

### **Investor Information**

#### COMPANY INFORMATION

Black Hills Corporation 625 9th Street Rapid City, SD 57701

NYSE Ticker: BKH www.blackhillscorp.com

**Company Contact** 

Jason Ketchum Director, IR & Corporate Communications 605-721-2765

#### FORWARD LOOKING STATEMENTS -- CAUTION REGARDING FORWARD-LOOKING STATEMENTS

This presentation includes "forward-looking statements" as defined by the Securities and Exchange Commission, or SEC. We make these forward-looking statements in reliance on the safe harbor protections provided under the Private Securities Libgation Reform Act of 1995. All statements, other than statements of historical facts, included in this presentation that address activities, events or developments that we expect, believe or anticipate will or may occur in the future are forward-looking statements. These forward-looking statements are based on assumptions which we believe are reasonable based on current expectations and projections about future events and industry conditions and trends affecting our business. However, whether actual results and developments will conform to our expectations and predictions is subject to a number of risks and uncertainties that, among other things, could cause actual results to differ materially from those contained in the forward-looking statements, the risk factors described in item 1A of Part I of our 2009 Annual Report on Form 10-K filed with the SEC, and other reports that we file with the SEC from time to time, and the following:

The amount and timing of our looking investment conceptualities and the efficient and timely return on the investments and associated earnings growth.

- The amount and timing of our long-term investment opportunities and the efficient and timely return on the investments and associated earnings growth.
   Our ability to obtain adequate cost recovery for our utility operations through regulatory proceedings and receive favorable rulings in periodic applications to recover costs for fuel, transmission and purchased power in our regulated utilities and the timing in which the new rates would go into effect;
- Our ability to receive regulatory approval to recover in rate base our expenditures for new generation facilities or other utility infrastructure; Our ability to complete the construction, start up and operation of power generation facilities in a cost-effective and timely manner;

- Our ability to predict cash flows generated by our business operations;

  Macro- and micro-economic changes in the economy and energy industry, including the impact of (i) consolidation and changes in competition and (ii) general economic and political conditions, including tax rates or policies and inflation rates;
- Capital market conditions and market uncertainties related to interest rates, which may affect our ability to raise capital on favorable terms
- Changes in or compliance with laws and regulations, particularly those related to financial reform legislation, taxation, power generation, safety, protection of the environment and energy marketing;
- Our ability to successfully complete labor negotiations with four of the six unions with whom we have collective bargaining agreements and for which we are currently in, or are soon to be in, contract renewal negotiations;
   The availability of opportunities to sell excess power into the market;
- The existence of meaningful upside for our oil and gas leaseholds and the timing of exploration and development drilling;
- Our ability to generate recurring earnings from our energy marketing business producer services activities;
- Our ability to achieve 2010 and 2011 earnings performance within published earnings guidance ranges.
   The accounting treatment and earnings impact associated with interest rate swaps;
  - - The timing, volatility and extent of changes in energy and commodity prices, supply or volume, the cost and availability of transportation of commodities, changes in interest rates or foreign exchange rates and the demand for our services, any of which can affect our earnings, financial liquidity and the underlying value of our assets, including the possibility that we may be required to take future impairment charges under the SEC's full cost ceiling test for natural gas and oil reserves;

      The timing and extent of scheduled and unscheduled outages of our power generating facilities;
  - Our ability to provide accurate estimates of proved oil and gas reserves and future production rates and associated costs;
  - · Weather and other natural phenomena; and
- Other factors discussed from time to time in our filings with the SEC

New factors that could cause actual results to differ materially from those described in forward-looking statements emerge from time-to-time, and it is not possible for us to predict all such factors, or the extent to which any such factor or combination of factors may cause actual results to differ from those contained in any forward-looking statement. We assume no obligation to update publicly any such forward-looking statements, whether as a result of new information, future events or otherwise.

The issuer has filed a registration statement (including a prospectus) with the SEC for the offering to which this communication relates. Before you invest, you should read the prospectus in that registration statement, the related prospectus supplement and other documents the issuer has filed with the SEC for more complete information about the issuer and this offering. You may get these documents for free by visiting EDGAR on the SEC Web site at www.sec.gov. Alternatively, the issuer, any underwriter or any dealer participating in the offering will arrange to send you the prospectus and the prospectus supplement if you request it by calling J.P. Morgan via Broadridge Financial Solutions at 866-803-9204, BMO Capital Markets Corp. at 800-414-3627 or RBC Capital Markets at 877-822-4089.

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## Black Hills Corp (NYSE: BKH) Common Equity Offering

Offering Size:	4,000,000 common shares
Overallotment Option:	15% for 30 days (600,000 shares)
Type of Offering:	Primary share add-on
Settlement:	Up to 100% of Offering to be settled with Equity Forward
Annualized Dividend/Yield:	\$1.44 / 4.5% (as of November 8, 2010)
Use of Proceeds:	Repay borrowings under existing \$500 million revolving credit facility that were used primarily to finance a portion of the construction costs of the new Black Hills Energy – Colorado Electric and Black Hills Colorado IPP power generation facilities, to fund future capital expenditures to be incurred to complete the construction of the facilities and for general corporate purposes
Shares Outstanding:	39,248,927*
Expected Pricing Date:	November 10, 2010 (post close)
Registration:	SEC registered
Bookrunners:	J.P. Morgan     BMO Capital Markets     RBC Capital Markets

<sup>\*</sup> Based on the number of shares outstanding as of October 29, 2010



# Investment Highlights: A Diversified Energy Company with a Tradition of Exemplary Service

- Defined long-term investment program Identified organic growth plus significant upside opportunities
- Poised for economic recovery
   Service territories and non-regulated businesses well positioned to capture economic growth and energy commodity upside
- Proven track record of successful execution
   Generation development, acquisition integration, platform scalability and top quartile utility operational metrics
- Efficient and timely return on investments
   Effective and proactive regulatory and asset management strategies
- Commitment to shareholder returns
   40 years of consecutive annual dividend increases



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A Diversified Energy
Company with a Tradition
of Exemplary Service

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## Diversified Portfolio: Utilities, Generation and Fuel

- Operating since 1883 Headquartered in Rapid City, SD 2,200 employees
- Diversified portfolio \$3.5 billion in assets ~70% utilities and 30% non-regulated energy



#### \* Supplies electric and gas utility service to Cheyenne, Wyoming and vicinity

#### Gas Utilities

- Colorado Gas
- Iowa Gas
- Kansas Gas

Oil & Gas

Black Hills

Exploration & Production

Nebraska Gas

#### **Electric Utilities**

- Black Hills Power
- · Cheyenne Light\*
- Colorado Electric

#### Non-Regulated Energy

#### Power Generation

Black Hills Electric

#### Wyodak Resources

Generation

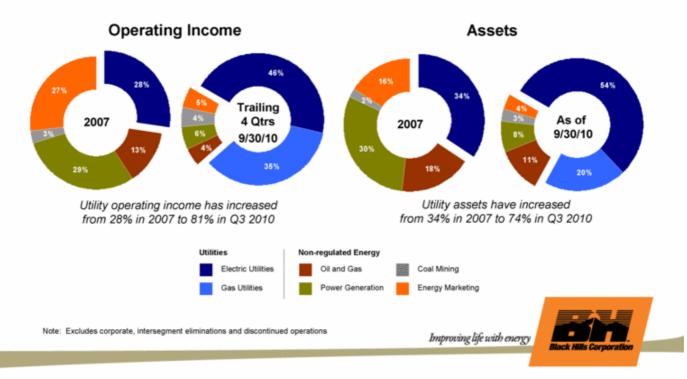
### **Energy Marketing**

Enserco Energy



## Diversification of Earnings: Predictable Cash Flows and Optimization of Assets

Since 2007 our business portfolio has shifted from mostly non-regulated energy to mostly regulated electric and gas utilities

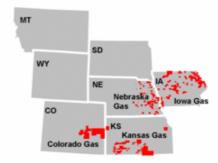


## Regulated Electric and Natural Gas Utilities Serving more than 754,000 Customers



#### **Electric Utilities**

- Generate, transmit and distribute electricity to ~201,000 customers in CO, SD, MT and WY
- Also, provide approximately 5 million dekatherms of natural gas annually to 34,000 customers at Cheyenne Light (4.7 million dekatherms sold in 2009)
- 687 MW of generation and 8,135 miles of transmission and distribution lines
- Total system peak demand 921 MW (summer 2009)
- Opportunity to sell excess power to other utilities and marketing companies
- East-West interconnection optimizes the off-system sale of power (1 of only 7 east-west ties) and improves system reliability



#### **Natural Gas Utilities**

- Distribute approximately 110-115 million dekatherms of natural gas annually to 519,000 customers in CO, IA, KS and NE (112 million dekatherms sold in 2009)
- 626 miles of interstate gas transmission pipelines and 19,638 miles of gas distribution mains and service lines
- Provide contract appliance repair service to 63,000 customers through the Service Guard Program



## Non-regulated Segment Generates Electricity, Produces Natural Gas, Coal and Crude Oil, and Markets Energy



#### **Power Generation**

- Efficiently construct and operate IPP and utility generation assets with same core management and support team
- 120 MW of non-regulated power generation capacity under mid-to-long term contracts with utilities
- Industry leading plant availability: 93-96% coal-fired and 96-99% gas-fired
- Developed 14 generation projects for 1,356 MW since 1995 (10 gas and 4 coal plants)
- Currently constructing 2 natural gas-fired generation projects for a total of 380 MW
- Strategically sold 7 non-regulated plants (974 MW) for \$840mm in July 2008

#### Coal Mining

- Coal mine located in Powder River Basin with ~268 million tons of low-sulfur coal; a 41 year supply at expected production rates
- 6.1 million tons of projected 2010 coal production; increased production in Q2 2010 to serve Wygen III (~600,000 tons per year)
- Primarily serves mine-mouth and regional utility generation
- Mine-mouth fuel cost advantage: 2010 average delivered fuel price of \$0.60-\$0.70 per MMBtu

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## Non-regulated Segment Generates Electricity, Produces Natural Gas, Coal and Crude Oil, and Markets Energy



#### Oil and Gas

- 119 Bcfe of proven reserves at year end 2009: majority of reserves in San Juan, Powder River, & Piceance basins
- Total oil and gas production range of 10.9 to 11.3 Bcfe for 2010
- Cash flows stabilized with ongoing commodity hedging strategy
- Exploration and acquisition efforts currently focused on oil properties
- Leasehold acreage currently held by production; existing gas assets may have meaningful upside (including Mancos / Niobrara shale gas potential plan to test in 2011)

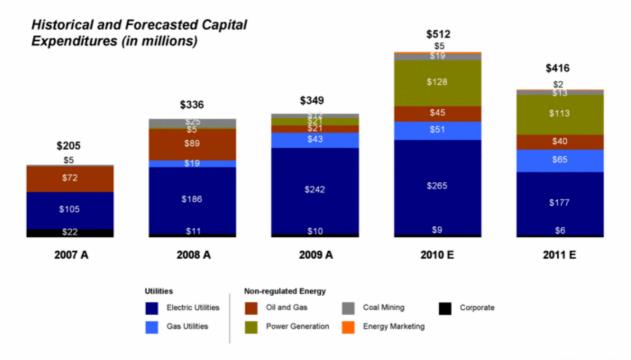
#### Energy Marketing

- Energy management services and marketing for natural gas, crude oil, and coal with recent expansion into power and environmental
- Maintain \$250 million stand-alone committed credit
- Producer services provides recurring earnings base
- Market knowledge and expertise benefits other Black Hills businesses
- Conservative approach to risk management





## Defined Investment Program Drives Earnings Growth



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# 2012 Earnings Growth Driven By Natural Gas Fired Generation Projects in Colorado

- Two generation projects owned by Utility and IPP segments
- Ready to serve Black Hills Energy Colorado utility customers by January 1, 2012
- Milestones accomplished to date: Air permit received and commenced construction in July 2010, first turbine delivered in October 2010

180 MW Electric Utility Power Generation Project Capital Expenditure and Schedule Progress as of 9/30/2010			
\$131mm	100%	70%	14%

Two GE LMS-100 natural gas-fired turbines

200 MW Non-regulated Power Generation Project			
Capital Expenditure and Schedule Progress as of 9/30/2010			
Expenditures (\$240 - \$265mm budget)	Procurement contracts awarded	Construction contracts awarded	Construction completed
\$105mm	94%	61%	5%

Four 40 MW General Electric LM6000 natural gas-fired turbines and two 20 MW steam turbines (combined cycle)



## Post 2012 Earnings Growth Driven By Continued Long-term Investment Opportunities

Excludes routine capital expenditures for maintenance of assets (\$millions)	Capex Forecast
Utility (Rate Base Growth)	
Renewable Generation Investments  Compliance with Colorado's 30% renewable energy by 2020 mandate with intent to rate-base or serve with the IPP segment, Additional BHP and CLFP investments	\$100 - \$300
Utility Generation Projects  Current Colorado generation projects; EPA policy & Colorado Clean Air Clean Jobs Act create need for coal generation replacement projects with intent to rate-base or serve with the IPP segment; Load growth resource planning	\$150 - \$300
Transmission Projects Reliability investments	\$125 - \$250
Non-Regulated	
IPP Projects and Opportunities  EPA policy & Colorado Clean Air Clean Jobs Act provides opportunity for replacement projects for other utilities;  Natural-gas fired generation for utilities to achieve RPS compliance; Load growth generation for other utilities	\$0 - \$500
E&P Development  Currently focused on oil properties; Existing gas assets may have meaningful upside (including shale gas potential – will test in 2011); leasehold acreage currently held by production	\$150 - \$500
Approximate 2012-2015 Total	\$525 – \$1,850

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# State and Federal Policy Compliance Creates Opportunities For Significant Earnings Growth

#### Colorado Clean Air - Clean Jobs Act

- Requires emission reductions from utility coal-fired electric generating units in Colorado; allows utilities to develop and ratebase new generation to replace retired rate-base coal-fired generation
- October 2010: Filed testimony with Colorado Public Utilities Commission recommending retirement of W.N. Clark (42 MW) generation station and replacing with rate base gas-fired generation
  - Possible scenario: Add third GE LMS100 (90 MW) turbine to new Pueblo generation site Existing air permit includes third turbine; anticipated future expansion of facility
- February 2011: Electric Resource Plan to be filed with Colorado Public Utilities Commission; plan to formally identify new resources to replace capacity shortfall from retirement of W.N. Clark

#### Colorado Renewable Energy Standard (30% by 2020)

- Black Hills Energy Colorado Electric average electric load (last 12 months) = 250 MWs. Requires average of 90 MWs of renewable energy by 2020 to meet 30% renewable energy assuming 2% load growth increases load to ~300 MWs by 2020
  - Would require approximately 270 MW of wind capacity at 30% availability
  - · Anticipate filing resource plan with Colorado PUC in Q4 2011

#### **Pending Federal EPA Rules**

- Expected to be approved on January 16, 2011; 3 years to comply with new lower emission rules at coal-fired facilities
- · Four small older coal-fired power plants (total capacity of 124 MW) would qualify for replacement
- · BHC utilities would request to replace retired coal fired generation facilities with new gas-fired generation
- May be opportunities for our IPP subsidiary to construct replacement natural gas-fired power plants for other utilities in the western region
- Other BHC coal-fired facilities constructed since late 1970s are equipped with state-of-the-art emissions control and should not be impacted significantly by the new rule



## Oil and Gas Development Opportunities Williston Basin

#### **Piceance Basin**

Current production from Dakota and Mesaverde formations

BHEP is the operator and controls the gas gathering infrastructure

#### **Current Production:**

3.0 MMCF/D

#### **Planned Operations:**

- 1st Qtr 2011 1 Vertical Mancos reentry planned to identify target
- 2nd Qtr 2011 Two Horizontal Mancos test wells

#### **Future Potential:**

Over 54,000 net acres prospective for Mancos Shale gas



#### San Juan Basin

Current production from San Jose, Ojo Alamo, Pictured Cliffs, Fruitland Coal, and Mancos formations

BHEP is the operator and controls the gas gathering infrastructure

#### **Current Production:**

13.8 MMCF/D



#### **Planned Operations:**

4th Qtr 2010 - 1 Vertical Mancos re-entry planned to identify target

1st Qtr 2011 - Initial Horizontal Mancos test well

#### **Future Potential:**

Over 19,000 net acres prospective for Mancos Shale gas

- Production from Middle Bakken and Three Forks formations
- BHEP does not operate and co-ventures with several Bakken operators. Working interest generally 5-20%
- Still actively leasing and adding to acreage

#### **Current Production:**

250 BOPD, 190 MCF/D

#### Planned Operations:

- Ongoing development drilling program at least through 2011 on existing acreage
- Over 44,000 gross acres and over 5,700 net acres, developed and undeveloped

#### **Future Potential:**

Infill drilling (2nd well per spacing unit)

Note: BHEP (Black Hills Exploration & Production) is the Oil and Gas subsidiary of Black Hills Corporation



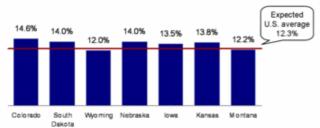


## Poised For Economic Recovery

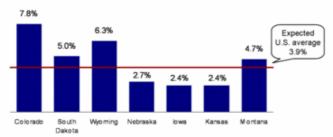
#### Regulated Utilities - Growing Service Areas

 Expected population growth and household income in regulated utilities' major service territories are expected to grow above the national average

#### Projected Household Income Growth (2010 - 2015)



#### Expected Population Growth (2010 - 2015)

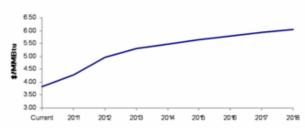


Source: Environmental Systems Research Institute (ESRI), SNL Financial, Bloomberg

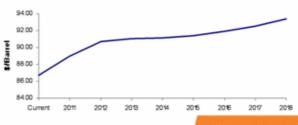
#### **Commodity Market Recovery**

 Commodity prices are projected to recover creating substantial upside potential for non-regulated energy segment

#### Forward Natural Gas Prices (NYMEX as of 11/4/10)



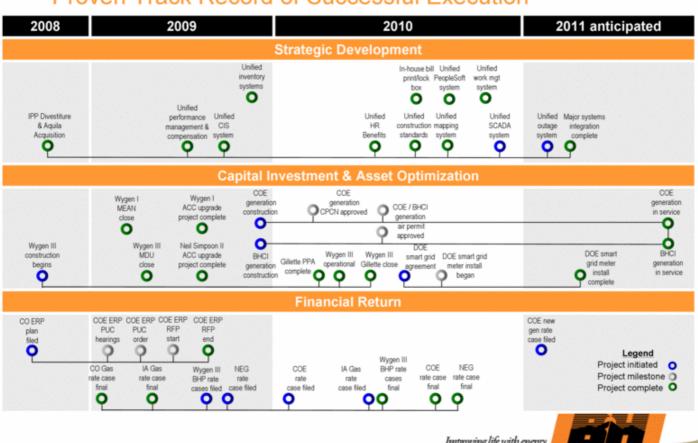
#### Forward Crude Oil Prices (WTI as of 11/4/10)







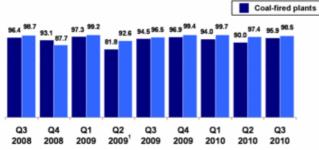
## Proven Track Record of Successful Execution



## Operational Excellence

#### Utility Generation Availability (%)

#### Non-Regulated Generation Availability (%)

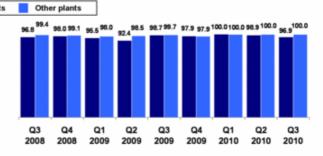




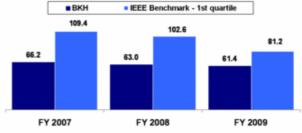
#### Mine-Mouth Fuel Cost Advantage

Average Delivered Fuel Cost (\$/MMBtu delivered to BKH regulated mine-mouth generation)





#### **Electric Utility System** Average Interruption Duration Index (SAIDI)\*



\* The average length of a sustained customer outage, in minutes per year



## Colorado Generation Projects: On Schedule and On Budget

Air permit received & commenced construction in July 2010; First turbine delivered in October 2010



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## Effective and Proactive Regulatory and Asset Management Strategies

 Completed 4 utility rate cases in 2010 (3 settlements)

\$45 million increase in annual revenues approved in CO, NE, SD and WY (received 70% of original request compared to 60% average for other utilities in the same states)

- Pending & future rate cases
  - Settlement agreement for \$3.4 million annual gas revenue increase in lowa; intend to file electric rate case in Colorado in 2011; evaluating additional natural gas rate cases for Colorado and Kansas
- Seeking predictable cost recovery through rate adjustment mechanisms
   Demand Side Management, fuel cost, transmission,

purchased power, fixed cost, capital additions, bad debt and weather normalization



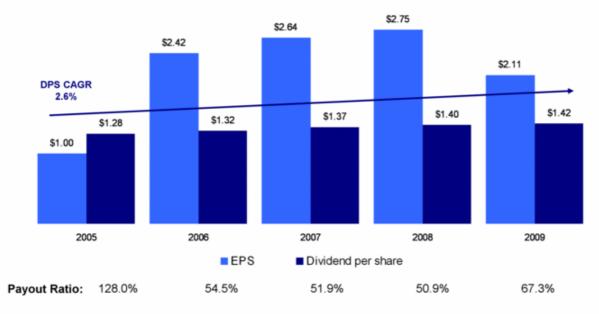
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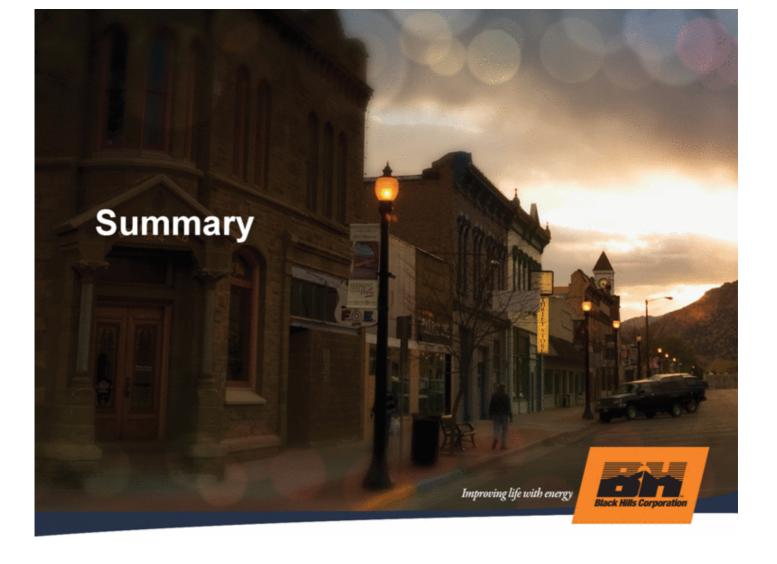


## Commitment to Shareholder Returns: 40 Years of Consecutive Annual Dividend Increases



- 2010 earnings guidance range of \$1.80 \$1.95
- Annualized 2010 dividend of \$1.44
- 2011 earnings guidance range of \$1.90 \$2.15



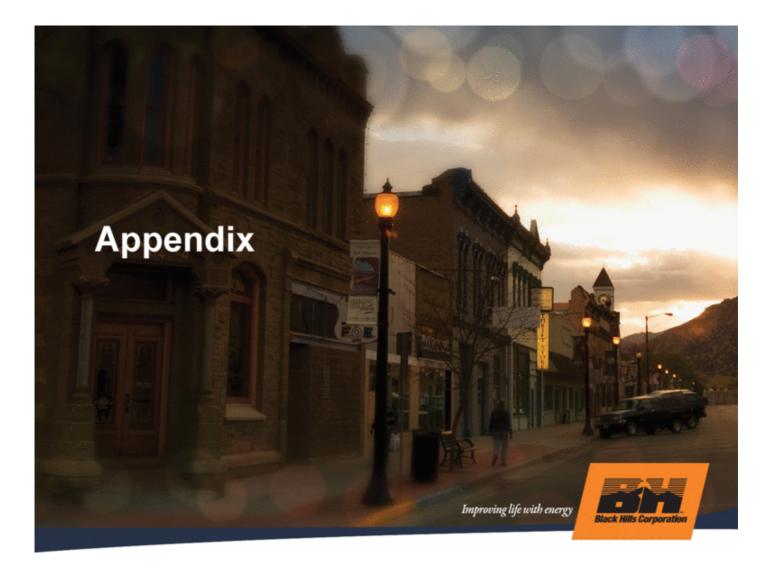


## **Investment Highlights:** A Diversified Energy Company with a Tradition of Exemplary Service

- Defined long-term investment program Identified organic growth plus significant upside opportunities
- Poised for economic recovery Service territories and non-regulated businesses well positioned to capture economic growth and energy commodity upside
- Proven track record of successful execution Generation development, acquisition integration, platform scalability and top quartile utility operational metrics
- Efficient and timely return on investments Effective and proactive regulatory and asset management strategies
- Commitment to shareholder returns 40 years of consecutive annual dividend increases







## 2010 BKH Strategy Scorecard

#### Strategy

#### UTILITIES

- + Acquire regulated utility properties in our geographic focus
- + Construct additional cost effective rate-base generation to serve existing customers
- + Balance integration of alternative and renewable energy with customer rate impacts
- + Pursue power marketing opportunities
- Construct additional transmission to support generation development, increase reliability and address growing demand

#### NON-REGULATED

- Selectively grow power generation segment and contract large percentage of capacity and energy production to load-serving utilities
- + Efficiently utilize coal resources through expansion of mine-mouth generation and increased third-party coal sales
- Increase oil and gas production through development of existing acreage and limited acquisitions
- + Expand our energy marketing business
- + Diligently manage energy marketing risks
- + Conduct business with diversified group of creditworthy counterparties
- + Maintain stand-alone energy marketing credit facility

#### SERVICE COMPANY (CORPORATE)

- + Prudently finance the corporation and its subsidiaries
- Optimize systems and processes to minimize costs and create a platform for growth

#### 2010 Progress & Future Initiatives

- ☑ Complete BHE-CO Electric rate case (settlement agreement approved 8/5/2010)
- ☑ Complete Wygen III generation facility ahead of schedule & under budget 4/1/2010
- ☑ Complete BHP WY rate case (bench order approval received on 5/11/2010)
- ☑ File BHE-IA Gas rate case and implement interim rates (settlement agreement filed 9/1/2010)
- ☑ Complete BHP SD rate case (bench order approval received on 7/7/2010)
- ☑ Complete sale of 23% ownership of Wygen III to City of Gillette 7/14/2010
- ☑ Complete BHE-NE Gas rate case (approval received 8/17/2010)
- ☐ File BHE-CO Electric generation related rate case so it is effective by Q1 2012 (2011)
- ☐ Complete installation of 149,500 smart grid meters and related infrastructure (2011)
- □ Complete construction of 180 MW rate base generation to serve BHE-CO Electric (Q4 2011)
   □ Complete Pumpkin Buttes to Windstar (BHP) transmission line and substation (Q4 2010)
- Complete Pumpkin Buttes to Windstar (BHP) transmission line and substation (Q4 2010)
- Develop plan to comply with CO HB1001 requirement of 30% renewable energy by 2020 (subject to rate cap)
   Develop plan to comply with CO HB 1365 requirement to demonstrate a reduction in emissions on 50% of utility's coal-fired generation located in Colorado
- ☑ Increase annual coal production rate by 600,000 tons to serve Wygen III (2010)
- ☑ Complete new committed stand-alone credit facility Energy Marketing (2010)
- ☑ Expand Energy Marketing business portfolio to include coal marketing (2010)
- ☑ Expand Energy Marketing business to include power and environmental marketing (2010)
- ☐ Invest approximately \$40 million in oil and gas development (2010 & 2011)
- □ Construct 200 MW power plant to serve BHE-COE PPA (in service 1/2012)
- ☑ Implement employee benefits unification initiatives (2010)
- ☑ Complete new corporate revolving credit facility (4/15/2010)
- ☑ Improve Enserco credit facility covenants reducing corporate capital investment (Q2 2010)
- ☑ Complete \$200 million offering of 10 year, 5.875% senior unsecured notes (7/2010)
- ☑ Complete transition to PeopleSoft 9.0 human resources and financial system (8/2010)
- ☑ Unify GIS mapping systems (8/2010)
- ☑ Integrate work management systems (8/2010)
- ☐ Integrate SCADA (Q4 2010)
- ☐ Unify outage management systems (Q2 2011)
- ☐ Complete \$125 to \$150 million equity offering (2010/2011)



## 2010 Adjusted Earnings Per Share Guidance: \$1.80 to \$1.95

#### **Updated 2010 Earnings Guidance Assumptions:**

- Adjusted earnings guidance primarily impacted by low natural gas prices
- Increased capital expenditures in 2010 expected to be \$512 million, compared to the previous \$425 to \$475 million range.
  - · The accelerated spending will likely capture the tax benefits of bonus depreciation
- Previously disclosed undesignated long-term debt hedges remain in place with no additional unrealized mark-to-market impacts
- Total oil and natural gas production in range of 10.9 to 11.3 Bcfe
- Oil and gas average NYMEX prices for October through December 2010 of \$3.80 per MMBtu for natural
  gas and \$81.78 per Bbl for oil; production-weighted average well-head prices of \$2.81 per Mcf and
  \$71.86 per Bbl, all based on forward strips, and average hedged prices of \$3.99 per Mcf and \$58.47 per
  Bbl
- · Modest fourth quarter earnings from energy marketing



## 2011 Earnings Per Share Guidance: \$1.90 to \$2.15

#### 2011 Earnings Guidance Assumptions:

- Planned capital expenditures in 2011 estimated to be \$430 million to \$475 million; including oil and gas capital expenditures of \$35 million to \$45 million
- Assumed equity financing in the range of \$125 million to \$150 million with an assumed mid-year 2011 issuance
  - The assumed offering is expected to provide sufficient equity financing for generation projects currently under construction in Colorado
- Previously disclosed undesignated long-term debt hedges remain in place with no additional unrealized mark-to-market impacts
- Normal operations and weather conditions within utility service territories impacting customer usage, offsystem sales, construction, maintenance and/or capital investment projects
- Increased earnings at our electric and gas utilities resulting from the implementation of 2010 rate orders and the successful completion of pending and potential rate requests
- No significant unplanned outages at any of company's power generation facilities
- Modest increase in energy marketing income as a result of additional margins from oil, coal, power and environmental marketing activities
- Total oil and natural gas production in range of 11.0 to 11.9 Bcfe
- Oil and gas annual average NYMEX prices of \$4.94 per MMBtu for natural gas and \$85.77 per Bbl for oil; production-weighted average well-head prices of \$3.90 per Mcf and \$76.72 per Bbl, all based on forward strips, and average hedged prices of \$4.54 per Mcf and \$68.98 per Bbl; and
- No additional significant acquisitions or divestitures

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## Available Liquidity

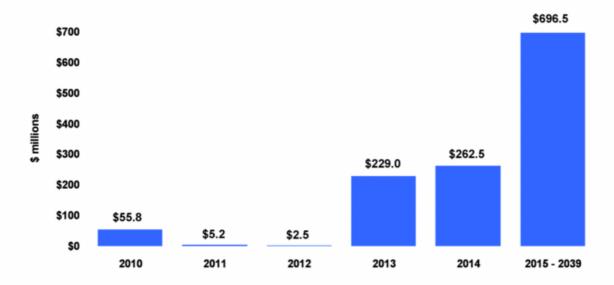
Primary Credit Facilities As of 9/30/2010	Capacity	Utilized	Available
Corporate Revolver - Matures April 2013	\$ 500 million	\$ 145 million \$ 15.5 million (LC)	\$ 339.5 million
Enserco Credit Facility (Committed / Stand-alone) - New May 2010 - Matures May 2012	\$ 250 million	\$ 131.5 million (LC)	\$ 118.5 million
Total Credit Facilities	\$750 million	\$145 million \$147 million (LC)	\$458 million
Available Cash (as of September 30, 2010)			\$59 million
TOTAL			\$517 million

### Recent transactions and financings provide flexibility

- Received \$62 million cash proceeds from sale of 23% interest in Wygen III power plant
- Completed \$200 million offering of 10 year, 5.875% senior unsecured notes
- Deposited a \$30 million defined benefit pension plan contribution
- · IRS settlement for \$2.4 million benefit recorded will provide a \$16 million cash refund later this year or early 2011



## **Long-Term Debt Maturities**



Note: Information as of 9/30/10

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## **Credit Ratings**

Black Hills Corporate	S&P	Moody's	Fitch
Long-Term Issuer	BBB-	Baa3	BBB
Senior Unsecured	BBB-	Baa3	BBB
Outlook	Stable	Stable	Stable

Black Hills Power	S&P	Moody's	Fitch
Long-Term Issuer	BBB-	Baa2	BBB
Senior Secured Debt	BBB+	A3	A-
Outlook	Stable	Stable	Stable

- 8/3/2009 Moody's Investors Service upgraded senior secured debt rating of Black Hills Power to A3 from Baa1
- 7/14/2010 S&P raised Black Hills Power senior secured debt rating to BBB+ from BBB
- Intend to maintain debt/capitalization level of 50%-55%; may temporarily exceed this level during the Colorado generation construction period



## Vision: Be the energy partner of choice.



### Agility

We embrace change and challenge ourselves to adapt quickly to opportunities.



### Communication

Consistent, open and timely communication keeps us focused on our strategy and goals.



### **Creating Value**

We are committed to creating exceptional value for our shareholders, employees, customers and the communities we serve . . . always.



#### **Customer Service**

We are committed to providing a superior customer experience every day.



### Integrity

We hold ourselves to the highest standards based on a foundation of unquestionable ethics.



### Leadership

Leadership is an attitude. Everyone must demonstrate the care and initiative to do things right.



### **Partnership**

Our partnerships with shareholders, communities, regulators, customers and each other make us all stronger.



### Respect

We respect each other. Our unique talents and diversity anchor a culture of success.

## Mission: Improving life with energy.



