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File No. 1070-\_\_\_\_\_

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

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**FORM U-1**

**APPLICATION-DECLARATION  
UNDER THE  
PUBLIC UTILITY HOLDING COMPANY ACT OF 1935**

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**Black Hills Corporation**

625 Ninth Street  
Rapid City, SD 57701

(Name of Company filing this statement and address of principal executive offices)

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Black Hills Corporation\*

(Name of Top Registered Holding Company Parent of Each Applicant or Declarant)

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David R. Emery  
President and Chief Executive Officer  
Black Hills Corporation  
625 Ninth Street  
Rapid City, SD 57701

The Commission is requested to send copies of all notices, orders and communications in connection with this Application-Declaration to:

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\*Black Hills Corporation will register as a public utility holding company upon the issuance of the Commission's order with respect to this Application-Declaration.

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A. Introduction

In this Application-Declaration (“Application”), Black Hills Corporation (“Black Hills”) is seeking the authorizations and approvals required under the Public Utility Holding Company Act of 1935, as amended (the “Act”), from the Securities and Exchange Commission (“SEC” or “Commission”) in connection with the internal restructuring of various functions and activities within Black Hills to enable Black Hills and its Subsidiaries (collectively, “Applicants”) to operate as a registered holding company system and engage in ongoing financing and investment activities, intrasystem services, and other transactions following the registration of Black Hills as a public utility holding company under the Act. Upon the issuance of the Commission’s order with respect to this Application, Black Hills will register with the Commission as a public utility holding company under Section 5 of the Act.

Black Hills currently has one electric utility company Subsidiary, Black Hills Power, Inc. (“Black Hills Power”), which is engaged in the generation, transmission, distribution, and sale of electricity to customers in South Dakota, Wyoming, and Montana, and the wholesale sale of power in the western United States. Black Hills proposes to become a registered holding company because of the dramatic changes that are occurring in the electric utility industry in the western United States (particularly the emergence of unregulated competitive generators), the growth of Black Hills Power’s wholesale power marketing activities in the western United States, and the unique opportunities that currently exist to expand Black Hills’ utility business in South Dakota and neighboring states. Registration as a holding company will enable Black Hills to continue to develop competitive generation projects, expand its successful power marketing operations, and pursue these additional growth opportunities in the utility business while preserving the benefits of a holding company structure.<sup>1</sup>

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1. Black Hills has entered into an agreement with Xcel Energy, Inc. to acquire all of the outstanding voting securities of Cheyenne, Light Fuel and Power Company (“CLF&P”), a combination retail electric and gas utility serving customers exclusively in Wyoming. Black Hills plans to submit a separate Application-Declaration (the “Acquisition U-1”) to the Commission in the near future seeking approval of this acquisition under the Act.

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B. Description of the Applicants

1. Black Hills Corporation

Black Hills is a South Dakota corporation with its principal executive offices located at 625 Ninth Street, Rapid City, South Dakota 57701. Black Hills is an integrated energy company with three principal Subsidiaries engaged in three major lines of business:

- (i) Black Hills Power, a regulated electric utility company;
- (ii) Black Hills Energy, Inc. (“Black Hills Energy”), an unregulated Subsidiary engaged through its Subsidiaries in the development, ownership, and operation of exempt wholesale generators (“EWGs”) and qualifying facilities (“QFs”), the production, transportation and marketing of natural gas, oil, coal, and other energy commodities, power marketing and other energy-related activities; and
- (iii) Black Hills FiberCom, LLC (“Black Hills FiberCom”), an unregulated Subsidiary engaged in telecommunications activities.

Black Hills is currently a public utility holding company within the meaning of the Act. In past years, Black Hills has made annual filings on Form U-3A-2 pursuant to Rule 2 of the Commission’s regulations claiming an intrastate exemption under Section 3(a)(1) of the Act.

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2. Black Hills Power

Black Hills Power is a South Dakota corporation with its principal office in Rapid City, South Dakota. Black Hills Power is engaged in the generation, transmission, distribution and sale of electricity to approximately 60,000 retail customers in eleven counties throughout a 9,300 square mile service territory comprising portions of western South Dakota, eastern Wyoming and southern Montana.<sup>2</sup> Black Hills Power also sells bundled capacity and energy service to the municipal electric system of the City of Gillette, Wyoming, and wholesale capacity and energy to other wholesale customers under its market-based rate wholesale power sales tariff on file with the Federal Energy Regulatory Commission (“FERC”). Black Hills Power owns generating facilities located in its South Dakota service area and in Wyoming’s Powder River Basin, just west of Black Hills Power’s service territory.

Black Hills Power owns and operates a small transmission system of 230 kV and smaller transmission facilities located in southwest South Dakota and northeast Wyoming, with a 69 kV distribution extension into southeast Montana. Black Hills Power’s transmission system totals 2,195 miles of transmission facilities. Black Hills Power provides transmission service over its system under a joint open access transmission tariff on file with FERC in Docket No. ER03-1354-000 (the “Black Hills Power Joint Tariff”).<sup>3</sup> Black Hills Power shares an ownership interest with Basin Electric Power Cooperative in a new 200-MW capacity AC/DC/AC converter tie facility located at Rapid City, South Dakota (the “Rapid City Tie”), that interconnects the Western and Eastern electric grids. Transmission service over the Rapid City Tie is available under the Black Hills Power Joint Tariff. Because of its system’s isolated location, Black Hills Power provides transmission service to only a small number of third-party customers.<sup>4</sup>

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2. The majority of Black Hills Power's customers are in South Dakota. Black Hills Power serves only approximately 2,500 customers in Wyoming, and it served only 34 retail customers in Montana in 2003.

3. The Black Hills Power Joint Tariff governs the provision of transmission service on the combined transmission systems of Black Hills Power and the neighboring transmission systems of Basin Electric Power Cooperative and Powder River Energy Corporation.

4. Maps of the electric service area and transmission system of Black Hills Power are provided as Exhibit E-1.

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Black Hills Power is subject to regulation as a public utility under the public utility laws of the states of South Dakota, Wyoming, and Montana with respect to retail electric rates and charges and the issuance of most of its securities.<sup>5</sup> Black Hills Power is also subject to regulation by FERC pursuant to the Federal Power Act with respect to the classification of accounts, rates for wholesale sales of electricity, the interstate transmission of electric power and energy, interconnection agreements, and acquisitions and sales of certain utility properties. Black Hills Power has been subject to a retail rate freeze in South Dakota since August 1, 1995. Black Hills Power's retail rate freeze will expire at the end of 2004, but absent Black Hills Power's request of a rate increase from the South Dakota Commission or other action by the South Dakota Commission, its rate freeze will continue indefinitely.

3. Black Hills' Non-Utility Subsidiaries

Black Hills directly or indirectly owns the interests in the Non-Utility Subsidiary companies identified and described in Exhibit I-1 hereto. These Non-Utility Subsidiary companies are all primarily engaged in utility-related, energy-related, or telecommunications activities. The Black Hills Energy companies are primarily engaged in the development, ownership, and operation of EWGs and QFs, the production, transportation and/or marketing of natural gas, oil, coal, and other energy commodities, power marketing and other energy-related activities. Black Hills FiberCom, an indirect Subsidiary of Black Hills Energy, is engaged in telecommunications activities.

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5. Black Hills Power is regulated by the South Dakota Public Utilities Commission ("South Dakota Commission"), the Wyoming Public Service Commission ("Wyoming Commission"), and the Montana Public Service Commission ("Montana Commission") (collectively, "State Commissions").

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As described in detail in Item 3.B.2 of this Application, the non-utility operations of Black Hills will qualify as additional businesses of Black Hills under the Act pursuant to Rule 58 or otherwise. Black Hills requests that its existing investments in "energy-related" businesses and "energy-related" assets be disregarded for purposes of calculating the dollar limitation upon investments in energy-related companies under Rule 58.<sup>6</sup> Black Hills further requests that it be permitted to retain all of its existing investments in EWGs and telecommunications companies.<sup>7</sup>

4. Black Hills Services

Upon registration as a public utility holding company, Black Hills will form Black Hills Services Company, Inc. ("Black Hills Services") to serve as a services company for Black Hills Power and Black Hills' other Subsidiaries following the transition period discussed in Section 1.G.5. Black Hills Services will provide centralized services, such as accounting, financial, human resources, information technology, and legal services to other companies in the Black Hills System. Black Hills Services will enter into service agreements with Black Hills Power and Black Hills' Non-Utility Subsidiaries (the "Services Agreements") consistent with the forms of Services Agreement submitted with this Application.<sup>8</sup> As discussed in greater detail in Item 1.G of this Application, Black Hills seeks certain exemptions from or waiver of the Commission's rules regarding the provision of service at cost to certain affiliates of Black Hills.

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6. See *Alliant Energy Corporation*, Holding Company Act Release No. 35-27448 (Oct. 3, 2001); *Progress Energy, Inc.*, Holding Company Act Release No. 35-27623 (May 5, 2003); *Progress Energy, Inc.*, Holding Company Act Release No. 35-27297 (Dec. 12, 2000); *Exelon Corporation*, Holding Company Act Release No. 35-27256 (Oct. 19, 2000); *SCANA Corporation*, Holding Company Act Release No. 35-27133 (Feb. 9, 2000); *New Century Energies, Inc.*, Holding Company Act Release No. 35-26748 (Aug. 1, 1997).

7. Black Hills' compliance with Rule 53 and request for additional authority to invest in EWGs is discussed in greater detail in Item 1.E of this Application. To the extent that Black Hills FiberCom has not yet registered with the FCC as an Exempt Telecommunications Company ("ETC") on the date of the filing of this Application, Black Hills submits that it will act promptly to ensure its registration as an ETC with the FCC under Section 34 of the Act. To the extent such registration is not completed prior to the entry by the Commission of an order with respect to this Application, Black Hills requests that the Commission reserve its jurisdiction over Black Hills FiberCom (and the Subsidiaries of Black Hills FiberCom) until Black Hills makes a filing identifying the companies that have registered or explaining why they may otherwise be retained in accordance with the Act and the Commission's Rules.

8. The forms of Black Hills Services' Services Agreements for Black Hills Utility and Non-Utility Subsidiaries are provided as Exhibit B-2.

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C. Black Hills' Financial Position

As of the close of business on December 31, 2003, there were 32,448,000 shares of Black Hills common stock issued and outstanding. Black Hills' total assets as of December 31, 2003 were \$2,063,225,000, consisting of \$506,273,160 in net electric utility property, plant, and equipment and \$1,556,951,840 in other corporate assets. For the year ended December 31, 2003, Black Hills Power had electric utility revenues of \$171,019,000.

Black Hills is a financially strong company which has demonstrated consistent financial performance. Black Hills has provided its shareholders with 34 consecutive years of dividend increases. Black Hills shareholders' total return over the past five years has exceeded the total return on the S&P 500 Index and has exceeded the total return on the EEI Investor Owned Electric Index.

At year-end 2003, Black Hills had \$173 million in cash on hand and its common equity-to-total capitalization ratio was 45%. Black Hills has investment grade ratings from both major rating agencies (Baa3 from Moody's and BBB- from Standard & Poor's). Additional details concerning Black Hills' financial position are provided in Item 1.D and Exhibits H-1 and H-3.<sup>9</sup>

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A list of all of Black Hills' non-utility businesses and the basis for their retention is contained in Exhibit I-1 hereto.

9. Black Hills' Annual Report on Form 10-K for 2003, and its most recent Quarterly Report on Form 10-Q, are incorporated as Exhibits H-1 and H-3 to this Application.

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D. Financing the Black Hills System Following the Registration

1. Summary of Financing Authorization Request

This Application seeks the authorization and approval of the Commission with respect to ongoing financing activities, the provision of intra-system services and guarantees, and other matters pertaining to Black Hills and its Subsidiaries following the registration of Black Hills as a holding company. In order to ensure that the Black Hills System is able to meet its capital requirements immediately following registration and plan its future financing, Black Hills and its Subsidiaries hereby request authorization for the following financing transactions for the period beginning with the effective date of an order issued pursuant to this filing and continuing to and including December 31, 2007 (the "Authorization Period").

Overall Financing Authority. Black Hills requests the Commission approve an aggregate financing request of an additional \$1 billion in securities outstanding at any time, representing financing authorizations relating to common and preferred equity securities and debt securities, plus an aggregate of up to \$350 million outstanding at any time in short-term financing under its existing corporate revolving credit facilities.

Black Hills also requests the Commission approve, separate from and in addition to the above financing requests, the refinancing of existing debt issuances. The request would apply only to the extent that the amount of an individual issue refinancing was made at or below the level of debt outstanding immediately prior to the refinancing. The details of Black Hills' and its Subsidiaries' existing debt securities, guarantees, third-party credit support, and intra-system loans are set forth in Exhibit I-2.

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Guarantees. Black Hills requests the Commission approve the issuance by Black Hills and certain Subsidiaries of additional guarantees in an aggregate amount not to exceed \$400 million outstanding at any time in exposure as more fully described below. Black Hills also requests, separate from and in addition to this \$400 million in additional guarantees, approval for the following: (a) \$190.6 million in intra-system guarantees by Black Hills and its Subsidiaries which are currently outstanding to support the general operations of Black Hills and its Subsidiaries, including the extension or renewal of such guarantees; and (b) \$190 million in credit support currently available under existing letter of credit facilities of certain Subsidiaries. The details of Black Hills' and its Subsidiaries existing intra-system and third-party guarantees and other forms of credit support are set forth in Exhibit I-2.

Money Pool. Black Hills also requests the authorization and approval of the Commission under other sections of the Act and applicable rules and regulations of the Commission promulgated thereunder with respect to intra-system guarantees, the formation and operation of a Utility Money Pool and a Non-Utility Money Pool.

Issuance of Common Stock Under Various Plans. Black Hills also requests that the Commission approve the issuance of 2.7 million additional shares of common stock under dividend reinvestment and stock-based management incentive and employee benefit plans pursuant to Sections 6(a) and 7 of the Act, all as more specifically described below.

2. Overview of the Financing Request

On behalf of itself and its Subsidiaries, Black Hills hereby requests authorization to engage in the financing transactions set forth herein during the Authorization Period. The approval of this financing request will provide Black Hills and its Subsidiaries with the flexibility that will enable them to respond quickly and efficiently to their financing needs and to changes in market conditions, allowing them to efficiently and effectively carry on competitive business activities designed to provide benefits to customers and shareholders. Approval of this financing request will be consistent with existing Commission precedent, both for newly registered holding company systems<sup>10</sup> and holding company systems that have been registered for a longer period of time.<sup>11</sup>

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10. See, e.g., *New Century Energies, Inc.*, Holding Company Act Release No. 35-26750 (Aug. 1, 1997); *Ameren Corporation*, Holding Company Act Release No. 35-26809 (Dec. 30, 1997); *Conectiv, Inc.*, Holding Company Act Release No. 35-26833 (Feb. 26, 1998); *Dominion Resources, Inc.*, Holding Company Act Release No. 35-27112 (Dec. 15, 1999); and *SCANA Corporation*, Holding Company Act Release No. 35-27135 (Feb. 14, 2000).

11. See, e.g., *The Columbia Gas System, Inc.*, Holding Company Act Release No. 35-26634 (Dec. 23, 1996); *Gulf States Utilities Company*, Holding Company Act Release No. 35-26451 (Jan. 16, 1996).

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The financing authorizations requested herein are related to:

- (a) (i) external issuances by Black Hills of common stock, preferred stock and preferred stock equivalent securities (collectively “preferred securities”), long-term debt, short-term debt, and other securities; (ii) Black Hills guarantees of obligations of affiliated or unaffiliated persons in favor of other unaffiliated persons; and (iii) Black Hills entering into transactions to manage interest rate risk (“Hedging Transactions”);<sup>12</sup>
- (b) issuance of securities and guarantees and entering into Hedging Transactions by the Utility Subsidiaries to the extent not exempt pursuant to Rule 52;
- (c) issuance by Non-Utility Subsidiaries of securities and authority to enter into Hedging Transactions which are not exempt pursuant to Rule 52;
- (d) the establishment of a utility money pool (“Utility Money Pool”) and a non-utility money pool (“Non-Utility Money Pool”) and the issuance of intra-systems guarantees by Black Hills and the Non-Utility Subsidiaries on behalf of the Subsidiaries;

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12. “Hedging Transactions” include only those transactions related to financing activities. Engaging in futures and other commodity related risk management by Black Hills and its Subsidiaries constitute part of their normal business activities and as such do not require Commission approval. See *Southern Energy, Inc.*, Holding Company Act Release No. 35-27020 (May 13, 1999); *Entergy Corporation*, Holding Company Act Release No. 35-26812 (Jan. 6, 1998); *New Century Energies*, Holding Company Act Release No. 35-26748 (Aug. 1, 1997); *National Fuel Gas Company*, Holding Company Act Release No. 35-2666 (Feb. 12, 1997).

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- (e) the continuation or restructuring of existing intra-system debt and guarantees of a value not to exceed the value of existing intra-system debt and guarantees identified in Exhibit I-2 ;
  - (f) the ability of 50%-or-more-owned Subsidiaries to alter their capital stock in order to engage in financing transactions with their parent company; and
  - (g) the formation of financing entities and the issuance by such entities of securities otherwise authorized to be issued and sold pursuant to an order issued with respect to this Application or pursuant to applicable exemptions under the Act, including intra-system guarantees of such securities and the retention of existing financing entities.

3. Parameters for Financing Authorization

Black Hills requests authorization herein to engage in certain financing transactions during the Authorization Period for which the specific terms and conditions are not at this time known, and which may not be covered by Rule 52, without further prior approval by the Commission. The following general terms will be applicable where appropriate to the financing transactions requested to be authorized hereby:

a. Effective Cost of Money

The effective cost of money on long-term debt borrowings occurring pursuant to the authorizations granted under this Application will not exceed the greater of (a) 350 basis points over the comparable term U.S. Treasury securities, or (b) a gross spread over U.S. Treasuries that is consistent with similar securities of comparable credit quality and maturities issued by other companies. The effective cost of money on short-term debt borrowings pursuant to authorizations

granted under this Application will not exceed the greater of (a) 350 basis points over the comparable term London Interbank Offered Rate (“LIBOR”), or (b) a gross spread over LIBOR that is consistent with similar securities of comparable credit quality and maturities issued by other companies.<sup>13</sup> The dividend rate on any series of preferred securities will not exceed the greater of (a) 500 basis points over the yield to maturity of a U.S. Treasury security having a remaining term equal to the term of such series of preferred securities, or (b) a rate that is consistent with similar securities of comparable credit quality and maturities issued by other companies.

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13. See *The Southern Company*, Holding Company Act Release No. 35-27134 (Feb. 9, 2000).

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b. Maturity of Debt and Final Redemption of Preferred Securities

The maturity of indebtedness will not exceed 50 years. All preferred securities will be redeemed no later than 50 years after the issuance thereof.

c. Issuance Expenses

The underwriting fees, commissions or other similar remuneration paid in connection with the non-competitive issue, sale or distribution of a security pursuant to this (not including any original issue discount) will not exceed 5% of the principal or total amount of the security being issued.

d. Use of Proceeds

The proceeds from the sale of securities in external financing transactions will be used for general corporate purposes including:

- the financing, in part, of the capital expenditures of the Black Hills System;
- the financing of working capital requirements of the Black Hills System;
- the acquisition, retirement or redemption pursuant to Rule 42 of the securities previously issued by Black Hills or its Subsidiaries without the need for prior Commission approval; and
- other lawful purposes, including direct or indirect investment in companies authorized under this Application, including Rule 58 companies, EWGs, foreign utility companies (“FUCOs”), exempt telecommunications companies (“ETCs”), and other subsidiaries approved by the Commission.<sup>14</sup>

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14. Black Hills intends to make additional investments in EWGs and FUCOs during the Authorization Period. Accordingly, Rules 53 and 54 apply to this Application. Compliance with these Rules is addressed in Items 1.E and 1.H.

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Black Hills represents that no such financing proceeds will be used to acquire or form a new subsidiary unless such financing is consummated in accordance with an order of the Commission or an available exemption under the Act.

e. Financial Condition

Black Hills and Black Hills Power are both financially sound companies. Black Hills’ investment grade ratings are based on its strong balance sheet, strong cash flows, and other factors. As of December 31, 2003, the consolidated common equity of Black Hills was 45% of total consolidated capitalization (common equity, preferred stock and long-term and short-term debt, including current maturities on long-term debt). Black Hills commits that it will maintain a common equity ratio of at least 35% of its consolidated capitalization (as reflected on the balance sheets contained in its most recent 10-K or 10-Q filed with the Commission pursuant to the Securities Exchange Act of 1934, as amended (the “1934 Act”)) and at least an investment grade senior debt rating by at least one nationally-recognized rating agency at all times during the Authorization Period. The consequence of failing to maintain an investment grade rating or common equity ratio of at least 35% of consolidated capitalization when required is that Black Hills and its Subsidiaries (or if such failure were only by Black Hills Power, such company) would not be authorized to issue securities in a transaction subject to Commission approval except for securities which would result in an increase in such common equity percentage or restoration of such rating. Black Hills further represents that it also will remain in compliance with its Modified Rule 53 Test, as described below in Item 1.E, at all times during the Authorization Period. A detailed discussion of the financial condition of the Black Hills System is presented below.

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Notwithstanding the commitments described in the preceding paragraph regarding investment grade ratings and the common equity requirements, Black Hills and Black Hills Power, each request that the Commission authorize the continued issuance of securities as described therein through the Authorization Period in circumstances where the issuer is not in compliance with one or more of such requirements but will comply with terms described in a post-effective amendment hereto. To the extent necessary, Black Hills and Black Hills Power request that the Commission reserve jurisdiction over the approval sought in this paragraph pending completion of the record.

4. Description of Specific Types of Financing

a. External Financing

Black Hills requests authorization to obtain funds externally through sales of common and preferred stock and long- and short-term debt securities. With respect to common stock, Black Hills also requests authority to issue common stock to third parties in consideration for the acquisition by Black Hills or a Non-Utility Subsidiary of equity or debt securities of a company being acquired pursuant to Rule 58, Sections 32, 33, or 34 of the Act, or the Commission order issued with respect to this Application. In addition, Black Hills seeks the flexibility to enter into certain Hedging Transactions to manage interest rate risk and for other lawful purposes.

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(1) Common Stock

Black Hills is authorized under its articles of incorporation to issue 100,000,000 shares of common stock (\$1 par value). As of December 31, 2003, Black Hills had 32,448,000 shares of issued and outstanding common stock. The aggregate amount of financing obtained by Black Hills during the Authorization Period from issuance and sale of common stock (other than for employee benefits plans or stock purchase and dividend reinvestment plans as discussed below), when combined with the long- and short-term debt (excluding renewals of outstanding debt and guarantees), and preferred securities issued and then outstanding, each as described in this section, shall not exceed \$1 billion for the uses set forth in Item 1.D.3.d. Black Hills' common stock issued in any of the circumstances described below relating to acquisitions of companies shall be valued, for purposes of determining compliance with the aggregate financing limitation set out herein, at its market value as of the date of issuance (or if appropriate at the date of a binding contract providing for the issuance thereof).

i. General

Subject to the foregoing, Black Hills may issue and sell common stock or options, warrants or other stock purchase rights exercisable for common stock. Black Hills may also buy back shares of such stock or such options during the Authorization Period in accordance with Rule 42.

Common stock financings may be effected pursuant to underwriting agreements of a type customary in the industry. Public distributions may be pursuant to private negotiation with underwriters, dealers or agents as discussed below or effected through competitive bidding among underwriters. In addition, sales may be made through private placements or other non-public offerings to one or more persons. All such common stock sales will be at rates or prices and under conditions negotiated or based upon, or otherwise determined by, competitive capital markets.

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Black Hills may sell common stock covered by this Application in any one of the following ways: (i) through underwriters or dealers; (ii) through agents; (iii) directly to a limited number of purchasers or a single purchaser; or (iv) directly to employees (or to trusts established for their benefit), shareholders and others through its employee benefit plans to stock purchase and dividend reinvestment plans. If underwriters are used in the sale of the securities, such securities will be acquired by the underwriters for their own account and may be resold from time to time in one or more transactions, including negotiated transactions, at a fixed public offering price or at varying prices determined at the time of sale. The securities may be offered to the public either through underwriting syndicates (which may be represented by a managing underwriter or underwriters designated by Black Hills) or directly by one or more underwriters acting alone. The securities may be sold directly by Black Hills or through agents designated by Black Hills from time to time. If dealers are utilized in the sale of any of the securities, Black Hills will sell such securities to the dealers as principals. Any dealer may then resell such securities to the public at varying prices to be determined by such dealer at the time of resale. If common stock is being sold in an underwritten offering, Black Hills may grant the underwriters thereof a "green shoe" option permitting the purchase from Black Hills at the same price of additional shares then being offered solely for the purpose of covering over-allotments.

ii. Acquisitions

Under Rule 58, Sections 32, 33, and 34 of the Act, and the Commission order issued with respect to this Application, Black Hills is, or will be, authorized to acquire securities of companies engaged in functionally related businesses, "energy-related" businesses as described in Rule 58, EWGs, FUCOs, and ETCs and to acquire certain "energy-related" assets associated with energy-related businesses. Black Hills may also issue common stock or options, warrants, or other stock purchase rights exercisable for common stock in public or privately-negotiated transactions as consideration for the equity securities or assets of other companies, provided that the acquisition of any such equity securities or assets has been authorized pursuant to the activities cited above or in a separate proceeding.<sup>15</sup>

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15. The Commission has previously approved the issuance of common stock as consideration for the acquisition of a new business in an exempt transaction or transaction that has been approved in a separate proceeding. See, e.g., SCANA Corp., Holding Company Act Release No. 35-27135 (Feb. 14, 2000).



(2) Preferred Securities

Black Hills is authorized under its articles of incorporation to issue 25,000,000 shares of preferred stock (no par value), of which 21,500 shares have been designated as the No Par Preferred Stock Series 2000-A. As of December 31, 2003, 7,771 shares of the Series 2000-A had been issued. The preferred shares issued are non-voting, cumulative, no par shares with a dividend rate equal to one percent per annum per share, computed on the basis of \$1,000 per share plus an amount equal to any dividend declared payable with respect to the common stock, multiplied by the number of shares of common stock into which each share of preferred stock is convertible. The Company may redeem the preferred stock in whole or in part, at any time solely at its option. The redemption price per share for the preferred stock shall be \$1,000 per share plus all accrued and unpaid dividends. Each share of the preferred stock is convertible at the option of the holder into common stock at any time prior to July 7, 2005, and automatically converted into common stock on July 7, 2005. Each share of preferred stock is convertible into 28.57 common shares. If the Company delivers a notice of redemption, the preferred stock holder has the right to convert the shares into shares of common stock not later than three business days prior to the date fixed for redemption. However, the conversion price shall be adjusted to equal the lesser of (i) the conversion price then in effect, and (ii) the current market price on the redemption notice date.

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Black Hills seeks to have the flexibility to issue additional shares of its authorized preferred stock or other types of preferred securities (including, without limitation, trust preferred securities or monthly income preferred securities) directly or indirectly through one or more special-purpose financing subsidiaries organized by Black Hills for the same purposes described above with respect to common stock issuances. The aggregate amount of additional financing obtained by Black Hills during the Authorization Period from issuance and sale of preferred securities, when combined with the amount of common stock (other than for employee benefit plans for stock purchase and dividend reinvestment plans), long- and short-term debt (excluding renewals of existing debt and guarantees) issued and then outstanding, each as described in this section, shall not exceed \$1 billion for the uses set forth in Item 1.D.3.d.

The proceeds of preferred securities would provide an important source of future financing for the operations of and investments in non-utility businesses which are exempt under the Act or have been approved by the Commission.<sup>16</sup> Preferred stock or other types of preferred securities may be issued in one or more series with such rights, preferences, and priorities as may be designated in the instrument creating each such series, as determined by Black Hills' board of directors. Dividends or distributions on preferred securities will be made periodically and to the extent funds are legally available for such purpose, but may be made subject to terms which allow the issuer to defer dividend payments for specified periods. Preferred securities may be convertible or exchangeable into shares of Black Hills common stock or indebtedness. Preferred securities may be sold directly through underwriters or dealers in connection with an acquisition in a manner similar to that described for common stock in Item 1.D.4.a.

16. The Commission approved a similar financing application filed by Southern Company in which Southern Company requested approval to issue preferred securities and long-term debt, directly or indirectly through special-purpose financing entities. *See The Southern Company, Holding Company Act Release No. 35-27134 (Feb. 9, 2000)*. In that case, the Commission took account of the changing needs of registered holding companies for sources of capital other than common equity and short-term debt brought about primarily by the elimination of restrictions under the Act on investments in various types of non-core businesses (e.g., EWGs FUCOs, ETCs and businesses allowed by Rule 58). The Commission noted that, without the ability to raise capital in external markets that is appropriate for such investments, registered holding companies would be at a competitive disadvantage to other energy companies that are not subject to regulation under the Act. *See also Exelon Corporation, Holding Company Act Release No. 35-27266 (Nov. 2, 2000)*.

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(3) Long-Term Debt

The aggregate amount of additional financing obtained by Black Hills during the Authorization Period from issuance and sale of long-term debt (excluding renewals of outstanding debt), when combined with common stock (other than for employee benefit plans or stock purchase and dividend reinvestment plans as discussed below), short-term debt (excluding renewals and guarantees), and preferred securities issued and then outstanding, each as described in this section, shall not exceed \$1 billion for the uses set forth above in Item 1.D.3.d. Such long-term debt securities would be comprised of bonds, notes, medium-term notes, or debentures under one or more indentures (each, the "Black Hills Indenture") or long-term indebtedness under agreements with banks or other institutional lenders.

Any long-term debt security would have such designation, aggregate principal amount, maturity, interest rate(s) or methods of determining the same, terms of payment of interest, redemption provisions, sinking fund terms, and other terms and conditions as Black Hills may determine at the time of issuance. Any long-term debt:

- (a) may be convertible into any other securities of Black Hills;
- (b) will have maturities ranging from one to 50 years;

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- (c) may be subject to optional and/or mandatory redemption, in whole or in part, at par or at various premiums above the principal amount thereof;
- (d) may be entitled to mandatory or optional sinking fund provisions;

- (e) may provide for reset of the coupon pursuant to a remarketing arrangement;
- (f) may be subject to tender or the obligation of the issuer to repurchase at the election of the holder or upon the occurrence of a specified event;
- (g) may be called from existing investors by a third party; and
- (h) may be entitled to the benefit of positive or negative financial or other covenants.

The maturity dates, interest rates, redemption and sinking fund provisions, tender or repurchase and conversion features, if any, with respect to the long-term securities of a particular series, as well as any associated placement, underwriting or selling agent fees, commissions and discounts, if any, will be established by negotiation or competitive bidding.

Borrowings from the banks and other financial institutions may be unsecured and *pari passu* with debt securities issued under the Black Hills Indenture and the short-term credit facilities (as described below). Long-term debt may be secured by property of Black Hills. Specific terms of any borrowings will be determined by Black Hills at the time of issuance and will comply in all regards with the parameters of the financing authorization set forth in Item 1.D.3. The request for authorization for Black Hills to issue long-term debt securities is consistent with authorization that the Commission has granted to other holding companies.

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(4) Short-Term Debt

Black Hills seeks authority to issue short-term debt to provide for the reissuance of pre-registration letters or lines of credit or commercial paper and to provide financing for general corporate purposes, working capital requirements and temporary financing of subsidiary capital expenditures. The aggregate amount of additional financing obtained by Black Hills during the Authorization Period from issuance and sale of short-term debt (excluding renewals of outstanding debt and guarantees), when combined with common stock (other than for employee benefit plans or stock purchase and dividend reinvestment plans as discussed below), long-term debt (excluding renewals), and preferred securities issued and then outstanding, each as described here, shall not exceed \$1 billion for the uses set forth above in Item 1.D.3.d.<sup>17</sup> Black Hills also requests authority to have an aggregate of up to \$350 million outstanding at any time in short-term financing under existing revolving credit facilities (*i.e.*, the level of its existing financing capacity under such facilities). Existing financing arrangements at Black Hills Power will not be assumed by Black Hills.

Black Hills may also sell commercial paper, from time to time, in established domestic or European commercial paper markets. Such commercial paper would be sold to dealers at the discount rate or the coupon rate per annum prevailing at the date of issuance for commercial paper of comparable quality and maturities sold to commercial paper dealers generally. It is expected that the dealers acquiring commercial paper from Black Hills will reoffer such paper at a discount to corporate, institutional and, with respect to European commercial paper, individual investors. Institutional investors are expected to include commercial banks, insurance companies, pension funds, investment trusts, foundations, colleges and universities, and finance companies.

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17. See *Cinergy Corporation*, Holding Company Act Release No. 35-27190 (June 23, 2000); *National Grid Group*, Holding Company Act Release No. 35-27154 (Mar. 15, 2000); *SCANA Corporation*, Holding Company Act Release No. 35-27135 (Feb. 14, 2000); *The Southern Company*, Holding Company Act Release No. 35-27134 (Feb 9, 2000).

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Black Hills may, without counting against the limit set forth above, maintain back-up lines of credit in connection with a commercial paper program in an aggregate amount not to exceed the amount of authorized commercial paper. Credit lines may be set up for use by Black Hills for general corporate purposes in addition to credit lines to support commercial paper as described in this subsection. Black Hills will borrow and repay under such lines of credit, from time to time, as it is deemed appropriate or necessary.

(5) Total Financing Sought

The aggregate amount of new common and preferred equity securities and long- and short-term debt financing which Black Hills seeks authority to obtain during the Authorization Period (excluding securities issued during the Authorization Period to refund then outstanding securities and excluding guarantees) shall be not greater than \$1 billion.

(6) Financing Risk Management Devices

iii. Interest Rate Risk

Black Hills requests authority to enter into, perform, purchase and sell financial instruments intended to reduce or manage the volatility of interest rates, including but not limited to, interest rate swaps, caps, floors, collars and forward agreements, or any other similar agreements. Hedges may also include issuance of structured notes (*i.e.*, a debt instrument in which the principal and/or interest payments are indirectly linked to the value of an underlying assets or index), or transactions involving the purchase or sale, including short sales, of U.S. Treasury or Agency (*e.g.*, FNMA) obligations or LIBOR-based swap instruments (collectively referred to as "Hedge Instruments"). The transactions would be for fixed periods and stated notional amounts. Black Hills would employ interest rate derivatives as a means of prudently managing the risk associated with any of its outstanding debt issued pursuant to this authorization or any applicable

exemption by, in effect, synthetically (i) converting variable rate debt to fixed rate debt, (ii) converting fixed rate debt to variable rate debt, and (iii) limiting the impact of changes in interest rates resulting from variable rate debt. In no case will the notional principal amount of any fixed interest rate swap exceed the greater of the value of the underlying debt instrument or the present market value of the underlying debt instrument and related interest rate exposure. Transactions will be entered into for a fixed or determinable period. Thus, Black Hills will not engage in speculative transactions unassociated with its financing needs and activities. Black Hills will only enter into agreements with counterparties (“Approved Counterparties”) whose senior debt ratings, as published by a national recognized rating agency, are greater than or equal to “BBB,” or an equivalent rating.

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iv. Anticipatory Hedges

In addition, Black Hills and the Subsidiaries request authorization to enter into interest rate hedging transactions with respect to anticipated debt offerings (the “Anticipatory Hedges”), subject to certain limitations and restrictions. Such Anticipatory Hedges would only be entered into with Approved Counterparties, and would be utilized to fix and/or limit the interest rate risk associated with any new issuance through: (a) forward sale of exchange-traded Hedge Instruments (a “Forward Sale”); (b) the purchase of put options on Hedge Instruments (a “Put Options Purchase”); (c) a Put Options Purchase in combination with the sale of call options Hedge Instruments (a “Zero Cost Collar”); (d) transactions involving the purchase or sale, including short sales, of Hedge Instruments; or (e) some combination of a Forward Sale, Put Options Purchase, Zero Cost Collar and/or other derivative or cash transactions, including, but not limited to structured notes, caps or collars, appropriate for the Anticipatory Hedges. Anticipatory Hedges may be executed on-exchange (“On-Exchange Trades”) with brokers through the opening of futures and/or options positions traded on the Chicago Board of Trade, the opening of over-the-counter positions with one or more counterparties (“Off-Exchange Trades”) or a combination of On-Exchange Trades and Off-Exchange Trades. Black Hills or its Subsidiary will determine the optimal structure of each Anticipatory Hedge transaction at the time of execution. Black Hills may decide to lock in interest rates and limit its exposure to interest rate increases.<sup>18</sup>

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18. The proposed terms and conditions of the Interest Rate Hedges and Anticipatory Hedges are substantially the same as the Commission has approved in other cases. See *SCANA Corporation*, Holding Company Act Release No. 35-27135 (Feb. 14, 2000); *New Century Energies, Inc.*, Holding Company Act Release No. 35-27000 (April 7, 1999); *Exelon Corporation*, Holding Company Act Release No. 35-26266 (Nov. 2, 2000).

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v. Accounting Standards

Black Hills and its Subsidiaries will comply with Statement of Financial Accounting Standards No. 133 (“SFAS 133”), “Accounting for Derivatives Instruments and Hedging Activities,” adopted and implemented by the Financial Accounting Standards Board (“FASB”). The Hedge Instruments and Anticipatory Hedges approved hereunder will qualify for hedge accounting treatment under the current FASB standards in effect and as determined at the date such Hedge Instruments or Anticipatory Hedges are entered into. Black Hills also requests authority to enter into Hedge Instruments and Anticipatory Hedges which may not qualify for hedge accounting treatment under the relevant accounting standards.

b. Financing Subsidiaries

Black Hills and its Subsidiaries request authority to acquire, directly or indirectly, the equity securities of one or more corporations, trusts, partnerships, or other entities created specifically for the purpose of facilitating the financing of authorized and exempt activities (including exempt and authorized acquisitions) through the issuance of long-term debt, or common or preferred equity securities, to third parties and the transfer of the proceeds of such financings to the company involved. Black Hills or a Subsidiary may, if required, guarantee or enter into support or expense agreements in respect of the obligations of any such Financing Subsidiaries. Subsidiaries may also provide guarantees and enter into support or expense agreements, if required, on behalf of such entities pursuant to Rules 45(b)(7) and 52, as applicable. Each of the Subsidiaries also requests authorization to enter into an expense agreement with its respective financing entity, pursuant to which it would agree to pay all expenses of such entity. Any amounts issued by such financing entities to third parties pursuant to this authorization will be included in the overall external financing limitation authorized herein for the immediate parent of such financing entity. However, the underlying intra-system mirror debt and parent guarantee shall not be so included.<sup>19</sup>

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19. The authorization sought herein with respect to financing entities is substantially the same as that given in: *Progress Energy, Inc.*, Holding Company Act Release No. 35-27297 (Dec. 12, 2000); *Exelon Corporation*, Holding Company Act Release No. 35-27266 (Nov. 2, 2000); *AGL Resources, Inc.*, Holding Company Act Release No. 35-27243 (Oct. 5, 2000); *SCANA Corporation*, Holding Company Act Release No. 35-27135 (Feb. 14, 2000); *Dominion Resources, Inc.*, Holding Company Act Release No. 35-27112 (Dec. 15, 1999); *Cinergy Corporation*, Holding Company Act Release No. 35-26984 (Mar. 1, 1999); *Conectiv, Inc.*, Holding Company Act Release No. 35-26833 (Feb. 26, 1998); *New Century Energies, Inc.*, Holding Company Act Release No. 35-26750 (Aug. 1, 1997).

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c. Utility Subsidiary Financing

Black Hills Power currently has certain financing arrangements in place. These arrangements are described in more detail in Exhibit I-2 hereto and, except as otherwise noted therein, will remain in place following the registration of Black Hills as a holding company.

Black Hills Power is expected to be able to provide for its capital needs through the Authorization Period through internally generated funds and other anticipated sources, including its own debt or preferred securities financing.

Rule 52 provides an exemption from the prior authorization requirements of the Act for most of the issuances and sales of securities by a public utility subsidiary because they must be approved by the relevant state public utility commission(s), which, in the case of Black Hills Power is the South Dakota Commission.<sup>20</sup>

However, certain external financings by Black Hills Power (and any future Utility Subsidiaries) for which authorization is requested herein may be outside the Rule 52 exemption. The authority herein sought excludes financings exempt under Rule 52. Financings obtained under this authorization will be used for general corporate purposes and working capital requirements, including contributions to the Utility Money Pool. These financings may be made under instruments in place at the time of registration or new agreements so long as any such instrument or agreement complies with the limitations described herein.

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20. In general, all securities issuances by Black Hills Power must be approved by the South Dakota Commission, other than limited levels of short-term indebtedness. S.D. Codified Laws §§ 49-34A-29, 30.

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(1) Short-Term Debt

Authority is requested for Black Hills Power and any future Utility Subsidiaries of Black Hills to issue commercial paper and establish and borrow under credit lines in the aggregate amount outstanding at any one time during the Authorization Period equal to the amount of short-term financing authority that such company currently has from this Commission and/or the State Commission with jurisdiction over the issuance of short term indebtedness by such company. Black Hills Power currently has financing authority from the South Dakota Commission to incur short-term indebtedness of up to 30% of its total capitalization.<sup>21</sup>

Black Hills requests authority for Black Hills Power and any future Utility Subsidiaries to sell commercial paper, from time to time, in established domestic commercial paper markets in a manner similar to Black Hills as discussed above. Black Hills Power and any future Utility Subsidiaries may, without counting against the limit set forth above, maintain back-up lines of credit in connection with a commercial paper program in an aggregate amount not to exceed the amount of authorized commercial paper.

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21. In the Matter of the Application of Black Hills Power, Inc., Requesting Authority to Incur Short-Term Debt, Order in Docket No. EL01-001 (February 14, 2001).

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Credit lines may be set up for use by Black Hills Power and any future Utility Subsidiaries for general corporate purposes in addition to credit lines to support commercial paper as described in this subsection. Black Hills Power and any future Utility Subsidiaries will borrow and repay under such lines of credit, from time to time, as it is deemed appropriate or necessary. Subject to the limitations described herein, such Utility Subsidiary may engage in other types of short-term financings as it may deem appropriate in light of its needs and market conditions at the time of issuance.

(2) Financing Risk Management Devices

To the extent not exempt under Rule 52, Black Hills requests authority for Black Hills Power and any future Utility Subsidiaries to enter into, perform, purchase and sell interest rate management devices and Anticipatory Hedges subject to the limitations and requirements applicable to Black Hills described in Item I.D.4(a)(iv).

d. Non-Utility Subsidiary Financings

As noted on Exhibit I-2 hereto, certain Non-Utility Subsidiaries also have financing arrangements in place. These arrangements are expected to remain in place following the registration of Black Hills as a holding company. It is also expected that the order issued with respect to this Application will authorize the formation or retention of other Non-Utility Subsidiaries which do not currently have outstanding debt. It is expected that future financing by all such Non-Utility Subsidiaries will be made pursuant to the terms of Rule 52.

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The Non-Utility Subsidiaries are engaged in and expect to continue to be active in the development and expansion of their existing energy-related or otherwise functionally-related, Non-Utility businesses. They will be competing with large, well-capitalized companies in different sectors of the energy industry and other industries. In order to quickly and effectively invest in such competitive arenas, it will be necessary for the Non-Utility Subsidiaries to have the ability to engage in financing transactions which are commonly accepted for such types of investments. These financings will include issuance by Non-Utility Subsidiaries of common stock or other equity, preferred securities or debt in capital raising transactions and to be used to acquire stock or assets in then existing unaffiliated companies which will become affiliates or subsidiaries so long as such acquisitions are consistent with the Non-Utility Subsidiaries' then-existing business in accordance with Rule 52(b) and Rule 58. The majority of such financings will be exempt from prior Commission authorization pursuant to Rule 52(b).

In order to be exempt under Rule 52(b), any loans by Black Hills to a Non-Utility Subsidiary or by one Non-Utility Subsidiary to another must have interest rates and maturities that are designed to parallel the lending company's effective cost of capital. However, in the limited circumstances where the Non-Utility Subsidiary making the borrowing is not wholly owned by Black Hills, directly or indirectly, authority is requested under the Act for Black Hills or a Non-Utility Subsidiary, as the case may be, to make such loans to such subsidiaries at interest rates and maturities designed to provide a return to the lending company of not less than its effective cost of capital.<sup>22</sup> If such loans are made to a Non-Utility Subsidiary, such company will not sell any services to any associate Non-Utility Subsidiary unless such company falls within one of the categories of companies to which goods and services may be sold on a basis other than "at cost," as described in this Application. Furthermore, in the event any such loans are made, Black Hills will include in the next certificate filed pursuant to Rule 24 in this proceeding substantially the same information as that required on Form U-6B-2 with respect to such transaction.

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22. The Commission has granted similar authority to other registered holding companies. See *Emera, Inc.*, Holding Company Act Release No. 35-27445 (Oct. 1, 2001); *Progress Energy, Inc.*, Holding Company Act Release No. 35-27297 (Dec. 12, 2000); *Entergy Corporation*, Holding Company Act Release No. 35-27039 (June 22, 1999).

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e. Guarantees, Intra-System Advances and Money Pools

(1) Guarantees and Intra-System Advances

Black Hills requests authorization to enter into additional guarantees, obtain letters of credit, enter into support or expense agreements, or otherwise provide credit support with respect to the obligations of its Subsidiaries as may be appropriate or necessary to enable such Subsidiaries to carry on in the ordinary course of their respective business in an aggregate principal amount, and to enter into guarantees of obligations of non-affiliated third parties in the ordinary course of Black Hills' business ("Black Hills Guarantees") in an amount, together with the Non-Utility Subsidiary Guarantees (defined below), not to exceed \$400 million outstanding at any one time (not taking into account obligations exempt pursuant to Rule 45). This will include guarantees required in connection with the issuance of additional securities during the Authorization Period and additional guarantees, letter of credit, or other forms of credit to support the general operations of Black Hills and its Subsidiaries during the Authorization Period. Any such guarantees shall also be subject to the limitations of Rule 53(a)(1) or Rule 58(a)(1), as applicable. Black Hills proposes to charge each Subsidiary a fee for each guarantee provided on its behalf that is comparable to those obtainable by the beneficiary of the guarantee from third parties.

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A substantial amount of the guarantees proposed to be issued by Black Hills will be in connection with the business of Black Hills Energy. For various business reasons, Black Hills may wish to provide credit support in connection with the obligations of Black Hills Energy and its Subsidiaries in connection with the trading positions entered into in the ordinary course of their energy marketing and trading businesses, EWG project development businesses, and for other purposes.

The provision of parent guarantees by holding companies to affiliates in the project development, power generation, and power marketing businesses is a standard industry practice. Black Hills' \$400 million request for authority to issue guarantees, including the guarantees relating to Black Hills Energy, is reasonable and appropriate under current industry practice.<sup>23</sup>

Certain of the guarantees referred to above may be in support of the obligations of Subsidiaries which are not capable of exact quantification. In such cases, Black Hills will determine the exposure under such guarantee for purposes of measuring compliance with the \$400 million limitation by appropriate means including estimation of exposure based on loss experience or projected potential payment amounts. If appropriate, such estimates will be made in accordance with generally accepted accounting principles. Such estimation will be reevaluated periodically. Existing guarantees and credit support provided by Black Hills and its Subsidiaries total \$190.6 million in existing intra-system guarantees by Black Hills and \$190 million in credit support available from Black Hills Energy Resources, Inc. and Enserco Energy, Inc., in the form of letters of credit issued under their existing letter of credit facilities. Black Hills requests authority to maintain these guarantees and credit facilities, including an extension or renewal thereof during the Authorization Period.

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23. *Emera, Inc.*, Holding Company Act Release No. 35-27445 (Oct. 1, 2001) (granting \$500 million request for authority to issue guarantees); *Progress Energy Inc.*, Holding Company Act Release No. 35-27297 (Dec. 12, 2000) (granting \$750 million request for authority to issue guarantees); *AGL Resources, Inc.*, Holding Company Act Release No. 35-27243 (granting \$500 million request for authority to issue guarantees).

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Black Hills requests that this guarantee authority include the ability to guarantee debt. The debt guaranteed will comply with the parameters for financing authorization set forth above in Item 1.D.3. Any guarantees or other credit support arrangements outstanding at the end of the Authorization Period will continue until expiration or termination in accordance with their terms.

(2) Non-Utility Subsidiary Guarantees

In addition to the guarantees provided by Black Hills, the Non-Utility Subsidiaries request authority to continue to provide guarantees and other forms of credit to support other Non-Utility Subsidiaries or for the benefit of themselves (“Non-Utility Subsidiary Guarantees”). The Non-Utility Subsidiaries request authority to provide additional Non-Utility Subsidiary Guarantees in an amount, together with the Black Hills guarantees, not to exceed \$400 million outstanding at any one time in an aggregate principal amount, exclusive of any guarantees and other forms of credit support that are exempt pursuant to Rule 45(b) and Rule 52(b), provided however, that the amount of Non-Utility Guarantees in respect of obligations of any Rule 58 companies shall remain subject to the limitations of Rule 58(a)(1). The Non-Utility Subsidiary providing any such credit support may charge its associate company a fee for each guarantee provided on its behalf determined in the same manner as specified above. Black Hills requests authority to maintain these guarantees, including any extensions or renewals thereof during the Authorization Period.

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(3) Authorization and Operation of the Money Pools

Black Hills, on behalf of itself and its current and future Utility Subsidiaries, hereby requests authorization to establish the Utility Money Pool, and the Utility Subsidiaries, to the extent not exempted by Rule 52, also request authorization to make unsecured short-term borrowings from the Utility Money Pool and to contribute surplus funds to the Utility Money Pool and to lend and extend credit to (and acquire promissory notes from) one another through the Utility Money Pool. In addition to the Utility Subsidiaries, Black Hills requests that utility-related financing entities be allowed to participate in the Utility Money Pool as a result of the financing relationship with a Utility Subsidiary. Thus, for purposes of this section only, the term “Utility Subsidiaries” shall include those entities.

In addition, Black Hills and its other Subsidiaries, all of which are Non-Utility Subsidiaries, hereby request authorization to establish the Non-Utility Money Pool. The Non-Utility Money Pool activities of all of the Non-Utility Subsidiaries are exempt from the prior approval requirements of the Act under Rule 52. Black Hills is requesting authorization to contribute surplus funds and to lend and extend credit to: (1) the Utility Subsidiaries through the Utility Money Pool and (2) the Non-Utility Subsidiaries through the Non-Utility Money Pool. While Black Hills is requesting the authorization in this section, it may not implement either the Utility or Non-Utility Money Pool immediately upon registration as a holding company for various reasons, including requirements for state regulatory commission approvals.

The Applicants believe that the cost of the proposed borrowings through the two Money Pools will generally be more favorable to the borrowing participants than the comparable cost of external short-term borrowings, and the yield to the participants contributing available funds to the two Money Pools will generally be higher than the typical yield on short-term investments.

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i. Utility Money Pool

Under the proposed terms of the Utility Money Pool, short-term funds would be available from the following sources for short-term loans to the Utility Subsidiaries from time to time: (1) surplus funds in the treasuries of Utility Money Pool participants other than Black Hills, (2) surplus funds in the treasury of Black Hills, and (3) proceeds from bank borrowings by Utility Money Pool participants or the sale of commercial paper by Black Hills or the Utility Subsidiaries for loan to the Utility Money Pool (“External Funds”). Funds would be made available from such sources in such order as the administrator of the Utility Money Pool (Black Hills Services) may determine would result in a lower cost of borrowing, consistent with the individual borrowing needs and financial standing of the companies providing funds to the pool. The determination of whether a Utility Money Pool participant at any time has surplus funds to lend to the Utility Money Pool or shall lend funds to the Utility Money Pool would be made by such participant’s chief financial officer or treasurer, or by a designee thereof, on the basis of cash flow projections and other relevant factors, in such participant’s sole discretion. See Exhibit M-1 for a copy of Black Hills’ proposed Form of Utility Money Pool Agreement. As discussed in more detail below, a separate Non-Utility Money Pool will be established by Black Hills with other Non-Utility Subsidiaries including Black Hills Services.

Utility Money Pool participants that borrow would borrow pro rata from each company that lends, in the proportion that the total amount loaned by each such lending company bears to the total amount then loaned through the Utility Money Pool. On any day when more than one fund source (e.g., surplus treasury fund of Black Hills and other Utility Money Pool participants (“Internal Funds”) and External Funds), with different rates of interest, is used to fund loans through the Utility Money Pool, each borrower would borrow pro rata from each such fund source in the Utility Money Pool in the same proportion that the amount of funds provided by that fund source bears to the total amount of short-term funds available to the Utility Money Pool. Amounts borrowed by the Utility Subsidiaries from the Utility Money Pool would count against the Utility Subsidiary short-term borrowing authority referred to above in Item 1.D.3.

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Borrowings from the Utility Money Pool would require authorization by the borrower’s chief financial officer or treasurer, or by a designee thereof. No party would be required to effect a borrowing through the Utility Money Pool if it is determined that it could (and had authority to) effect a borrowing at lower cost directly from banks or through the sale of its own commercial paper. No loans through the Utility Money Pool would be made to, and no borrowings through the Utility Money Pool would be made by, Black Hills.

The cost of compensating balances, if any, and fees paid to banks to maintain credit lines and accounts by Utility Money Pool participants lending External Funds to the Utility Money Pool would initially be paid by the participant maintaining such line. A portion of such costs—or all of such costs in the event a Utility Money Pool participant establishes a line of credit solely for purposes of lending any External Funds obtained thereby into the Utility Money Pool—would be retroactively allocated every month to the companies borrowing such External Funds through the Utility Money Pool in proportion to their respective daily

outstanding borrowings of such External Funds. If only Internal Funds make up the funds available in the Utility Money Pool, the interest rate applicable and payable to or by subsidiaries for all loans of such Internal Funds will be the rates for high-grade unsecured 30-day commercial paper sold through dealers by major corporations as quoted in *The Wall Street Journal*.

If only External Funds comprise the funds available in the Utility Money Pool, the interest rate applicable to loans of such External Funds would be equal to the lending company's cost for such External Funds (or if more than one Utility Money Pool participant had made available External Funds on such day, the applicable interest rate would be a composite rate equal to the weighted average of the cost incurred by the respective Utility Money Pool participants for such External Funds).

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In cases where both Internal Funds and External Funds are concurrently borrowed through the Utility Money Pool, the rate applicable to all loans comprised of such "blended" funds would be a composite rate equal to the weighted average of (a) the cost of all Internal Funds contributed by Utility Money Pool participants (as determined pursuant to the second-preceding paragraph above) and (b) the cost of all such External Funds (as determined pursuant to the immediately preceding paragraph above). In circumstances where Internal Funds and External Funds are available for loans through the Utility Money Pool, loans may be made exclusively from Internal Funds or External Funds, rather than from a "blend" of such funds, to the extent it is expected that such loans would result in a lower cost of borrowings.

Funds not required by the Utility Money Pool to make loans (with the exception of funds required to satisfy the Utility Money Pool's liquidity requirements) would ordinarily be invested in one or more short-term investments, including: (1) interest-bearing accounts with banks; (2) obligations issued or guaranteed by the U.S. government and/or its agencies and instrumentalities, including obligations under repurchase agreements; (3) obligations issued or guaranteed by any state or political subdivision thereof, provided that such obligations are rated not less than "A" by a nationally recognized rating agency; (4) commercial paper rated not less than "A-1" or "P-1" or their equivalent by a nationally recognized rating agency; (5) money market funds; (6) bank certificates of deposit, (7) Eurodollar funds; (8) such other investments as are permitted by Section 9(c) of the Act and Rule 40 thereunder.

The interest income and investment income earned on loans and investments of surplus funds would be allocated among the participants in the Utility Money Pool in accordance with the proportion each participant's contribution of funds bears to the total amount of funds in the Utility Money Pool and the cost of funds provided to the Utility Money Pool by such participant.

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Each Applicant receiving a loan through the Utility Money Pool would be required to repay the principal amount of such loan, together with all interest accrued thereon, on demand and in any event not later than one year after the date of such loan. All loans made through the Utility Money Pool may be prepaid by the borrower without premium or penalty.

ii. Non-Utility Money Pool

The Non-Utility Money Pool will be operated on the same terms and conditions as the Utility Money Pool, except that Black Hills' funds made available to the Money Pools will be made available to the Utility Money Pool first and thereafter to the Non-Utility Money Pool. See Exhibit M-2 for a copy of Black Hills' proposed Form of Utility Money Pool Agreement. No loans through the Non-Utility Money Pool would be made to, and no borrowings through the Non-Utility Money Pool Agreement will be made by a Utility Subsidiary. All contributions to, and borrowings from, the Non-Utility Money Pool are exempt pursuant to the terms of Rule 52 under the Act, except contributions and extensions of credit by Black Hills, authorization for which is hereby requested. The only initial participants to the Non-Utility Money Pool will be Black Hills Services, Black Hills Energy, and Black Hills FiberCom, until Black Hills seeks Commission authority to add other parties.

iii. Other Contributions to Money Pool

Black Hills and the Utility Subsidiaries may contribute funds from the issuance of short-term debt as authorized above to the Utility Money Pool. Black Hills may contribute funds from the issuance of short-term debt to the Non-Utility Money Pool and the Non-Utility Subsidiaries may contribute funds from the issuance of short-term debt to the Non-Utility Money Pool.

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iv. Operation of the Money Pools and Administrative Matters

Operation of the Utility and Non-Utility Money Pools, including recording keeping and coordination of loans, will be handled by Black Hills Services under the authority of the appropriate officers of the participating companies. Black Hills Services will administer the Utility and Non-Utility Money Pools on an "at cost" basis and will maintain separate records for each money pool. Surplus funds of the Utility Money Pool and the Non-Utility Money Pool may be combined in common short-term investments, but separate records of such funds shall be maintained by Black Hills Services as administrator of the pools, and interest thereon shall be separately allocated, on a daily basis, to each money pool in accordance with the proportion that the amount of each money pool's surplus funds bears to the total amount of surplus funds available for investment from both money pools.

v. Use of Proceeds

Proceeds of any short-term borrowings by the Non-Utility Subsidiaries may be used by each such Non-Utility:

- (1) for the interim financing of its construction and capital expenditure programs;

- (2) for its working capital needs;
- (3) for the repayment, redemption or refinancing of its debt and preferred stock;
- (4) to meet unexpected contingencies, payment and timing differences, and cash requirements; and
- (5) to otherwise finance its own business and for other lawful general corporate purposes.

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The use of proceeds from the financings would be limited to use in the operations of the respective businesses in which such subsidiaries are already authorized to engage.<sup>24</sup>

(4) Intra-System Financing

Generally, Black Hills or the lending Subsidiary's loans to, and purchase of capital stock from, borrowing Subsidiaries will be exempt under Rule 52, and capital contributions and open account advances without interest will be exempt under Rule 45(b). Loans by Black Hills or a Non-Utility Subsidiary to a Non-Utility Subsidiary generally will have interest rates and maturity dates that are designed to parallel the lending company's effective cost of capital, in accordance with Rule 52(b). To the extent that any intra-system loans or extensions of credit are not exempt under Rule 45(b) or Rule 52, as applicable, the company making such loan or extending such credit may charge interest at the same effective rate of interest as the daily weighted average effective rate of commercial paper, revolving credit and/or other short-term borrowings of such company, including an allocated share of commitment fees and related expenses. If no such borrowings are outstanding, then the interest rate shall be predicated on the Federal Funds' effective rate of interest as quoted daily by the Federal Reserve Bank of New York. In the limited circumstances where the Non-Utility Subsidiary effecting the borrowing is not wholly-owned by Black Hills, directly or indirectly, authority is requested under the Act or Black Hills or a Non-Utility Subsidiary to make such loans to such Subsidiaries at interest rates and maturities designed to provide a return to the lending company of not less than its effective cost of capital. If such loans are made to a Non-Utility Subsidiary, such Non-Utility Subsidiary will not provide any services to any associate Non-Utility Subsidiary except a company which meets one of the conditions for rendering of services on a basis other than at cost as described in Item 1.G.4.<sup>25</sup> In the event any such loans are made, Black Hills will include in the next certificate filed pursuant to Rule 24 substantially the same information as that required on Form U-6B-2 with respect to such transaction. Black Hills will comply with the requirements of Rule 45(c) regarding tax allocations unless it receives further approval from the Commission to alter such requirement.

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24. The authorization sought herein is substantially the same as that given in recent cases. See *Emera, Inc.*, Holding Company Act Release No. 35-27445 (Oct. 1, 2001); *SCANA Corporation*, Holding Company Act Release No. 35-27135 (Feb. 14, 2000); *New Century Energies, Inc.*, Holding Company Act Release No. 35-26750 (Aug. 1, 1997); *Conectiv, Inc.*, Holding Company Act Release No. 35-26833 (Feb. 26, 1998).

25. See *Progress Energy, Inc.*, Holding Company Act Release No. 35-27297 (Dec. 12, 2000); *Exelon Corporation*, Holding Company Act Release No. 35-27266 (Nov. 2, 2000); *Entergy Corporation*, Holding Company Act Release No. 27039 (June 22, 1999).

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f. Changes in Capital Stock of Majority Owned Subsidiaries

The portion of an individual Subsidiary's aggregate financing to be effected through the sale of stock to Black Hills or other immediate parent company during the Authorization Period pursuant to Rule 52 and/or pursuant to an order issued pursuant to this file cannot be ascertained at this time. The proposed sale of capital securities (*i.e.*, common stock or preferred stock) may in some cases exceed the then-authorized capital stock of such subsidiary. In addition, the Subsidiary may choose to use capital stock with no par value.

As needed to accommodate such proposed transactions and to provide for future issues, request is made for authority to change the terms of any 50% or more owned Subsidiary's authorized capital stock capitalization or other equity interests by an amount deemed appropriate by Black Hills or other intermediate parent company. This request for authorization is limited to Black Hills' 50% or more owned Subsidiaries and will not affect the aggregate limits or other conditions contained herein. Black Hills requests that the Commission approve such requests only with respect to changes by its wholly-owned subsidiaries and retain jurisdiction over such request as it related to 50% or more owned subsidiaries pending completion of the record. A subsidiary would be able to change the par value, or change between par value and no-par stock, without additional Commission approval. Any such action by a Utility Subsidiary would be subject to and would only be taken upon the receipt of any necessary approvals by the State Commission in the state or states where the Utility Subsidiary is incorporated and doing business.<sup>26</sup> Black Hills will be subject to all applicable laws regarding the fiduciary duty of fairness of a majority shareholder to minority shareholders in any such 50% or more owned Subsidiary and will undertake to ensure than any change implemented under this paragraph comports with such legal requirements.

g. Dividend Reinvestment Plan

Black Hills currently maintains a dividend reinvestment plan ("DRP") for its shareholders to enable them to reinvest dividends and make optional cash investments to purchase additional shares of common stock. Black Hills proposes, from time to time during the Authorization Period, to issue new shares and/or acquire in open market transactions or by some other method which complies with applicable law and Commission interpretations then in effect up to 400,000 additional shares of Black Hills common stock under the Black Hills DRP.<sup>27</sup>



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26. See *Progress Energy, Inc.*, Holding Company Release No. 35-27297 (Dec. 12, 2000); *Exelon Corporation*, Holding Company Act Release No. 35-27266 (Oct. 2, 2000); *SCANA Corporation*, Holding Company Act Release No. 35-27135 (Feb. 14, 2000); *Dominion Resources, Inc.*, Holding Company Act Release No. 35-27112 (Dec. 15, 1999); *Conectiv, Inc.*, Holding Company Act Release No. 35-6833 (Feb. 26, 1998); *New Century Energies, Inc.*, Holding Company Act Release No. 35-26750 (Aug. 1, 1997).

27. The open market acquisitions for purpose of this plan will be made pursuant to Rule 42 and to the extent used in the Black Hills DRP or for such benefits plans will not count against the authorization to issue additional shares under the Application.

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h. Employee Stock-Based Plans

Black Hills proposes, from time to time during the Authorization Period, to issue new shares and/or acquire in open market transactions or by some other method which complies with applicable law and Commission interpretations then in effect up to 2.3 million additional shares of Black Hills common stock under the Black Hills employee stock-based plans below (excluding shares that may be issued through the exercise of outstanding options and issuance of shares for outstanding restricted stock units and performance shares). Black Hills has an employee stock purchase plan (the "ESPP"), a Short-Term Incentive Plan, a 1996 Stock Option Plan, a 1999 Stock Option Plan, and a 2001 Omnibus Incentive Compensation Plan, as described below.

(1) Employee Stock Purchase Plan

Black Hills maintains the ESPP under which it sells shares of Black Hills common stock to employees at 90% of the stock's market price on the offering date. At December 31, 2003, 135,349 shares have been reserved and are available for issuance under the ESPP.

(2) Short-term Incentive Plan

Black Hills maintains a Short-term Incentive Plan under which it awards certain key employees a short-term incentive bonus, a portion or all of which may be paid in common stock.

(3) 1996 and 1999 Stock Option Plans and 2001 Omnibus Incentive Compensation Plans

Black Hills has a 1996 Stock Option Plan and 1999 Stock Option Plan that permits it to grant stock options to its employees. In addition, Black Hills has a 2001 Omnibus Incentive Compensation Plan that permits it to issue restricted stock, restricted stock units, performance shares, performance units, stock appreciation rights, stock options, and other awards as determined by the Compensation Committee of the Board of Directors.

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(a) Restricted Stock and Restricted Stock Units

Under the 2001 Omnibus Incentive Compensation Plan, Black Hills may issue restricted stock and restricted stock units to certain of its officers and key employees. The shares carry a restriction on the employee's ability to sell the shares, until the shares vest. The shares substantially vest one-third per year over three years, contingent on continued employment.

(b) Performance Shares and Performance Units

Under the 2001 Omnibus Incentive Compensation Plan, Black Hills may issue performance shares and performance units to certain of its officers and key employees. Each performance share or performance unit shall have an initial value equal to the fair market value of a share on the date of grant. The number of performance shares or performance units to be paid out is dependent on the attainment of predetermined performance goals.

(c) Stock Appreciation Rights

Under the 2001 Omnibus Incentive Compensation Plan, Black Hills may issue stock appreciation rights, although Black Hills has not issued any as of this date.

(d) Stock Options

Under the 1996 Stock Option Plan, the 1999 Stock Option Plan and the 2001 Omnibus Incentive Compensation Plan, Black Hills may grant options to employees to purchase Black Hills common stock with an exercise price equal to the fair market value of the stock on the day of the grant. At December 31, 2003, 1,211,122 stock options were outstanding of which 747,482 were vested. Substantially all of the options granted vest one-third per year over three years and all options expire after ten years from the grant date.

The total number of shares awarded or issued from the plans referred to above in 2003, and the average for 2002 and 2003, was as follows:

	Total 2003	Average 2002-2003
Stock options granted	289,665	250,825
Shares issued on exercise of options	55,379	91,205
Shares granted or issued for other awards	110,379	96,336

i. Payment of Dividends by Non-Utility Subsidiaries Out of Capital and Unearned Surplus

Black Hills Energy and Black Hills FiberCom also propose, on behalf of themselves and every direct or indirect Non-Utility Subsidiary thereof, that such companies be permitted to pay dividends with respect to the securities of such companies, from time to time through the Authorization Period, out of capital and unearned surplus (including revaluation reserve), to the extent permitted under applicable state corporate law.

E. Modified Rule 53 Analysis and Request for Authorization

1. Rule 53 Requirements

Rule 53 provides that, if each of the conditions of paragraph (a) thereof is met, and none of the conditions of paragraph (b) thereof is applicable, then the Commission may not make a finding that the issuance or sale of a security by a registered holding company for the purposes of financing the acquisition of an EWG or the guarantee of a security of an EWG by a registered holding company is not reasonably adapted to the earning power of such company or to the security structure of the companies in the holding company system, or that the circumstances are such as to constitute the making of such guarantee an improper risk for the company. Generally, paragraph (a) limits the aggregate amount invested in EWGs and FUCOs to not more than 50% of the holding company's consolidated retained earnings, and paragraph (b) relates to certain events of bankruptcy and recent significant declines in the amount of consolidated retained earnings.

As of December 31, 2003, the *pro forma* consolidated amount of Black Hills' aggregate investment in EWGs, as that term is defined in Rule 53, was approximately \$679 million.<sup>28</sup> At December 31, 2003, the consolidated retained earnings of Black Hills, were approximately \$305 million. Consequently, Black Hills will not satisfy the safe harbor requirement of Rule 53(a). For the reasons outlined below, Black Hills seeks authority to apply the proceeds of financings authorized herein to the acquisition of additional investments in EWGs so long as its aggregate investment in EWGs does not exceed \$1.4 billion (the "Modified Rule 53 Test"). Black Hills will finance the activities of EWGs on a basis that is non-recourse to Black Hills to the extent that such financing would be the most cost effective means of funding such activities and otherwise comport with Black Hills' overall corporate goals.

2. Black Hills' Compliance with Rule 53 Requirements

Giving effect to the proposals contained herein, Black Hills will satisfy all of the conditions of Rule 53(a) except for clause (1) thereof, which requires that the aggregate at risk investment of the registered holding company in EWGs not exceed 50% of the holding company system's consolidated retained earnings.<sup>29</sup> Moreover, none of the conditions specified in Rule 53(b) is or will be applicable.<sup>30</sup> Black Hills demonstrates below why complying with its proposed Modified Rule 53 Test will not result in any adverse consequences to Black Hills, its Utility Subsidiaries or Black Hills investors.

28. The definition of aggregate investment in EWGs and FUCOs includes all amounts invested, or committed to be invested, in EWGs for which there is recourse, directly or indirectly, to Black Hills. As of December 31, 2003, Black Hills' aggregate investment in EWGs and FUCOs totaled \$679 million, primarily through investments by various Subsidiaries of Black Hills Energy. Black Hills currently has no investments in FUCOs.

29. The other requirements of Rule 53(a) provide (1) that the holding company keep certain books and records relating to EWGs and FUCOs in accordance with generally accepted accounting principles, (2) limitations on the number of employees of a domestic public utility company in the holding company system who may provide services for the EWGs and FUCOs and (3) for the holding company to make certain filings. Black Hills commits to undertake to comply with the forgoing requirements. However, as noted in Item 1.G.4, Black Hills is also seeking authority for Black Hills Power, a "domestic public utility," to provide certain services to EWGs and FUCOs.

30. Rule 53(b) makes the safe harbor unavailable if (1) the holding company or certain subsidiaries have been in bankruptcy, (2) the holding company's consolidated retained earnings have declined more than 10% from the prior year measured as provided in the rule, or (3) the holding company has reported operating losses related to its EWG or FUCO investments.

Rule 53(c) states that, in connection with a proposal to issue and sell securities to finance an investment in an EWG, or to guarantee the securities of an EWG, a registered holding company that is unable to satisfy, among other provisions, the provision that such investments may not exceed 50% of consolidated

retained earnings, must “affirmatively demonstrate” that such proposal: (1) will not have a substantial adverse impact upon the financial integrity of the registered holding company system; and (2) will not have an adverse impact on any utility subsidiary of the registered holding company, or its customers, or on the ability of State Commissions to protect such subsidiary or customers (collectively the “no substantial adverse impact” test).

The Commission has considered the “no substantial adverse impact” test in a number of situations in which holding companies have sought to increase their aggregate investment beyond the 50% of consolidated retained earnings “safe harbor” contained in Rule 53(a).<sup>31</sup> The Commission recently approved aggregate investments in EWGs and FUCOs in amounts greater than 400% of consolidated retained earnings for various holding companies.<sup>32</sup> There have been significant changes to the electric utility industry in recent years. One profound change has been the divestiture by many traditional vertically integrated utilities of their generation assets. Generation has developed as a viable business which may, but need not be, associated with transmission and distribution companies. The continued growth of its generation business through additional investment in EWGs is a key to Black Hills’ overall business strategy.

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31. In the earlier cases, the Commission authorized an aggregate investment in EWGs and FUCOs up to 100% of consolidated retained earnings. See *The Southern Company*, Holding Company Act Release No. 35-26501 (April 1, 1996); *Central and South West Corporation*, Holding Company Act Release No. 35-26653 (Jan. 24, 1997); *GPU, Inc.*, Holding Company Act Release No. 35-26779 (Nov. 17, 1997); *Cinergy, Inc.*, Holding Company Act Release No. 35-26848 (March 23, 1998); *American Electric Power Company, Inc.*, Holding Company Act Release No. 35-26864 (April 27, 1998); *New Century Energies, Inc.*, Holding Company Act Release No. 35-26982 (February 26, 1999) (collectively, the “100% Orders”).

32. See, e.g., *Dominion Resources, Inc.*, Holding Company Act Release No. 35-27630 (Dec. 30, 2002) (authorizing investment authority up to 475% of consolidated retained earnings); *KeySpan Corporation*, Holding Company Act Release No. 35-27612 (Dec. 6, 2002) (authorizing investment authority up to 440% of consolidated retained earnings); *PEPCO Holdings, Inc.*, Holding Company Act Release No. 35-27557 (authorizing investment authority up to 458% of consolidated retained earnings); *Exelon Corporation*, Holding Company Act Release No. 35-27547 (June 28, 2002) (authorizing investment authority up to 397% of consolidated retained earnings); *E. On AG*, Holding Company Act Release No. 35-27539 (June 14, 2002) (authorizing investment authority up to 619% of consolidated retained earnings); *Emera, Inc.*, Holding Company Act Release No. 35-27445 (Oct. 2001) (authorizing investment authority up to 1000% of consolidated retained earnings).

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In the United States, competition and deregulation are redefining the utility industry. In order to continue to compete effectively in this new environment, Black Hills must be able to continue to make significant investments in new generating facilities. The limitation of Rule 53, covering investments in both U.S. wholesale generating facilities and foreign utility assets, would act as a significant constraint on Black Hills’ ability to do so. The reason is the large dollar investments required to participate in larger, more energy-efficient operating projects, as compared to the investment capacity available under Rule 53. The capability to bid on the full range of available opportunities in both regulated and deregulated generation markets, especially the larger, more significant transactions, is vital to Black Hills’ growth strategies, just as it is for Black Hills’ competitors. In order to compete effectively, Black Hills must be on an equal footing with its competitors. Some competitors are not subject to the limitations of the Act; others are subject to the Act but already have authority to invest in EWGs and FUCOs in amounts well in excess of the Rule 53 limitation.

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Impact of Investments in EWGs and FUCOs on Financial Integrity of Black Hills. Additional investments in EWGs and FUCOs and financing for such purposes will not have a substantial adverse impact on the financial integrity of the Black Hills System.<sup>33</sup> The lack of any “substantial adverse impact” on Black Hills’ financial integrity can be demonstrated in several ways:

- Black Hills made its existing investments in EWGs when it was not subject to the Act and was recognized by investors as a financially sound company, notwithstanding the fact that its investments in EWGs exceeded 223% of its retained earnings.
- The investment in EWGs has a history of positive impact on Black Hills’ operating results. During the period from January 1, 2003, to December 31, 2003, Black Hills’ EWG investments produced operating earnings of \$69,129,000.
- Black Hills has a low risk profile when considering investments in EWGs. Black Hills typically will consider investments only in EWGs that have long-term off-take agreements for the capacity and output of the facility with creditworthy counterparties or load-serving utilities with state utility commission-approved contracts.
- Black Hills’ consolidated retained earnings at December 31, 2003, were approximately \$305 million, and Black Hills’ retained earnings are expected to increase steadily during the Authorization Period as a result of a conservative pay-out ratio. Black Hills is seeking authorization to increase its aggregate investment to an amount equal to approximately 460% of its current retained earnings—a percentage within the range of those approved by the Commission on several recent occasions.<sup>34</sup>

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33. Factors considered by the Commission in the course of approving EWG/FUCO investment levels include: (1) ratios of EWG/FUCO investment to consolidated capitalization (as well as to consolidated net utility plant, total consolidated assets, market value of outstanding stock, and consolidated retained earnings); (2) stock price to earnings ratio; (3) market to book ratio; (4) dividend pay-out ratio; (5) capitalization ratios; (6) investment review processes; and (7) expertise and experience of the applicant.

34. See, e.g., *Dominion Resources, Inc.*, Holding Company Act Release No. 35-27630 (Dec. 30, 2002) (authorizing investment authority up to 475% of consolidated retained earnings); *E. On AG*, Holding Company Act Release No. 35-27539 (June 14, 2002) (authorizing investment authority up to 619% of consolidated retained earnings); *Emera, Inc.*, Holding Company Act Release No. 35-27445 (Oct. 2001) (authorizing investment authority up to 1000% of consolidated retained earnings).

- The Board of Directors of Black Hills has established authorization oversight levels for investments in capital expenditures, mergers, acquisitions, new businesses, divestitures and contracts. Black Hills has a comprehensive development, review, and approval process for investments that includes specific review and approval delegations from the Board of Directors through corporate officers. This process is internally referred to as the “investment review process.” Projects are independently reviewed by the senior management team, including, without limitation, the Chief Risk Officer, General Counsel, and Senior Vice President of Corporate Development of Black Hills for completeness of the analysis and adherence to corporate valuation standards in advance of its presentation to the Board of Directors.

These factors are discussed in greater detail below.

**Investment Review Process.** All acquisitions above \$30 million in consideration are reviewed through this process and must be approved by the Board of Directors. Acquisitions below \$30 million of consideration are reviewed by senior management and approved by the CEO under a blanket grant of authority to the CEO by the Board. However, certain acquisitions below this threshold may be brought to the Board of Directors if so advised by members of Senior Management.

The process begins with the development of a business case. Each investment is reviewed several times by an investment committee which reviews the assumptions, analysis and strategic fit of the proposed investment. This committee is composed of individuals from various functional areas including legal, tax, accounting, treasury, corporate development, and information systems. The investment committee provides a report to senior management indicating any open issues or areas of concern regarding the investment. The committee does not have approval authority for investments; final decisional authority is reserved to the Board of Directors.

**Financial Comparisons.** Black Hills’ proposed \$1.4 billion aggregate investment in EWGs/FUCOs would represent a reasonable commitment of capital for a company the size of Black Hills, particularly in light of the Commission’s recent approval of EWG and FUCO investment authority of over 400% of consolidated retained earnings for other holding companies.<sup>35</sup> As noted above, the level of authority sought by Black Hills would be equal to approximately 460% of Black Hills’ 2003 consolidated retained earnings, which falls within the range of investment authority granted by the Commission in the recent past.<sup>36</sup>

**Share Price to Earnings Ratio.** The financial strength of Black Hills is also reflected in its current Price/Earnings (P/E) ratio. Black Hills’ P/E ratio as of December 31, 2003, was 15 compared to the average for utilities in the Standard & Poor’s Electric Utility Index of 16.7.

**Market to Book Ratio.** Black Hills’ market to book ratio is currently 1.37, based on a *pro forma* book value of \$21.72 per share as of December 31, 2003, and an assumed market price of \$29.66 per share.

**Dividend Pay-out Ratio.** Black Hills’ current pay-out ratio is 59.8% (based on the 2004 dividend rate and analysts’ consensus estimates for 2004 as of December 31, 2003), which is below the industry average of 62.9% (as measured by the S&P 500 Electric Utility Index). Black Hills anticipates that its payout ratio will decline over the three to five years as growth in the rate of earnings exceeds the rate of dividend increases. Historically, Black Hills has raised its dividend at a level of less than 4% per year. A pay-out ratio at this level will enable Black Hills to continue to build its equity cushion to support future growth.

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35. See, e.g., *Dominion Resources, Inc.*, Holding Company Act Release No. 35-27630 (Dec. 30, 2002) (authorizing investment authority up to 475% of consolidated retained earnings); *E. On AG*, Holding Company Act Release No. 35-27539 (June 14, 2002) (authorizing investment authority up to 619% of consolidated retained earnings); *Emera, Inc.*, Holding Company Act Release No. 35-27445 (Oct. 2001) (authorizing investment authority up to 1000% of consolidated retained earnings).

36. \$1.4 billion would equal 87.7%, 277%, 67.9%, and 145%, respectively, of Black Hills’ consolidated capitalization, consolidated net utility plant, total consolidated assets, and market value of outstanding stock as of December 31, 2003. These percentages are generally comparable to the percentages of other holding companies which have recently received additional investment authority in excess of the Rule 53 limitation. See, e.g., *E. On AG*, Holding Company Act Release No. 35-27539 (June 14, 2002) (authorizing EWG/FUCO investments in amounts equal to 114%, 63%, and 182% of E. On AG’s consolidated capitalization, total consolidated assets and market value of outstanding stock).

**Credit Ratings.** As noted previously, Black Hills has investment grade credit ratings from several major nationally recognized rating agencies for Black Hills, set out below.

	Moody's	Standard & Poor's
<b>Black Hills Corporation</b>		
Issuer rating	Baa3	BBB-
<b>Black Hills Power, Inc.</b>		
Issuer rating	Baa2	BBB-

Rule 53(b) Factors. None of the financial benchmarks specifically contemplated by Rule 53(b) applies:

- there has been no bankruptcy of Black Hills or any of its affiliate or associate companies (Rule 53(b));
- Black Hills' *pro forma* average consolidated retained earnings for the four most recent quarterly periods have not decreased by more than 10% from the average for the preceding four quarterly periods (Rule 53(b)(2));<sup>37</sup> and
- in the previous fiscal year, Black Hills did not report operating losses attributable to its direct or indirect investments in its EWGs and FUCOs that exceeded an amount equal to 5% of its consolidated retained earnings (Rule 53(b)(3)).

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37. Since Black Hills' aggregate investment in EWGs and FUCOs exceeded 2% of its consolidated capital investments in utility operations as of December 31, 2003, the prohibition against a 10% or more decrease in earnings set forth in Rule 53(b)(2) does apply to Black Hills.

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Black Hills will notify the Commission by filing a post-effective amendment in this proceeding in the event of the other circumstances described in Rule 53(b) arise during the Authorization Period.

Impact of Investments in EWGs and FUCOs on Utility Subsidiaries. The increased EWG and FUCO investment authorization will clearly not have an adverse impact on Black Hills Power or its customers, or on the ability of the South Dakota Commission, the Wyoming Commission, or the Montana Commission to protect Black Hills Power and its customers. This conclusion is supported by (1) the insulation of Black Hills Power and its customers from potential direct adverse effects of Black Hills' investments in EWGs and FUCOs; (2) the effects of utility regulation in these states; (3) Black Hills Power's current financial health, and (4) the proven effectiveness of state commission oversight over Black Hills Power.

Insulation from Risk. All of Black Hills' investments in EWGs and FUCOs are, and in the future will remain, segregated from Black Hills Power and any other future Utility Subsidiary of Black Hills. Any losses that may be incurred by such EWGs and FUCOs would have no effect on the rates of any such Utility Subsidiary. Black Hills represents that it will not seek recovery through higher rates from the utility customers of its Utility Subsidiaries in order to compensate Black Hills for any possible losses that it or any subsidiary may sustain on the investment in EWGs or FUCOs or for any inadequate returns on such investments.

Moreover, to the extent that there may be indirect impacts on EWG and FUCO investments through effects on Black Hills' capital costs, the State Commissions have broad discretion to set the cost of capital for the utility subject to their jurisdiction by a variety of accepted means and are free to exclude any adverse impacts due to EWGs and FUCOs. Therefore, the State Commissions have the authority and the mechanisms to prevent any adverse effects on the cost of capital due to investments in EWGs and FUCOs from being passed on to utility customers. Neither Black Hills Power nor any future Utility Subsidiary will pledge any of their assets to support EWGs or FUCOs.

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Black Hills will comply with the requirements of Rule 53(a)(3) regarding the limitation on the use of utility employees in connection with providing services to EWGs and FUCOs. No Utility Subsidiary will increase staffing levels to support the operations of any EWG or FUCO. Development of new EWG or FUCO projects will be conducted through Black Hills Energy or one or more of its Subsidiaries.<sup>38</sup>

Finally, Black Hills will comply with the other conditions of Rule 53(a) providing specific protections to customers of its Utility Subsidiaries, including the requirements of Rule 53(a)(2) regarding the preparation and making available of books and records and financial reports regarding EWGs and FUCOs, and the requirements of Rule 53(a)(4) regarding filing of copies of applications and reports with other regulatory commissions.

Financial Health of Black Hills Power. Black Hills Power is a financially strong company with stable earnings and cash flows and sound investment grade ratings by the major nationally recognized rating agencies. At December 31, 2003, Black Hills Power ratios were common equity 45%, current maturities 1%, and long-term debt 54%.

Black Hills' current and proposed investments in EWGs and FUCOs will not have any negative impact Black Hills Power's ability to fund operations and growth. Current projections indicate that Black Hills Power will continue to fund operations and construction expenditures primarily from internal sources of cash and credit facilities. Moreover, there is ongoing evidence that Black Hills Power can access capital markets as needed, although its ability to issue debt and preferred equity securities in the future depends upon earnings coverages and market factors at the time such securities are issued.

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38. As set out in Item 1.G.4, Black Hills is seeking authorization for Black Hills Power to provide limited services to affiliated EWGs. Notwithstanding these plans, Black Hills Power will be in compliance with the requirement of Rule 53 that limits the number of its employees who can render services to EWGs and FUCOs.

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Adequacy of State Commission Oversight. Three State Commissions have jurisdiction over the operations of the Black Hills Power — the South Dakota Commission, the Wyoming Commission, and the Montana Commission. The State Commissions are able to protect utility customers within their respective states. The State Commissions each have considerable authority to regulate transactions between Black Hills Power and its affiliates to ensure that customers of the utility are not harmed by such transactions.

In South Dakota, the home to the vast majority of Black Hills Power’s utility customers,<sup>39</sup> the South Dakota Commission has the authority to regulate all of Black Hills Power’s rates, fees, and charges for public utility service, “to the end that the public shall pay only just and reasonable rates for service rendered.”<sup>40</sup> The South Dakota Commission has authority to disallow for rate-making purposes any unreasonable profit made in the sale of materials to or service supplied to Black Hills Power by any subsidiary or affiliate.<sup>41</sup> Under the statute, the burden of proof is on the public utility to prove that no unreasonable profit is involved.<sup>42</sup> Similarly, in Wyoming and Montana, where a small number of Black Hills Power customers reside, the Wyoming Commission and the Montana Commission have the authority to regulate Black Hills Power’s rates.<sup>43</sup> For these reasons, the State Commissions will have adequate authority to protect Black Hills Power’s customers from any adverse effect associated with Black Hills’ existing and proposed investments in EWGs and FUCOs.

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39. Of Black Hills Power’s approximately 60,000 retail customers in its service area in western South Dakota, eastern Wyoming, and southern Montana, approximately 2,500 reside in Wyoming and 34 reside in Montana. The remainder reside in South Dakota

40. S.D. Codified Laws § 49-34A-6.

41. S.D. Codified Laws § 49-34A-19.2

42. Id.

43. See Wyo. Stat. Ann. § 37-3-106; Mont. Rev. Code Ann. § 69-3-302.

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Accordingly, Black Hills requests that the Commission grant Black Hills an exception to the requirements of Rule 53(a)(1) in connection with the proposed financing for the purpose of authorizing additional investments in EWGs and FUCOs, subject to the limitation that Black Hills’ aggregate investment in EWGs and FUCOs will not exceed \$1.4 billion during the Authorization Period.

3. Black Hills' Rule 53 Undertakings

Black Hills hereby undertakes to file a report with the Commission within 60 days after the end of the first three calendar quarters each year beginning with the first quarter ending at least 45 days following the date of the Commission’s order in this proceeding and 90 days after the end of the last calendar quarter, providing as of the level of the applicable quarter (unless otherwise stated below):

- a computation in accordance with Rule 53(a) setting forth Black Hills’ “aggregate investment” in all EWGs and FUCOs, its “consolidated retained earnings,” and a calculation of the amount remaining under the Modified Rule 53 Test as then in effect;
- a breakdown showing Black Hills’ aggregate investment in each individual EWG/FUCO project covered by the Modified Rule 53 Test;
- consolidated capitalization ratio of Black Hills’ as of the end of that quarter, with consolidated debt to include all short-term debt and non-recourse debt of all EWGs and FUCOs;
- the market-to-book ratio of Black Hills' common stock;

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- identification of any new EWG/FUCO project covered by the Modified Rule 53 Test in which Black Hills has invested or committed to invest during the preceding quarter;
  - analysis of the growth in consolidated retained earnings which segregates total earnings growth of EWGs and FUCOs from that attributable to other Subsidiaries of Black Hills; and
  - a statement of revenues and net income for each EWG and FUCO for the twelve months ending as of the end of that quarter.

F. Request for Additional Investment Authorization

This Application also seeks the authorization and approval of the Commission with respect to certain activities related to non-utility investments in EWGs, FUCOs, ETCs, other energy-related investments permitted under Rule 58, as well as investments in Energy-Related Assets and “Non-U.S. Energy Related Subsidiaries,” as such terms are defined herein, for the duration of the Authorization Period. Specifically, in addition to the authority to invest an aggregate amount of up to \$1.4 billion in EWGs and FUCOs under the Modified Rule 53 Test and up to 15% of its consolidated capitalization in Rule 58 companies, Black Hills requests authorization to engage in the investment activities summarized below:

Development and Administrative Activities. Black Hills requests authority, directly or through Non-Utility Subsidiaries, to engage in preliminary development activities (“Development Activities”) and administrative and management activities (“Administrative Activities”) with respect to Permitted Non-Utility Investments.

Incidental Acquisition of Energy-Related Assets. Black Hills requests authority to expend directly or through Non-Utility Subsidiaries up to \$300 million to develop or acquire non-utility energy assets that are incidental and related to its business as an electricity and energy commodities marketer and broker, or other energy-related businesses permissible under Rule 58 (“Energy-Related Assets”). Energy-Related Assets include natural gas production, gathering, processing, storage and transportation facilities and equipment, liquid oil reserves and transportation and storage facilities, gas or coal reserves, electric metering and customer electric equipment and associated facilities, and other physical assets that are incidental to and reasonably necessary in the day-to-day conduct of energy marketing, brokering and trading operations or other energy-related businesses permissible under Rule 58. Energy-Related Assets will not include any “utility assets” within the meaning of the Act.

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New Intermediate Subsidiaries for Internal Corporate Structuring. Black Hills requests authority to acquire directly or through Non-Utility Subsidiaries the securities of one or more corporations, trusts, partnerships, limited liability companies or other entities (“Intermediate Subsidiaries”) which would be created and organized exclusively for the purpose of acquiring, holding and/or financing or facilitating the acquisition or disposition of Permitted Non-Utility Investments.

Internal Corporate Reorganizations. Black Hills and its Subsidiaries request authority to undertake internal reorganizations of then existing and permitted subsidiaries and businesses. Such internal reorganizations will be accomplished through a contribution, sale, distribution, assignment or other transfer from one entity and the acquisition by another entity of the securities, assets, or interests in such entities. Such internal corporate reorganizations will not include any transfer of utility assets or the securities of any Utility Subsidiary.

Non-U.S. Energy Related Subsidiaries. Black Hills requests authority to engage through Non-Utility Subsidiaries in energy-related activities that, but for being conducted outside the United States, would constitute Rule 58 exempt activities. Non-U.S. Energy-Related Subsidiaries will engage only in certain types of activities which the Commission has previously approved.

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## 1. Development Activities and Administrative Activities

In connection with existing and future Permitted Non-Utility Investments, Black Hills requests authority to engage directly and through Non-Utility Subsidiaries in “Development Activities” and “Administrative Activities” associated with such investments. Development Activities and Administrative Activities include preliminary activities designed to result in a Permitted Non-Utility Investment such as an EWG or FUCO; however, such preliminary activities may not qualify for such status until the project is more fully developed. Accordingly, approval is sought for Development Activities and Administrative Activities. Development Activities and Administrative Activities provided by one Non-Utility Subsidiary to any associate company will be provided “at cost” in accordance with Section 13(b) and rules 90 and 91 of the Act.

Development Activities will be limited to due diligence and design review; market studies; preliminary engineering; site inspection; preparation of bid proposals, including, in connection therewith, posting of bid bonds; application for required permits and/or regulatory approvals; acquisition of site options and options on other necessary rights; negotiation and execution of contractual commitments with owners of existing facilities, equipment vendors, construction firms, power purchasers, thermal “hosts,” fuel suppliers and other project contractors; negotiation of financing commitments with lenders and other third-party investors; and such other preliminary activities as may be required in connection with the purchase, acquisition or construction of facilities or the securities of other companies. Development Activities will be designed to eventually result in a Permitted Non-Utility Investment.

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Black Hills proposes to expend directly or through Non-Utility Subsidiaries up to \$100 million in the aggregate outstanding at any time during the Authorization Period on all such Development Activities. Black Hills proposes a “revolving fund” concept for permitted Development Activities. To the extent a subsidiary for which such amounts were expended for Development Activities becomes an EWG, FUCO, or a Rule 58 company, the amount so expended will cease to be Development Activities and then be considered as part of the “aggregate investment” in such entity. In the case of EWGs, FUCOs, and Rule 58 company, such aggregate investment will then count against the limitation on such aggregate investment under Rule 53 or 58, as modified by Commission order applicable to Black Hills with respect to this Application. The types of Development Activities and Administrative Activities described above, and the use of a revolving fund for permitted investments in Development Activities has been approved by the Commission in several prior cases.<sup>44</sup>

## 2. Acquisition of Additional Energy-Related Assets

Black Hills requests authority to expend directly or through its Non-Utility Subsidiaries up to \$300 million to develop or acquire additional Energy-Related Assets that are incidental and related to its business as an electricity and energy commodities marketer and broker or other energy-related businesses permissible under Rule 58, or to acquire the securities of one or more existing or new companies substantially all of whose physical properties consist or will consist of Energy-Related Assets; provided that the acquisition and ownership of such Energy-Related Assets would not cause any subsidiary to be or become an “electric utility company” or “gas utility company,” as defined in Sections 2(a)(3) and 2(a)(4) of the Act. Energy-Related Assets will be acquired only in the countries in which Black Hills is authorized to conduct its electricity and energy commodities marketing and brokering business, currently the United States and, if approved herein, Canada and Mexico. Black Hills will not acquire directly or indirectly any Energy-Related Assets in any other country unless its activities in that country have been approved by the Commission in a subsequent order. Energy-Related Assets will not constitute additional investments in EWGs or FUCOs. The Commission has approved the acquisition of such Energy-Related Assets in several prior cases.<sup>45</sup>

44. *Exelon Corporation*, Holding Company Act Release No. 35-27545 (June 27, 2002); *Progress Energy, Inc.*, Holding Company Act Release No. 35-27297 (Dec. 12, 2000); *AGL Resources, Inc.*, Holding Company Act Release No. 35-27243 (Oct. 5, 2000).

45. *Progress Energy, Inc.*, Holding Company Act Release No. 35-27673 (May 5, 2003); *Exelon Corporation*, Holding Company Act Release No. 35-27545 (June 27, 2002); *Alliant Energy Corporation*, Holding Company Act Release No. 35-27448 (Oct. 3, 2001); *Emera, Inc.*, Holding Company Act Release No. 35-27445 (Oct. 1, 2001); *Entergy Corporation*, Holding Company Act Release No. 35-27334 (Jan. 5, 2001); *American Electric Power Company*, Holding Company Act Release No. 35-27313 (Dec. 21, 2000).

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### 3. New Intermediate Subsidiaries for Internal Corporate Structuring

Black Hills proposes to create and acquire directly or indirectly through Non-Utility Subsidiaries the securities of one or more Intermediate Subsidiaries. Black Hills also requests that its existing Utility Subsidiaries be authorized to create and acquire Intermediate Subsidiaries for the purpose of efficiently managing the corporate structure of their Non-Utility Subsidiaries. Intermediate Subsidiaries may be corporations, trusts, partnerships, limited liability companies or other entities. Intermediate Subsidiaries will be organized exclusively for the purpose of acquiring and holding the securities of, or financing or facilitating Black Hills' investments in, other direct or indirect Permitted Non-Utility Investments. Intermediate Subsidiaries that are subsidiaries of Non-Utility Subsidiaries may also engage in Development Activities and Administrative Activities.

There are several legal and business reasons for the use of Intermediate Subsidiaries in connection with making investments in Permitted Non-Utility Investments. For example, the formation and acquisition of limited purpose subsidiaries is often necessary or desirable to facilitate financing the acquisition and ownership of a FUCO, an EWG or another non-utility enterprise. Furthermore, the laws of some foreign countries may require that the bidder in a privatization program be organized in that country. In such cases, it would be necessary to form a foreign Non-Utility Subsidiary as the entity (or participant in the entity) that submits the bid or other proposal. In addition, the interposition of one or more Intermediate Subsidiaries may allow Black Hills to defer the repatriation of foreign source income, or to take full advantage of favorable tax treaties among foreign countries, or otherwise to secure favorable U.S. and foreign tax treatment that would not otherwise be available. In particular, use of Intermediate Subsidiaries can achieve tax efficient corporate structures which will result in minimizing state or federal taxes for Black Hills or its Subsidiaries.

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Intermediate Subsidiaries also serve to isolate business risks, facilitate subsequent adjustments to, or sale of, ownership interests by or among the members of the ownership group, or to raise debt or equity capital in domestic or foreign markets. An Intermediate Subsidiary may be organized, among other things: (1) in order to facilitate the making of bids or proposals to develop or acquire an interest in any EWG, FUCO, ETC, or other non-utility company which, upon acquisition, would qualify as a Rule 58 company; (2) after the award of such a bid proposal, in order to facilitate closing on the purchase or financing of such acquired company; (3) at any time subsequent to the consummation of an acquisition of an interest in any such company in order, among other things, to effect an adjustment in the respective ownership interests in such business held by Black Hills System and non-affiliated investors; (4) to facilitate the sale of ownership interests in one or more acquired Permitted Non-Utility Investments; (5) to comply with applicable laws of foreign jurisdictions limiting or otherwise relating to the ownership of domestic companies by foreign nationals; (6) as a part of tax planning in order to limit Black Hills' exposure to U.S. and foreign taxes; (7) to further insulate Black Hills and the Utility Subsidiaries from operational or other business risks that may be associated with investments in non-utility companies; or (8) for other lawful business purposes.

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Investments in Intermediate Subsidiaries may take the form of any combination of the following: (1) purchases of capital shares, partnership interests, member interests in limited liability companies, trust certificates or other forms of voting or non-voting equity interests; (2) capital contributions; (3) open account advances without interest; (4) loans; and (5) guarantees issued, provided or arranged in respect of the securities or other obligations of any Intermediate Subsidiaries. If any financing is necessary in the formation of Intermediate Subsidiaries it will be done pursuant to the authorization of the Commission, such as the financing authority provided pursuant to this Application or pursuant to Rule 52. Funds for any direct or indirect investment in any Intermediate Subsidiary will be derived from Black Hills' available funds.

To the extent that Black Hills provides funds directly or indirectly to an Intermediate Subsidiary which are used for the purpose of making an investment in any EWG, FUCO or a Rule 58 company, the amount of such funds will be included in Black Hills' "aggregate investment" in such entities, as calculated in accordance with Rule 53 or Rule 58, as applicable and as modified by Commission order applicable to Black Hills pursuant to this Application.

The authority requested for Intermediate Subsidiaries is intended to allow for the corporate structuring alternatives outlined above and will not increase the authorized level of aggregate investment in EWGs, FUCOs, Rule 58 companies or any other business subject to an investment limitation under the Act. The Commission has approved the organization and acquisition of Intermediate Subsidiaries in several recent cases.<sup>46</sup>

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46. *Cinergy Corporation*, Holding Company Act Release No. 35-27779 (Dec. 22, 2003); *Exelon Corporation*, Holding Company Act Release No. 35-27545 (June 27, 2002); *Progress Energy, Inc.*, Holding Company Act Release No. 35-27297 (Dec. 12, 2000).

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4. Internal Corporate Reorganizations

Black Hills currently engages directly or through subsidiaries in certain non-utility businesses. Black Hills seeks authority to engage in internal corporate reorganizations to better organize its Non-Utility Subsidiaries and investments as necessary in Black Hills' judgment. No authority is sought under this heading to make new investments or to change the organization for any Utility Subsidiaries.

Black Hills and its Subsidiaries request authority, to the extent needed, to sell or to cause any Subsidiary to sell or otherwise transfer (1) such businesses, (2) the securities of current Subsidiaries engaged in some or all of these businesses or (3) investments which do not involve a Subsidiary (*i.e.*, less than 10% voting interest) to a different Subsidiary, and, to the extent approval is required, Black Hills requests, on behalf of the Subsidiaries, authority to acquire the assets of such businesses, subsidiaries or other then existing investment interests. Alternatively, transfers of such securities or assets may be effected by share exchanges, share distributions or dividends followed by contribution of such securities or assets to the receiving entity. In the future, following its direct or indirect acquisition of the securities of new Non-Utility Subsidiaries, Black Hills may determine to transfer such securities or the assets of such Non-Utility Subsidiaries to other Subsidiaries as described herein. Black Hills may also liquidate or merge Non-Utility Subsidiaries.

Such internal transactions would be undertaken in order to eliminate corporate complexities, to combine related business segments for staffing and management purposes, to eliminate administrative costs, to achieve tax savings, or for other ordinary and necessary business purposes. Black Hills requests authority to engage in such transactions, to the extent that they are not exempt under the Act and rules thereunder, through the Authorization Period.

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The transactions proposed under this heading will not involve the sale, transfer, or other disposition of any utility assets of any Utility Subsidiary to any other person. The transactions proposed under this heading will also not involve any change in the corporate ownership of, or involve any restructuring of, the Utility Subsidiaries. "Utility Subsidiary" for this purpose means any subsidiary of Black Hills which owns or operates utility assets within the meaning of Sections 2(a)(3), 2(a)(4) and 2(a)(18) of the Act.

5. Non-U.S. Energy Related Subsidiaries

Black Hills requests authority herein to acquire directly or indirectly only Non-U.S. Energy Related Subsidiaries of the type listed herein. These activities are substantially identical to activities that have been approved for other registered holding companies outside the United States. Approval is sought for Non-U.S. Energy Related Subsidiaries to engage in sales of the following goods and services outside the United States:

"Energy Management Services." Energy management services, including the marketing, sale, installation, operation and maintenance of various products and services related to energy management and demand-side management, including energy and efficiency audits; meter data management, facility design and process control and enhancements; construction, installation, testing, sales and maintenance of (and training client personnel to operate) energy conservation equipment; design implementation, monitoring and evaluation of energy conservation programs; development and review of architectural, structural and engineering drawings for energy efficiencies, design and specification of energy consuming equipment and general advice on programs; the design, construction, installation, testing, sales, operation and maintenance of new and retrofit heating, ventilating, and air conditioning, electrical and power systems, alarm, security, access control and warning systems, motors, pumps, lighting, water, water-purification and plumbing systems, building automation and temperature controls, installation and maintenance of refrigeration systems, building infrastructure wiring supporting voice, video, data and controls networks, environmental monitoring and control, ventilation system calibration and maintenance, piping and fire protection systems, and design, sale, engineering, installation, operation and maintenance of emergency or distributed power generation systems, and related structures, in connection with energy-related needs; and the provision of services and products designed to prevent, control, or mitigate adverse effects of power disturbances on a customer's electrical systems.

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"Consulting Services." Consulting services with respect to energy-related and gas-related matters for associate and nonassociate companies, as well as for individuals. Such consulting services would include technical and consulting services involving technology assessments, power factor correction and harmonics mitigation analysis, meter reading and repair, rate schedule design and analysis, environmental services, engineering services, billing services (including consolidation or centralized billing, bill desegregation tools and bill inserts), risk management services, communications systems, information systems/data processing, system planning, strategic planning, finance, general management consulting including training activities, feasibility studies, and other similar related services.

"Energy Marketing." The brokering and marketing of electricity, natural gas and other energy commodities, as well as providing incidental related services, such as fuel management, storage, and procurement. Consistent with existing precedent, Black Hills requests authority to conduct Energy Management Services and Consulting Services anywhere outside the United States and to conduct Energy Marketing activities in Canada and Mexico.<sup>47</sup> To the extent that non-U.S. operations involve additional or different risks than U.S. operations, Black Hills will evaluate and seek to mitigate those risks in a manner similar to the manner it evaluates EWG and FUCO investments as described elsewhere in this Application.

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47. See, e.g., *Exelon Corporation*, Holding Company Act Release No. 35-27545 (June 27, 2002); *Emera, Inc.*, Holding Company Act Release No. 35-27445 (Oct. 1, 2001); *Progress Energy, Inc.*, Holding Company Act Release No. 35-27297 (Dec. 12, 2000).

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G. Intra-System Service Transactions

The Black Hills system companies will engage in a variety of affiliate transactions for the provision of goods, services, and construction. The provision of goods, services, and construction by Black Hills system companies to other Black Hills system companies will be carried out in accordance with the requirements and provision of Rules 87, 90, and 91 unless otherwise authorized by the Commission by order or by rule. With respect to exceptions to the cost rules requested below for an interim period following registration, Black Hills commits that, no later than 12 months following the date of the Commission's order with respect to this Application, all transactions subject to an interim exemption or waiver will be conducted in accordance with the Commission's pricing standards for affiliate transactions.

1. Black Hills Services Company

Rule 88(b) provides that “[a] finding by the Commission that a subsidiary company of a registered holding company . . . is so organized and conducted, or to be so conducted, as to meet the requirements of Section 13(b) of the Act with respect to reasonable assurance of efficient and economical performance of services or construction or sale of goods for the benefit of associate companies, at cost fairly and equitably allocated among them (or as permitted by [Rule] 90), will be made only pursuant to a declaration filed with the Commission on Form U-13-1, as specified in the instructions for that form, by such company or the persons proposing to organize it.” In several recent cases, the Commission has made findings under Section 13(b) based on information set forth in an Application on Form U-1, without requiring the formal filing of a Form U-13-1.<sup>48</sup> In this Application, Black Hills is submitting substantially the same information required in connection with the filing of a Form U-13-1. Accordingly, it is appropriate for the Commission to find that Black Hills Services will be so organized and shall be so conducted as to meet the requirements of Section 13(b), and that the filing of a Form U-13-1 is unnecessary, or, alternatively, that this Application should be deemed to constitute a filing on Form U-13-1 for purposes of Rule 88.

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48. *Emera, Inc.*, Holding Company Act Release No. 35-27445 (Oct. 1, 2001); *Energy East Corporation*, Holding Company Act Release No. 35-27248 (Oct. 13, 2000); *New Century Energies, Inc.*, Holding Company Release No. 35-27212 (Aug. 16, 2000); *American Electric Power Company, Inc.*, Holding Company Act Release No. 35-27186 (June 14, 2000); *UNITIL Corporation*, Holding Company Act Release No. 35-25524 (April 24, 1992).

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Black Hills Services will be the service company subsidiary for the Black Hills System and will provide Black Hills Power, any future Utility subsidiaries, and Black Hills' Non-Utility Subsidiaries with some or all of the following types of services: administrative, management, and support services, including services relating to support of electric and gas plant operations (*i.e.*, energy supply management of the bulk power and natural gas supply, procurement of fuels, coordination of electric and natural gas distribution systems, maintenance, construction and engineering work); customer bills, and related matters; materials management; facilities; real estate; rights of way; human resources; finance; accounting; internal auditing; information systems; corporate planning and research; public affairs; corporate communications; legal; environmental matters; executive services and the other services listed identified in the Services Agreements. Black Hills Services will have a minimal capitalization—not more than 1,000 shares with total equity capital of not more than \$10,000.

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In accordance with the standard forms of Services Agreements provided as Exhibit B-2, the cost of services provided by Black Hills Services will be directly assigned, distributed or allocated by activity, project, program, work order or other appropriate basis. The costs incurred by Black Hills Services will be accumulated in accounts of the service company and be directly assigned, distributed, or allocated to the appropriate client company in accordance with the guidelines set forth in the Services Agreements and the procedures in a “Procedures Manual,” a copy of which will be provided to the Commission's Staff. Black Hills Services will have an internal audit group which, among other things, will audit the assignment of service company charges to client companies. Black Hills Services' accounting and cost allocation methods and procedures will be structured so as to comply with the Commission's standards for service companies in registered holding company systems. Black Hills Services will be staffed primarily by transferring existing personnel from the current employee rosters of Black Hills, Black Hills Power, and certain Non-Utility Subsidiaries. Black Hills Services will have its headquarters in Rapid City, South Dakota, and will conduct substantial operations in Rapid City and Golden, Colorado.

As compensation for services, the standard forms of Services Agreement for Black Hills Power and any other Black Hills Subsidiary that is a “public utility company” within the meaning of the Act and which operates within the United States (the “Operating Companies”), as well as any Subsidiary that is involved in directly providing goods, construction, or services to the Operating Companies (together with the Operating Companies, the “Utility Subsidiaries”), provides that “Client Company shall pay to Black Hills Services all costs which reasonably can be identified and related to particular services provided by [Black Hills Services] for or on Client Company's behalf (except as may otherwise be permitted by the SEC).”

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The form of Services Agreement for subsidiaries that Black Hills is authorized to hold, other than the Utility Subsidiaries, such as EWGs, FUCOs, ETCs, and Energy-Related Companies (“ERCs”) permitted under Rule 58 or by Commission order, Development Companies, Intermediate Companies<sup>49</sup> and other entities which are not involved in directly providing goods, construction, or services to Utility Subsidiaries (collectively, the “Non-Utility Subsidiaries”) also provides that “Client Company shall pay to [Black Hills Services] charges for services that are to be no less than cost, except as may otherwise be permitted by the SEC, insofar as costs can reasonably be identified and related by [Black Hills Services] to its performance of particular services for or on behalf of Client Company.”

Where more than one company is involved in or has received benefits from a service performed, the Services Agreements will provide that the such costs “shall be fairly and equitably allocated using the ratios set forth” in the Services Agreements. Thus, charges for all services provided by Black Hills Services to affiliated utility companies will be as determined under Rules 90 and 91 of the Act. Except for the requested exceptions discussed below, services provided by Black Hills Services to Non-Utility Subsidiaries pursuant to the Services Agreements will also be charged as determined under Rules 90 and 91 of the Act. In the

event that any changes to the Services Agreements or allocations are needed to more accurately allocate costs to Black Hills Power or other affiliates, Black Hills will propose such changes to the Commission as they become known.

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49. In Item 1.F, Black Hills seeks authority to establish certain Non-Utility Development Companies and Intermediate Companies for organizational, tax, limitation of liability, international considerations and other proper business purposes. See *Exelon Corporation*, Holding Company Act Release No. 35-27545 (June 27, 2002); *Progress Energy, Inc.*, Holding Company Act Release No. 35-27297 (Dec. 12, 2000); *New Century Energies*, Holding Company Act Release No. 35-27218 (Aug. 22, 2000); *Interstate Energy Corporation*, Holding Company Act Release No. 35-27069 (Aug. 26, 1999); *Ameren Corporation*, Holding Company Act Release No. 35-27053 (July 23, 1999); *Entergy Corporation*, Holding Company Act Release No. 35-27039 (June 22, 1999).

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The Services Agreements provide that no change in the organization of Black Hills Services, the type and character of the companies to be serviced, the factors for allocating costs to associate companies, or in the broad categories of services to be rendered subject to Section 13 or the Act, or any rule, regulation or order thereunder, shall be made unless and until Black Hills Services shall first have given the Commission written notice of the proposed change not less than 60 days prior to the proposed effectiveness of any such change. If, upon the receipt of any such notice, the Commission shall notify Black Hills Services within the sixty-day period that a question exists as to whether the proposed change is consistent with the provisions of Section 13 of the Act, or of any rule, regulation, or order thereunder, the proposed change shall not become effective unless and until Black Hills Services shall have filed with the Commission an appropriate declaration regarding such proposed change and the Commission shall have permitted such declaration to become effective. Black Hills believes that the Services Agreements fully comply with Section 13 of the Act and the Commission's rules and regulations thereunder.

2. Services, Goods, and Assets Involving a Utility Subsidiary

Black Hills Power and any future Utility Subsidiary may provide to one another and to other associate companies services incidental to their utility businesses, including but not limited to, infrastructure services maintenance, storm outage emergency repairs, supply planning services, switchyard activities and services of personnel with specialized expertise related to the operation of the utility. It is anticipated that these services will be provided in accordance with Rules 87, 90, and 91. Moreover, in accordance with Rules 87, 90, and 91, certain goods may be provided through a leasing arrangement or otherwise by one Utility Subsidiary to one or more associate companies, and certain assets may be used by one Utility Subsidiary for the benefit of one or more other associate companies. To the extent these services might exceed those allowable under applicable rules, Black Hills seeks approval pursuant to Rules 85(a), 87(a)(3), or otherwise for Black Hills Power and any future Utility Subsidiary to provide such services to each other, at cost as defined in Rules 90 and 91, as required for the efficient operation of the Black Hills System.

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3. Non-Utility Subsidiary Transactions

Black Hills requests authorization for Black Hills Services and its Non-Utility Subsidiaries to enter into agreements, and/or continue the effectiveness of existing agreements, to provide construction, goods, or services to certain associate companies enumerated below at fair market prices determined without regard to cost and therefore requests an exemption (to the extent that Rule 90(d) of the Act does not apply)<sup>50</sup> under Section 13(b) from the cost standards of Rules 90 and 91. In recent decisions,<sup>51</sup> the Commission has approved such relief allowing "at market" pricing for the following types of transactions, and Black Hills requests similar relief, if the Client Company is:

- (1) a FUCO or an EWG that derives no part of its income, directly or indirectly, from the generation, transmission, or distribution of electric energy for sale within the United States;

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50. Under Rule 90(d)(1), the price of services, construction, or goods is not limited to cost if neither the buyer nor the seller of such services, construction, or goods is (i) a public-utility holding company, (ii) an investment or similar company as defined in the Rule, (iii) a company in the business of selling goods to associate companies or performing services or construction (*i.e.*, a "service company"), or (iv) any company controlling an entity described in (i), (ii), or (iii). In general, therefore, goods, services, or construction provided from one Non-Utility Subsidiary to other Non-Utility Subsidiaries (other than any service company) are not subject to the cost restrictions and may be priced at market, which may be above or below cost. A Non-Utility Subsidiary would generally be permitted to make such sales of goods, services or construction to another Non-Utility Subsidiary under Rule 87(b).

51. See, *e.g.*, *Progress Energy, Inc.*, Holding Company Act Release No. 35-27297 (Dec. 12, 2000); *Exelon Corporation*, Holding Company Act Release No. 35-27256 (Oct. 19, 2000); *New Century Energies, Inc.*, Holding Company Act Release No. 35-27212 (Aug. 16, 2000); *Interstate Energy Corporation*, Holding Company Act Release No. 35-27069 (Aug. 26, 1999); *Ameren Corporation*, Holding Company Act Release No. 35-27053 (July 23, 1999); *Entergy Corporation*, Holding Company Act Release No. 35-27039 (June 22, 1999); *Entergy Corporation*, Holding Company Act Release No. 35-27040 (June 22, 1999).

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- (2) an EWG that sells electricity at market-based rates that have been approved by the FERC or other appropriate state public utility commission, provided that the purchases of the EWG's electricity is not an affiliated public utility or an affiliate that resells such power to an affiliated public utility;
  - (3) a QF under the Public Utility Regulatory Policies Act of 1978 ("PURPA") that sells electricity exclusively at rates negotiated at arm's length to one or

more industrial or commercial customers purchasing such investment or similar electricity for their own use and not for resale, or to an electric utility company other than an affiliated electric utility at the purchaser's "avoided cost" determined under PURPA;

- (4) an EWG or a QF that sells electricity at rates based upon its costs of service, as approved by FERC or any state public utility commission having jurisdiction, provided that the purchaser of the electricity is not an affiliated public utility; or
- (5) an ETC under Section 34 of the Act, an "energy-related" company under Rule 58 or any other Non-Utility Subsidiary that (i) is partially owned, provided that the ultimate purchases of goods or services is not a Utility Subsidiary, (ii) is engaged solely in the business of developing, owning, operating, and/or providing services or goods to Non-Utility Companies described in (1) through (4) above, or (iii) does not derive, directly or indirectly, any part of its income from sources within the United States and is not a public-utility company operating within the United States.

#### 4. Existing Affiliate Arrangements and Request for Exemption

Black Hills provides as Exhibit I-3 a list and description of existing affiliate arrangements among its Subsidiaries, including the existing arrangements between its Non-Utility Subsidiaries and Black Hills Power, along with a summary of the proposed changes to the arrangements in connection with Black Hills' transition to a registered holding company. Black Hills requests a determination that the Subsidiaries identified in this exhibit may continue to engage in the transactions described therein pursuant to Rule 87(a)(3) or otherwise.

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In addition, Black Hills requests an exemption under Section 13(b) of the Act from the cost standards of Rules 90 and 91 for Black Hills Power to continue to provide certain goods and services to certain Subsidiaries at market prices for a period of not longer than 12 months following the date of the Commission's order with respect to this Application. The existing arrangements subject to this exemption request are described in Exhibit I-3. Black Hills will take all steps necessary to develop accounting methods and other safeguards sufficient to ensure that at the end of such 12-month period, to the extent that these entities continues to do business with Black Hills Power, that only those costs properly chargeable to those goods and services are included in billings to Black Hills Power, unless such goods and services are otherwise exempt from the "at cost" pricing requirement. In particular, Black Hills will provide that any cost of capital included in "cost," as permitted under Rules 90 and 91, will comply with Commission guidelines.

Black Hills Power also has important reasons to seek to share other services with existing and future EWGs of Black Hills. These services may include such services as engineering and technical support functions, fuel procurement, information systems, maintenance, quality assurance, management services and support, safety reviews, and other services beneficial to the efficient operation of Black Hills Power's generating facilities. These services could involve a substantial number of employees and other resources but will result in the most efficient operation of Black Hills Power's generating facilities. Black Hills seeks approval pursuant to Rule 87(a)(3) or otherwise for Black Hills Power and affiliated EWGs to provide such services, at cost as defined in Rules 90 and 91, to each other as required for the efficient operation of the generating facilities in the Black Hills System.

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#### 5. Phase-in of Compliance with Service Company Requirements

Black Hills expects Black Hills Services to be formed within 60 days of the issuance of the Commission's order with respect to this Application. However, Black Hills seeks authority to delay, for a period not longer than 12 months following the date of such order, the full implementation of all expected services to be provided by Black Hills Services and full implementation of required accounting systems and cost allocation methodologies. Such transition period is necessary to accommodate the complexities of the formation and implementation of the services company. First, appropriate personnel from Black Hills and its Subsidiaries will be transferred to Black Hills Services' employ, but the timing of those transfers will be subject to the need to transfer employee benefit, health, and pension plans, contracts, licenses, and permits to Black Hills Services subject to the receipt of applicable approvals and consents from regulators, counterparties, and vendors. Moreover, Black Hills Services will need to develop systems to fully implement the desired accounting requirements. Black Hills anticipates that it will take up to twelve months to transfer employees to Black Hills Services, develop and implement accounting and other systems, and make Black Hills Services fully operational. Accordingly, Black Hills requests a phased-in transition period for Black Hills Services of up to twelve months.<sup>52</sup>

##### H. Rule 54 Analysis

Rule 54 states that in determining whether to approve the issue or sale of a security by a registered holding company for purposes other than the acquisition of an EWG or FUCO, or other transactions by such registered holding company or its subsidiaries other than with respect to EWGs or FUCOs, the Commission shall not consider the effect of the capitalization or earnings of any subsidiary which is an EWG or FUCO upon the registered holding company system if Rules 53(a), (b) and (c) are satisfied. As described in detail in Item 1.E above, Black Hills will not be in compliance with all of the provisions of the Rule 53 safe harbor. Black Hills believes that, for the reasons discussed above, the Commission should approve additional financing for the purpose of making additional investments in EWGs and FUCOs up to the Modified Rule 53 limitation. For those same reasons, Black Hills requests that the Commission make no adverse findings under Rule 54 in connection with the financing and investment approvals sought herein for other purposes.

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52. The Commission has allowed similar phase-in periods in the past for companies becoming subject to the Act for the first time as a result of a merger or acquisition. See, e.g., *Emera, Inc.*, Holding Company Act Release No. 35-27445 (Oct. 1, 2001); *Exelon Corporation*, Holding Company Act Release No. 35-27256 (Oct. 19, 2001); *AGL Resources, Inc.*, Holding Company Act Release No. 35-27243 (Oct. 5, 2000); *New Century Energies, Inc.*, Public Holding Company Act Release No. 35-27212 (Aug. 16, 2000); *Dominion Resources*, HCAR No. 35-27113 (Dec. 15, 1999).

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## I. Certificates Notification

It is proposed that, with respect to Black Hills, the reporting systems of the 1934 Act and the 1933 Act be integrated with the reporting system under the Act. This would eliminate duplication of filings with the Commission that cover essentially the same subject matters, resulting in a reduction of expense for both the Commission and Black Hills. To effect such integration, the portion of the 1933 Act and 1934 Act reports containing or reflecting disclosures of transactions occurring pursuant to the authorizations granted in this proceeding would be incorporated by reference into this proceeding through Rule 24 certificates of notification. The certificates would also contain all other information required by Rule 24, including the certification that each transaction being reported on had been carried out in accordance with the terms and conditions of and for the purposes represented in this Application. Such certificates of notification would be filed within 60 days after the end of the first three calendar quarters and 90 days after the end of the last calendar quarter, in which transactions occur commencing with the first calendar quarter ended at least 45 days following the date of the Commission's order in this proceeding.

A copy of relevant document (*e.g.*, underwriting agreements, indentures, bank agreements) for the relevant quarter will be filed with, or incorporated by reference from, 1933 Act or 1934 Act filings in such Rule 24 certificates. The Rule 24 certificates will contain the following information as of the end of the applicable quarter (unless otherwise stated below):

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- (a) The sales of any common stock or preferred securities by Black Hills and the purchase price per share and the market price per share at the date of the agreement of sale;
  - (b) The total number of share of Black Hills common stock issued or issuable pursuant to options granted during the quarter under employee benefit plans and dividend reinvestment plans including any employee benefit plans or dividend reinvestment plans hereafter adopted;
  - (c) If Black Hills common stock has been transferred to a seller of securities of a company being acquired, the number of shares so issued, the value per share and whether the shares are restricted in the hands of the acquirer;
  - (d) If a guarantee is issued during the quarter, the name of the guarantor, the name of the beneficiary of the guarantee and the amount, terms and purpose of the guarantee;
  - (e) The amount and terms of any Black Hills indebtedness issued during the quarter;
  - (f) The amount and terms of any short-term debt issued by any Utility Subsidiary during the quarter;
  - (g) The amount and terms of any financings consummated by any Non-Utility Subsidiary that are not exempt under Rule 52;
  - (h) The notional amount and principal terms of any Hedge Instruments or Anticipatory Hedges entered into during the quarter and the identity of the other parties thereto;
  - (i) The name, parent company, and amount invested in any intermediate subsidiary or financing subsidiary during the quarter and the amount and terms of any securities issued by such subsidiaries during the quarter;
  - (j) A list of U-6B-2 forms filed with the Commission during the quarter, including the name of the filing entity and the date of filing;
  - (k) Consolidated balance sheets as of the end of the quarter and separate balance sheets as of the end of the quarter for each company, that has engaged in jurisdictional financing transactions during the quarter;
  - (l) A table showing, as of the end of the quarter, the dollar and percentage components of the capital structure of Black Hills on a consolidated basis and each Utility Subsidiary;

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- (m) A retained earnings analysis of Black Hills on a consolidated basis and each Utility Subsidiary detailing gross earnings, goodwill amortization, dividends paid out of each capital account and the resulting capital account balances at the end of the quarter; and
  - (n) Future registration statements filed under the 1933 Act with respect to securities that are subject of the Application will be filed or incorporated by reference as exhibits to the next certificate filed pursuant to Rule 24.

Black Hills proposes to file consolidated quarterly reports pursuant to Rule 24 with respect to the matters covered in this Application commencing with the quarterly report for the first full calendar quarter which ends at least 45 days following the date of the order herein. It is proposed that such combined report also be in lieu of any separate notification on Form U-6B-2 that would otherwise be required with respect to exempt securities issuances. The Rule 24 report shall include:

- (a) A copy of the consolidated balance sheet and income for Black Hills, Black Hills Energy, Black Hills Power, Black Hills FiberCom, and any other Utility Subsidiary.
- (b) A narrative description of Development Activities and amount expended on Development Activities during the quarter just ended;
- (c) A narrative description of each investment made during the quarter just ended including: name of the company and its immediate parent; method of investment (*e.g.*, (1) purchases of capital shares, partnership interest, member interests in limited liability companies, trust

certificates or other forms of voting or non-voting equity interest; (2) capital contributions; (3) open account advances without interest; (4) loans; and (5) guarantees issued, provided or arranged in respect of the securities or other obligations of any Intermediate Subsidiaries);

- (d) Type of company and/or its business (e.g., EWG, FUCO, ETC, Rule 58 company, Energy-Related Assets Subsidiary, Non-U.S. Energy Related Subsidiary, Intermediate Subsidiary, Financing Subsidiary);
- (e) With respect to Intermediate Subsidiary and Financing Subsidiaries, the name, parent company and amount invested in any Intermediate Subsidiary or Financing Subsidiary during the quarter and the amount and terms of any securities issued by those Subsidiaries during the quarter;

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- (f) With respect to Non-U.S. Energy Related Subsidiaries, the business engaged in and the locations (countries) where it does business;
  - (g) With respect to reorganizations during the quarter, a narrative description of the reorganization together with specifics as to the assets or securities transferred, the method of transfer and the price or other consideration for the transfer, and the names of the companies involved in the transfer;
  - (h) A chart showing, as of the end of such quarterly period and reflecting any reorganization accomplished during the quarter, all associated companies of Black Hills that are Non-Utility Subsidiaries and identifying each as an EWG, FUCO, ETC, Rule 58 company, Non-U.S. Energy Related Subsidiary, Intermediate Subsidiary or Financing Subsidiary, as applicable, and indicating Black Hills' percentage equity ownership in each such entity; and
  - (i) All of the information that would have been provided on a Form U-6B-2 with respect to each security issuance subject thereto that occurred during the applicable quarter.

## Item 2. Fees, Commissions and Expenses

Black Hills expects to pay or incur approximately \$250,000 in aggregate fees, commissions, and expenses, directly or indirectly, in connection with the internal restructuring described above. The fees and expenses related to financing transactions and other investment activities for which approval is sought herein cannot be estimated at this time.

## Item 3. Applicable Statutory Provisions

### A. Applicable Provisions

Sections 6, 7, 9, 10, 11, 12, 13, 32, 33, and 34 of the Act and Rules 42, 43, 45, 52, 53, 54, 58, 88, 89, 90, 91, and 92 are considered applicable to the proposed financing, investment, and intrasystem service transactions described herein. The legal issues and Commission precedents associated with the authorizations and approvals requested with respect to these transactions are discussed in detail above in Item 1. To the extent that the proposed transactions are considered by the Commission to require authorization, exemption or approval under any section of the Act or rules and regulations other than those set forth above, request for such authorization, exemption or approval is hereby made.

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### B. Compliance with Section 11(b)(1) of the Act

Under Section 11(b)(1) of the Act, the Commission is generally required to limit the operations of a registered holding company and its subsidiaries to those of a "single integrated public utility system and such other businesses as are reasonably incidental or economically necessary or appropriate to the operations of such integrated public-utility system." The Black Hills electric system is currently an "integrated public utility system," and the Black Hills existing non-utility businesses are all "reasonably incidental or economically necessary or appropriate" to the operations of this System.

#### 1. Single Integrated Utility System

The Black Hills System clearly constitutes an "integrated electric utility system" within the meaning of Section 2(a)(29)(B) of the Act.<sup>53</sup> As described above in Item 1.B.2, Black Hills Power serves a single interconnected service territory in three contiguous western states. All of the operations of Black Hills Power, including customer billing, call center operations, equipment operations and maintenance, system dispatch and coordination, and electricity purchasing, among others, are planned and conducted on a centralized system-wide basis. The principal executive offices of Black Hills Power are located in Rapid City, South Dakota. Black Hills Power is subject to regulation by the State Commissions with respect to rates, service, and other matters in each of the three state in which it operates. The region served by Black Hills Power is not so large as to impair the advantages of efficient operation, localized management and effectiveness of regulation.

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53. Under Section 2(a)(29)(A) of the Act, an "integrated electric utility system" is defined to mean:

a system consisting of one or more units of generating plants and/or transmission lines and/or distributing facilities, whose utility assets, whether owned by one or more electric utility companies, are physically interconnected or capable of physical interconnection and which under normal conditions may be economically operated as a single interconnected and coordinated system confined in its operations to a single area or region, in one or more States, not so large as to impair (considering the state of the art and the area or region affected) the advantages of localized management, efficient operation, and the effectiveness of regulation . . . .

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2. Retention of Other Businesses

As noted above, Exhibit I-1 lists and describes the existing non-utility businesses conducted by Black Hills through its Subsidiaries. These non-utility businesses and interests will remain businesses and interests of Black Hills following registration and are all retainable under the Act. Corporate organizational charts showing all of Black Hills' Subsidiaries, including all of its direct and indirect Non-Utility Subsidiaries, are filed as Exhibit E-3.

Section 11(b)(1) of the Act permits a registered holding company to retain "such other businesses as are reasonably incidental, or economically necessary or appropriate, to the operations of [an] integrated public-utility system." The Commission historically has interpreted this provision to require an operating or "functional" relationship between the non-utility activity and the system's utility business.<sup>54</sup> The Commission traditionally permitted the retention of non-utility businesses if they evolved out of the system's utility businesses, the overall investment was not significant and the investment had the potential to produce benefits for investors and/or consumers. The adoption of Rule 58 in 1997 expanded the types of permissible non-utility businesses retainable by registered holding companies to include an array of energy-related businesses, such as energy management services, the development of energy-related technologies, the marketing of energy commodities, the ownership and operation of QFs, and the ownership and operation of fuel procurement, transportation and storage facilities.<sup>55</sup> As set forth more fully in Exhibit I-1, the non-utility business interests that Black Hills will hold directly or indirectly all meet the Commission's standards for retention.<sup>56</sup>

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54. See e.g., *Michigan Consolidated Gas Co.*, Holding Company Act Release No. 35-16763 (June 22, 1970), *aff'd*, 444 F.2d 913 (D.C. Cir. 1971); *United Light and Railways Company*, Holding Company Act Release No. 35-12317 (Jan. 22, 1954); *CSW Credit, Inc.*, Holding Company Act Release No. 35-25995 (March 2, 1994); *Jersey Central Power and Light Company*, Holding Company Act Release No. 35-24348 (March 18, 1987).

55. *Exemption of Acquisition by Registered Public Utility Holdings Companies of Securities of Non-Utility Companies Engaged in Certain Energy-related and Gas-Related Activities*, Holding Company Act Release No. 2661 (Feb. 14, 1997).

56. These permissible non-utility businesses include investments in EWGs, energy-related companies, companies holding Energy-Related Assets, and businesses which are eligible to become ETCs. See Exhibit I-1.

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In the past, the Commission has approved the retention of non-utility businesses in a merger where one or both of the merging companies were either not subject to the Act or were exempt from registration at the time these businesses were originally acquired.<sup>57</sup> Rule 58 provides in Section (a)(1)(ii) that investments in non-utility businesses that are exempt under Rule 58 cannot exceed 15% of the consolidated capitalization of the registered holding company. In *WPL Holdings, Inc.* and *Exelon Corporation*, the Commission excluded the non-utility businesses which the applicants sought to retain from the limitation upon investment in energy-related companies under Rule 58, noting that the restrictions of Section 11(b)(1) are applicable to registered holding companies and not to exempt holding companies.

Accordingly, Black Hills should not only be permitted to retain its existing energy-related businesses, its investments in these businesses made prior to the effective date of registration should not count against the 15% of capitalization limit under Rule 58.<sup>58</sup> To the extent that Black Hills currently holds investments in companies owning Energy-Related Assets which support the activities of energy-related companies engaged in the brokering and marketing of energy commodities and other permissible activities under Rule 58, Black Hills similarly requests that it be permitted to retain these investments as well.<sup>59</sup>

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57. See, e.g., *Exelon Corporation*, Holding Company Act Release No. 35-27256; *WPL Holdings, Inc.*, Holding Company Act Release No. 35-26856 (April 14, 1998).

58. The Commission previously has excluded non-utility energy-related investments retained by merging companies from calculations of the 15% maximum investment allowed under Rule 58. See, e.g., *CP&L Energy, Inc.*, Holding Company Act Release No. 35-27284 (Nov. 27, 2000); *AGL Resources, Inc.*, Holding Company Act Release No. 35-27243 (Oct. 5, 2000); *New Century Energies*, Holding Company Act Release No. 35-27212 (Aug. 16, 2000).

59. *Emera, Inc.* Holding Company Act Release No. 35-27445 (Oct. 1, 2001); *Exelon Corporation*, Holding Company Act Release No. 35-27256 (Oct. 19, 2000); *New Century Energies, Inc.*, Holding Company Act Release No. 35-27212 (Aug. 2000).

#### Item 4. Regulatory Approvals

No state regulatory commission and no federal regulatory commission, other than this Commission, has jurisdiction over any of the transactions proposed herein.

#### Item 5. Procedure

Black Hills hereby requests that there be no hearing on this Application and that the Commission issue its order as soon as practicable after the filing hereof. The Commission is requested to issue and publish the requisite notice under Rule 23 with respect to the Application by August 2, 2004; such notice specifying September 3, 2004, as the date by which comments may be entered and the date on which an order of the Commission granting and permitting the Application to become effective may be entered by the Commission. Black Hills hereby (1) waives a recommended decision by a hearing officer, (2) waives a recommended decision by any other responsible officer or the Commission, (3) consents to the Division of Investment Management's assistance in the preparation of the Commission's decision and (5) waives a 30-day waiting period between the issuance of the Commission's order and the date on which it is to become effective.

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#### Item 6. Exhibits and Financial Statements

##### A. Exhibits

<u>Exhibit No.</u>	<u>Description of Document</u>	<u>Method of Filing</u>
A-1	Articles of Incorporation of Black Hills Corporation	Incorporated by reference, File No. 333-52664
A-2	Amended and Restated Bylaws of Black Hills Corporation, dated as of December 10, 2001	Incorporated by reference, File No. 333-52664
B-2	Proposed Forms of Black Hills Services Company Services Agreements	Filed Herewith
E-1	Maps of Service Area and Transmission System of Black Hills Power, Inc.	Filed in paper format under Form SE
E-3	Organizational Chart of Black Hills Corporation and its Subsidiaries	Filed in paper format under Form SE
H-1	Annual Report of Black Hills Corporation on Form 10-K for the Year Ended December 31, 2003	Incorporated by reference, File No. 001-31303
H-3	Quarterly Report of Black Hills on Form 10-Q for the Quarter ended March 31, 2004	Incorporated by reference, File No. 001-31303
I-1	List and Description of Subsidiaries and Investments of Black Hills Corporation	Filed Herewith
I-2	Existing Financing Arrangements of Black Hills' Subsidiaries	Filed Herewith
I-3	Existing Affiliate Arrangements	Filed Herewith
M-1	Proposed Form of Utility Money Pool Agreement	Filed Herewith
M-2	Proposed Form of Non-Utility Money Pool Agreement	Filed Herewith
N-1	Proposed Form of Notice	Filed Herewith

##### B. Financial Statements

<u>Exhibit No.</u>	<u>Description of Document</u>	<u>Method of Filing</u>
FS -1	Historical Consolidated Financial Statement of Black Hills	Incorporated by reference to Annual Reports on Form 10-K of Black Hills for the years ended 2003, 2002, and 2001, File No. 001-31303, and Quarterly Report on Form 10-Q for the quarter ended March 31, 2004, File No. 001-31303.

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**Item 7. Information as to Environmental Effects**

Neither Black Hills' proposed registration nor any other transaction for which authorization or approval is sought herein involves a "major federal action" or "significantly affects the quality of the human environment" as those terms are used in Section 102(2)(C) of the National Environmental Policy Act, 42. U.S.C. 4321 *et seq.* No federal agency is preparing an environmental impact statement with respect to this matter.

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**SIGNATURE**

Pursuant to the requirements of the Public Utility Holding Company Act of 1935, the undersigned company has duly caused this Application to be signed on its behalf by the undersigned thereunto duly authorized.

**BLACK HILLS CORPORATION**

By: /S/\_\_\_\_\_

Name: David R. Emery

Title: President and Chief Executive Officer

Date: July 19, 2004

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## SERVICE AGREEMENT (Utility)

This Service Agreement (the “**Agreement**”) is made and entered into this \_\_\_\_ day of [ ], 2004, by and between Black Hills Power, Inc. (“**Client Company**”) and Black Hills Services Company, Inc. (“**Service Company**”).

### WITNESSETH

WHEREAS, the Securities and Exchange Commission (the “**SEC**”) has approved and authorized as meeting the requirements of Section 13(b) of the Public Utility Holding Company Act of 1935 (the “**Act**”) the organization and conduct of the business of Service Company, in accordance herewith, as a wholly-owned subsidiary service company of Black Hills Corporation (“**Black Hills**”).

WHEREAS, Client Company is a utility operating company subsidiary of Black Hills and an affiliate of Service Company.

WHEREAS, Service Company and Client Company have entered into this Service Company whereby Service Company agrees to provide and Client Company agrees to accept and pay for various services as provided herein at cost, with cost determined in accordance with applicable rules and regulations under the Act, which require Service Company to fairly and equitably allocate costs among all associate companies to which it renders services, including Client Company.

NOW THEREFORE, in consideration of the premises and the mutual agreements herein contained, the parties to this Agreement covenant and agree as follows:

### ARTICLE 1 SERVICES

Section 1.1 Service Company shall furnish to Client Company, as requested by Client Company, upon the terms and conditions hereinafter set forth, such of the services described in Appendix 1 hereto, at such times, for such periods and in such manner as Client Company may from time to time request and that Service Company concludes it is able to perform. Service Company shall also provide Client Company with such special services, in addition to those services described in Appendix 1 hereto, as may be requested by Client Company and that Service Company concludes it is able to perform. Service Company shall use its best efforts to maintain a staff trained and experienced in the design, construction, operation, maintenance, and management of public utility properties, and shall keep itself and its personnel available to provide services to Client Company so long as it is authorized to do so by the appropriate federal and state regulatory agencies. In supplying such services, Service Company may arrange, where it deems appropriate, for the services of such experts, consultants, advisers, and other persons with necessary qualifications as are required for or pertinent to the provision of such services.

Section 1.2 Client Company shall take from Service Company such of the services described in Section 1.1, and such additional general or special services, whether or not now contemplated as are requested from time to time by Client Company and that Service Company concludes it is able to perform.

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Section 1.3 The services described herein or contemplated to be performed hereunder shall be directly assigned, distributed or allocated by activity, project, program, work order or other appropriate basis. Client Company shall have the right from time to time to amend, alter or rescind any activity, project, program or work order provided that (i) any such amendment or alteration that results in a material change in the scope of the services to be performed or equipment to be provided is agreed to by Service Company, (ii) the cost for the services covered by the activity, project, program or work order shall include any expense incurred by Service Company as a direct result of such amendment, alteration or rescission of the activity, project, program or work order, and (iii) no amendment, alteration or rescission of any activity, project, program or work order shall release Client Company from liability for all costs already incurred by or contracted for by Service Company pursuant to the activity, project, program or work order, regardless of whether the services associated with such costs have been completed.

### ARTICLE 2 COMPENSATION

Section 2.1 As compensation for the services to be rendered hereunder, Client Company shall pay to Service Company all costs which reasonably can be identified and related to particular services performed by Service Company for or on Client Company’s behalf (except as may otherwise be permitted by the SEC). The methods for assigning or allocating Service Company costs to Client Company, as well as to other associate companies, are set forth in Appendix 1.

Section 2.2 The methods of assignment, distribution or allocation of costs described in Appendix 1 shall be subject to review annually, or more frequently if appropriate. Such methods of assignment, distribution or allocation of costs may be modified or changed by Service Company; provided, however, that no changes will be made to the methods of assignment, distribution, or allocation set forth herein or in Appendix 1 hereto unless first authorized by the SEC in accordance with the procedures specified in Section 2.3. Service Company shall advise Client Company from time to time of such changes.

Section 2.3 No change in the organization of the Service Company, the type and character of the companies to be serviced, the methods of allocating costs to associate companies, or in the scope or character of the services to be rendered that are subject to Section 13 of the Act, or any rule, regulation or order thereunder, shall be made (i) unless and until Service Company shall first have given the SEC written notice of the proposed change or (ii) such change is otherwise permitted by SEC rule or practice. If, upon the receipt of any such notice, the SEC shall notify Service Company within the 60-day period that a question exists as to whether the proposed change is consistent with the provisions of Section 13 of the Act, or of any rule, regulation or order thereunder, the proposed change shall not become effective unless and until Service Company shall have filed with the SEC an appropriate declaration regarding such proposed change and the SEC shall have permitted such declaration to become effective.

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Section 2.4 Service Company shall render a monthly statement to Client Company that shall reflect the billing information necessary to identify the costs charged for that month. By the [twentieth (20th)] day of each month, Client Company shall remit to Service Company all charges billed to it.

Section 2.5 It is the intent of this Agreement that the payment for services rendered by Service Company to Client Company under this Agreement shall cover all the costs of Service Company doing business (less the costs of services provided to affiliated companies not a party to this Agreement and to other non-affiliated companies, and credits for any miscellaneous items), including, but not limited to, salaries and wages, office supplies and expenses, outside services employed in rendering the services hereunder, property insurance, injuries and damages, employee pensions and benefits, miscellaneous general expenses, rents, maintenance of structures and equipment, depreciation and amortization, and compensation for use of capital as permitted by Rule 91 of the SEC's regulations under the Act.

### **ARTICLE 3 TERM**

Section 3.1 This Agreement shall become effective on the date of Client Company's receipt of required regulatory approval, and shall continue in force until terminated by Service Company or Client Company, upon not less than one year's prior written notice to the other party. This Agreement shall also be subject to termination or modification at any time, without notice, if and to the extent performance under this Agreement may conflict with the Act or with any rule, regulation or order of the SEC adopted before or after the date of this Agreement.

### **ARTICLE 4 LIMITATION OF LIABILITY AND INDEMNIFICATION**

Section 4.1 In performing the services hereunder, Service Company will exercise due care to assure that the services are performed in an appropriate manner, meet the standards and specifications set forth in any applicable request for service and comply with the applicable standards of law and regulation. However, failure to meet these obligations shall in no event subject Service Company to any claims by or liabilities to Client Company other than to reperform the services and be reimbursed at cost for such reperformance. Service Company makes no other warranty with respect to its performance of the services, and Client Company agrees to accept such services without further warranty of any nature.

Section 4.2 To the fullest extent allowed by law, Client Company shall and does hereby indemnify and agree to save harmless and defend Service Company, its agents and employees from liabilities, taxes, losses, obligations, claims, damages, penalties, causes of action, suits, costs and expenses or judgments of any nature, on account of, or resulting from the performance and prosecution of any services performed on behalf of Client Company pursuant to this Agreement, whether or not the same results or allegedly results from the claimed or actual negligence or breach of warranty of, or willful misconduct by, Service Company or any of its employees, agents, clients, or contractors or its or their subcontractors or any combination thereof.

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### **ARTICLE 5 MISCELLANEOUS**

Section 5.1 All accounts and records of Service Company shall be kept in accordance with either the General Rules and Regulations promulgated by the SEC pursuant to the Act, in particular, the Uniform System of Accounts for Mutual Service Companies and Subsidiary Service Companies or the Uniform System of Accounts Prescribed for Public Utilities and Licensees subject to the Provisions of the Federal Power Act promulgated by the Federal Energy Regulatory Commission, as each is in effect from and after the date hereof.

Section 5.2 New direct or indirect non-utility subsidiaries of Black Hills, which may come into existence after the effective date of this Agreement, may become additional client companies of Service Company and subject to a service agreement with Service Company, or an existing client company may wish to obtain additional services from Service Company. Likewise, an existing direct or indirect subsidiary of Black Hills may cease to be a client company or cease to take individual services from Service Company. In either event, the parties hereto shall make such changes in the scope and character of the services to be rendered and in the method of assigning, distributing or allocating costs of such services as specified in Appendix 1, subject to the requirements of Section 2.3, as may become necessary to achieve a fair and equitable assignment, distribution, or allocation of Service Company costs among all associate companies.

Section 5.3 In the event Client Company changes the scope of services that it takes from Service Company (as provided in Section 1.2 and subject to Section 1.3) or terminates this Agreement (pursuant to Section 3.1), the Service Company may bill such Client Company a charge that reflects a proportionate share of any significant residual fixed costs (i.e. incurred costs or commitments to incur costs) that were incurred or committed to incur in contemplation of providing such Client Company service prior to the notice of termination. Examples of fixed costs include, but are not limited to, costs to upgrade computer hardware and software systems to meet Client Company's specifications.

Section 5.4 Service Company shall permit Client Company access to its accounts and records, including the basis and computation of allocations; provided that the scope of access and inspection is limited to accounts and records that are related to Service Company's transactions with Client Company.

Section 5.5 Appendix 1 is expressly incorporated herein and made a part hereof.

Section 5.6 It is the intent of the parties hereto that the determination of the costs as used in this Agreement shall be consistent with, and in compliance with, the rules and regulations of the SEC, as they are now read or hereafter may be modified by the SEC.

Section 5.7 This Agreement and the rights hereunder may not be assigned without the mutual written consent of all parties hereto.

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IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be executed as of the date and year first above written.

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
title: \_\_\_\_\_

APPENDIX 1

DESCRIPTION OF SERVICES TO BE PROVIDED BY BLACK HILLS SERVICES COMPANY, INC. AND DETERMINATION OF CHARGES FOR SUCH SERVICES TO THE UTILITY OPERATING COMPANIES AND OTHER AFFILIATES

**Description of Services Provided**

A description of the services provided by Black Hills Services Company, Inc. is detailed below. Identifiable costs will be directly assigned to the utility company subsidiaries (the “**Operating Companies**”) and other affiliates of Black Hills. For costs that are for services of a general nature and cannot be directly assigned, the method of allocation is described below for each service provided. If specific conditions are met (as outlined in the [Black Hills Energy Services Policies and Procedures Manual]), an alternative Labor Dollars Ratio may be used to allocate non-labor costs for any service.

*a) Executive Management Services*

Description – Represents charges for Black Hills executive management and services, including, but not limited to, officers of Black Hills.

Methods of Allocation – Executive Management indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Asset Ratio with 15 percent of Assets assigned to Black Hills.

*b) Investor Relations*

Description – Provides communications to investors and the financial community. Coordinates the transfer agent and shareholder record keeping functions and plans the annual shareholder meeting.

Methods of Allocation – Investor Relations indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Asset Ratio with 15 percent of Assets assigned to Black Hills.

*c) Internal Audit*

Description – Reviews internal controls and procedures to ensure assets are safeguarded and transactions are properly authorized and recorded. Evaluates contract risks.

Method of Allocation – Internal Audit indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

*d) Legal*

Description – Provides legal services related to labor and employment law, litigation, contracts, rates and regulation, environmental matters, real estate and other legal matters.

Method of Allocation – Legal indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

*e) Claims Services*

Description– Provides claims services related to casualty, public and company claims.

Method of Allocation – Claims Services costs will be direct charged, and administrative support functions that cannot be direct charged will be allocated using the Labor Dollars Ratio.

*f) Corporate Communications*

Description – Provides corporate communications, speech writing and coordinates media services. Provides advertising and branding development for the companies within Black Hills. Manages and tracks all contributions made on behalf of Black Hills and its subsidiaries.

Method of Allocation – Corporate Communications indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

*g) Employee Communications*

Description– Develops and distributes communications to employees.

Method of Allocation – Employee Communications indirect costs will be allocated based on the Employee Ratio.

*h) Corporate Strategy & Business Development*

Description – Facilitates development of corporate strategy and prepares strategic plans, monitors corporate performance and evaluates business opportunities. Develops and facilitates process improvements.

Method of Allocation – Corporate Strategy & Business Development indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

2

*i) Government Affairs*

Description– Monitors, reviews and researches government legislation.

Method of Allocation – Government Affairs indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

*j) Facilities & Real Estate*

Description – Operates and maintains office buildings and service centers. Procures real estate and administers real estate leases. Administers contracts to provide security, housekeeping and maintenance services for such facilities. Procures office furniture and equipment.

Method of Allocation – Facilities & Real Estate indirect costs will be allocated to the Operating Companies based on the Square Footage Ratio.

*k) Facilities Administrative Services*

Description – Includes but is not limited to the functions of Mail Delivery, Duplicating and Records Management.

Method of Allocation – Facilities Administrative Services indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

*l) Supply Chain*

Description – Includes contract negotiations, development and management of supplier relationships and acquisition of goods and services. Also includes inventory, planning and forecasting, ordering, accounting and database management. Warehousing services includes receiving, storing, issuing, shipping, returns, and distribution of material and parts.

Method of Allocation – Supply Chain will be direct charged, and administrative support functions that cannot be direct charged will be allocated using the Labor Dollars Ratio.

*m) Supply Chain Special Programs*

Description – Develops and implements special programs utilized across the company such as procurement cards, travel services and compliance with corporate MWBE (minority women business expenditures) program goals.

Method of Allocation – Supply Chain Special Programs indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio.

3

*n) Human Resources*

Description – Establishes and administers policies related to employment, compensation and benefits. Maintains HR computer system, the tuition reimbursement plan, and diversity program. Coordinates the bargaining strategy and labor agreements with union employees. Provides technical and professional development training and general HR support services.

Methods of Allocation – Human Resources indirect costs will be allocated based on the Employee Ratio.

*o) Finance & Treasury*

Description – Coordinates activities related to securities issuance, including maintaining relationships with financial institutions, cash management, investing activities and monitoring the capital markets. Performs financial and economic analysis.

Method of Allocation – Finance & Treasury indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

*p) Accounting, Financial Reporting & Taxes*

Description – Maintains the books and records. Prepares financial and statistical reports, tax filings and ensures compliance with applicable laws and regulations. Maintains the accounting systems. Coordinates the budgeting process.

Method of Allocation – Accounting, Financial Reporting & Taxes indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

*q) Business Unit Accounting and Budgeting*

Description– Provides financial analysis, budgeting and administrative support for the business units.

Method of Allocation – Business Unit Accounting and Budgeting indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio.

*r) Payment & Reporting*

Description– Processes payments to vendors and prepares statistical reports.

Method of Allocation – Payment & Reporting indirect costs will be allocated to the Operating Companies based on the Invoice Transaction Ratio.

4

*s) Receipts Processing*

Description– Processes payments received from customers of the Operating Companies and affiliates.

Method of Allocation – Receipts Processing indirect costs will be allocated based on the Customer Bills Ratio.

*t) Payroll*

Description – Processes payroll including but not limited to time reporting, calculation of salaries and wages, payroll tax reporting and compliance reports.

Method of Allocation – Payroll indirect costs will be allocated based on the Employee Ratio.

*u) Rates & Regulation*

Description – Determines the Operating Companies' regulatory strategy, revenue requirements and rates for electric and gas customers. Coordinates the regulatory compliance requirements and maintains relationships with the regulatory bodies.

Method of Allocation – Rates & Regulation indirect costs will be allocated to the Operating Companies based on the Revenue Ratio or the Labor Dollars Ratio.

*v) Energy Supply Engineering and Environmental*

Description – Provides engineering services to the generation business. Establishes policies and procedures for compliance with environmental laws and regulations. Researches emerging environmental issues and monitors compliance with environmental requirements. Oversees environmental clean up projects.

Method of Allocation – Energy Supply Engineering and Environmental services will be direct charged, and administrative support functions that cannot be direct charged will be allocated using the Labor Dollars Ratio.

*w) Energy Supply Business Resources*

Description – Provides performance, specialists and analytical services to the Operating Companies' generation facilities.

Method of Allocation – Energy Supply Business Resources indirect costs will be allocated using the MWh Generation Ratio.

5

*x) Energy Markets Regulated Trading & Marketing*

Description – Provides electric trading services to the Operating Companies' electric generation systems including load management, system

optimization and resource acquisition.

Method of Allocation – Energy Markets Regulated Trading & Marketing indirect costs will be allocated to the Operating Companies based on the Total MWh Sales Ratio.

*y) Energy Markets –Fuel Procurement*

Description– Purchases fuel for Operating Companies electric generation systems (excluding nuclear).

Method of Allocation – Energy Markets Fuel Procurement indirect costs will be allocated based on the MWh Generation Ratio.

*z) Energy Delivery Marketing*

Description – Develops new business opportunities and markets the products and services of the [Delivery Business Unit].

Method of Allocation – Energy Delivery Marketing will be direct charged.

*aa) Energy Delivery Construction, Operations & Maintenance (COM)*

Description– Constructs, maintains and operates electric and gas delivery systems.

Method of Allocation – Energy Delivery COM indirect costs will be allocated based on the Delivery Services Gross Plant Ratio.

*bb) Energy Delivery Engineering/Design*

Description – Provides engineering and design services in support of capacity planning, construction, operations and material standards.

Method of Allocation – Energy Delivery Engineering/Design services will be direct charged, and administrative support functions that cannot be direct charged will be allocated using the Labor Dollars Ratio.

*cc) Marketing & Sales*

Description – Provides marketing and sales services for the electric and natural gas customers of the Operating Companies and affiliates, including strategic planning, segment identification, business analysis, sales planning and customer services.

Method of Allocation – Marketing & Sales indirect costs will be allocated based on the Revenue Ratio.

6

*dd) Customer Service*

Description – Provides service activities to retail and wholesale customers. These services include meter reading, customer billing, call center and credit and collections.

Method of Allocation – Customer Service indirect costs will be allocated based on the Customers Ratio.

*ee) Information Technology*

Description – Provides various communications and electronic data processing services including but not limited to, development and support of mainframe computer software applications, procurement and support of personal computers, operation of a data center and installation and operation of a communications system. Also administers the IBM contract that may provide for the services listed above.

Method of Allocation – Information Technology will be direct charged.

*ff) Aviation Services*

Description– Provides aviation and travel services to employees.

Method of Allocation – Aviation Services will be direct charged.

*gg) Fleet*

Description– Oversees the Operating Companies' Fleet Services Group.

Method of Allocation – Fleet will be direct charged.

## **Allocation Ratios**

The following ratios will be utilized as outlined above.

*Customer Bills Ratio* – Based on the average of the monthly total number of customer bills issued during the prior year ending December 31, the numerator of which is for an applicable Operating Company or affiliate company and the denominator of which is for all applicable Operating Companies and affiliate companies. This ratio will be determined annually, or at such a time as may be required due to significant changes.

*Customers Ratio* – Based on the average of the monthly total electric customers (and/or gas customers, or residential, business and large commercial and industrial customers where applicable) for the prior year ending December 31, the numerator of which is for an applicable Operating Company or affiliate company and the denominator of which is for all applicable Operating Companies and affiliate companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Delivery Services Gross Plant Ratio* – Based on transmission and distribution gross plant for the [Delivery Business Unit], both electric and gas for the prior year ending December 31, the numerator of which is an applicable Operating Company and the denominator of which is for all applicable Operating Companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

7

*Employee Ratio* – Based on the number of employees at the end of the prior year ending December 31, the numerator of which is for an applicable Operating Company or affiliates company and the denominator of which is for all applicable Operating Companies and affiliates companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Invoice Transaction Ratio* – Based on the sum of the monthly number of invoice transactions processed for the prior year ending December 31, the numerator of which is for an applicable Operating Company or affiliate company and the denominator of which is for all applicable Operating Companies and affiliate companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Labor Dollars Ratio* – Based on the [ ] department (performing center) labor dollars charged to Operating Companies and other affiliates for the month. The numerator of which is the labor dollars charged to an Operating Company or affiliate company and the denominator of which is for all Operating Companies and affiliate companies charged by the department for the month.

*MWh Generation Ratio* – Based on the sum of the monthly electric MWh generated during the prior year ending December 31, the numerator of which is for an applicable Operating Company and the denominator of which is for all applicable Operating Companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Revenue Ratio* – Based on the sum of the monthly revenue amounts for the prior year ending December 31, the numerator of which is for an applicable Operating Company or affiliates company and the denominator of which is for all applicable Operating Companies and affiliates companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Square Footage Ratio* – Based on the total square footage as of December 31 for the prior year, the numerator of which is for an applicable Operating Company or affiliate company and the denominator of which is for all applicable Operating Companies and affiliate companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Total Assets Ratio* – Based on the total assets as of December 31 for the prior year, the numerator of which is for an applicable Operating Company or affiliate company and the denominator of which is for all applicable Operating Companies and affiliate companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

8

*Total Assets Ratio, with 15 Percent of Assets assigned to Black Hills* – Based on the total assets as of December 31 for the prior year, the numerator of which is for an applicable Operating Company or affiliates company and the denominator of which is for all applicable Operating Companies and affiliate companies. Black Hills will be assigned fifteen percent of the total assets. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Total MWh Sales Ratio* – Based on the sum of monthly electric MWh sold through the [Energy Trading Division] unit, for the prior year ending December 31, the numerator of which is an applicable Operating Company and the denominator of which is for all applicable Operating Companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

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**Exhibit No. B-2**

## **SERVICE AGREEMENT (Non-Utility)**

This Service Agreement (the “**Agreement**”) is made and entered into this \_\_\_\_ day of [ ], 2004, by and between [insert name of Black Hills non-utility subsidiary] (“**Client Company**”) and Black Hills Services Company, Inc. (“**Service Company**”).

### **WITNESSETH**

WHEREAS, the Securities and Exchange Commission (the “**SEC**”) has approved and authorized as meeting the requirements of Section 13(b) of the Public Utility Holding Company Act of 1935 (the “**Act**”) the organization and conduct of the business of Service Company, in accordance herewith, as a wholly-owned subsidiary service company of Black Hills Corporation (“**Black Hills**”).



WHEREAS, Client Company is a subsidiary of Black Hills and an affiliate of Service Company, and is not a utility operating company.

WHEREAS, Service Company and Client Company have entered into this Service Company whereby Service Company agrees to provide and Client Company agrees to accept and pay for various services as provided herein at cost, with cost determined in accordance with applicable rules and regulations under the Act, which require Service Company to fairly and equitably allocate costs among all associate companies to which it renders services, including Client Company.

NOW THEREFORE, in consideration of the premises and the mutual agreements herein contained, the parties to this Agreement covenant and agree as follows:

## **ARTICLE 1 SERVICES**

Section 1.1 Service Company shall furnish to Client Company, as requested by Client Company, upon the terms and conditions hereinafter set forth, such of the services described in Appendix 1 hereto, at such times, for such periods and in such manner as Client Company may from time to time request and that Service Company concludes it is able to perform. Service Company shall also provide Client Company with such special services, in addition to those services described in Appendix 1 hereto, as may be requested by Client Company and that Service Company concludes it is able to perform. Service Company shall use its best efforts to maintain a staff trained and experienced in the design, construction, operation, maintenance, and management of public utility properties, and shall keep itself and its personnel available to provide services to Client Company so long as it is authorized to do so by the appropriate federal and state regulatory agencies. In supplying such services, Service Company may arrange, where it deems appropriate, for the services of such experts, consultants, advisers, and other persons with necessary qualifications as are required for or pertinent to the provision of such services.

Section 1.2 Client Company shall take from Service Company such of the services described in Section 1.1, and such additional general or special services, whether or not now contemplated as are requested from time to time by Client Company and that Service Company concludes it is able to perform.

1

Section 1.3 The services described herein or contemplated to be performed hereunder shall be directly assigned, distributed or allocated by activity, project, program, work order or other appropriate basis. Client Company shall have the right from time to time to amend, alter or rescind any activity, project, program or work order provided that (i) any such amendment or alteration that results in a material change in the scope of the services to be performed or equipment to be provided is agreed to by Service Company, (ii) the cost for the services covered by the activity, project, program or work order shall include any expense incurred by Service Company as a direct result of such amendment, alteration or rescission of the activity, project program or work order, and (iii) no amendment, alteration or rescission of any activity, project, program or work order shall release Client Company from liability for all costs already incurred by or contracted for by Service Company pursuant to the activity, project, program or work order, regardless of whether the services associated with such costs have been completed.

## **ARTICLE 2 COMPENSATION**

Section 2.1 As compensation for the services to be rendered hereunder, Client Company shall pay to Service Company charges for services that are to be no less than cost, except as may otherwise be permitted by the SEC, insofar as costs can reasonably be identified and related by Service Company to its performance of particular services for or on behalf of Client Company. The methods for assigning or allocating Service Company costs to Client Company, as well as to other associate companies, are set forth in Appendix 1.

Section 2.2 The methods of assignment, distribution or allocation of costs described in Appendix 1 shall be subject to review annually, or more frequently if appropriate. Such methods of assignment, distribution or allocation of costs may be modified or changed by Service Company; provided, however, that no changes will be made to the methods of assignment, distribution, or allocation set forth herein or in Appendix 1 hereto unless first authorized by the SEC in accordance with the procedures specified in Section 2.3. Service Company shall advise Client Company from time to time of such changes.

Section 2.3 No change in the organization of the Service Company, the type and character of the companies to be serviced, the methods of allocating costs to associate companies, or in the scope or character of the services to be rendered that are subject to Section 13 of the Act, or any rule, regulation or order thereunder, shall be made (i) unless and until Service Company shall first have given the SEC written notice of the proposed change or (ii) such change is otherwise permitted by SEC rule or practice. If, upon the receipt of any such notice, the SEC shall notify Service Company within the 60-day period that a question exists as to whether the proposed change is consistent with the provisions of Section 13 of the Act, or of any rule, regulation or order thereunder, the proposed change shall not become effective unless and until Service Company shall have filed with the SEC an appropriate declaration regarding such proposed change and the SEC shall have permitted such declaration to become effective.

2

Section 2.4 Service Company shall render a monthly statement to Client Company that shall reflect the billing information necessary to identify the costs charged for that month. By the [twentieth (20th)] day of each month, Client Company shall remit to Service Company all charges billed to it.

Section 2.5 It is the intent of this Agreement that the payment for services rendered by Service Company to Client Company under this Agreement shall cover all the costs of Service Company doing business (less the costs of services provided to affiliated companies not a party to this Agreement and to other non-affiliated companies, and credits for any miscellaneous items), including, but not limited to, salaries and wages, office supplies and expenses, outside services employed in rendering the services hereunder, property insurance, injuries and damages, employee pensions and benefits, miscellaneous general expenses, rents, maintenance of structures and equipment, depreciation and amortization, and compensation for use of capital as permitted by Rule 91 of the SEC's regulations under the Act.

## **ARTICLE 3 TERM**

Section 3.1 This Agreement shall become effective on the date of Client Company's receipt of required regulatory approval, and shall continue in force until terminated by Service Company or Client Company, upon not less than one year's prior written notice to the other party. This Agreement shall also be subject to termination or modification at any time, without notice, if and to the extent performance under this Agreement may conflict with the Act or with any rule, regulation or order of the SEC adopted before or after the date of this Agreement.

## ARTICLE 4 LIMITATION OF LIABILITY AND INDEMNIFICATION

Section 4.1 In performing the services hereunder, Service Company will exercise due care to assure that the services are performed in an appropriate manner, meet the standards and specifications set forth in any applicable request for service and comply with the applicable standards of law and regulation. However, failure to meet these obligations shall in no event subject Service Company to any claims by or liabilities to Client Company other than to reperform the services and be reimbursed at cost for such reperformance. Service Company makes no other warranty with respect to its performance of the services, and Client Company agrees to accept such services without further warranty of any nature.

Section 4.2 To the fullest extent allowed by law, Client Company shall and does hereby indemnify and agree to save harmless and defend Service Company, its agents and employees from liabilities, taxes, losses, obligations, claims, damages, penalties, causes of action, suits, costs and expenses or judgments of any nature, on account of, or resulting from the performance and prosecution of any services performed on behalf of Client Company pursuant to this Agreement, whether or not the same results or allegedly results from the claimed or actual negligence or breach of warranty of, or willful misconduct by, Service Company or any of its employees, agents, clients, or contractors or its or their subcontractors or any combination thereof.

3

## ARTICLE 5 MISCELLANEOUS

Section 5.1 All accounts and records of Service Company shall be kept in accordance with either the General Rules and Regulations promulgated by the SEC pursuant to the Act, in particular, the Uniform System of Accounts for Mutual Service Companies and Subsidiary Service Companies or the Uniform System of Accounts Prescribed for Public Utilities and Licensees subject to the Provisions of the Federal Power Act promulgated by the Federal Energy Regulatory Commission, as each is in effect from and after the date hereof.

Section 5.2 New direct or indirect non-utility subsidiaries of Black Hills, which may come into existence after the effective date of this Agreement, may become additional client companies of Service Company and subject to a service agreement with Service Company, or an existing client company may wish to obtain additional services from Service Company. Likewise, an existing direct or indirect subsidiary of Black Hills may cease to be a client company or cease to take individual services from Service Company. In either event, the parties hereto shall make such changes in the scope and character of the services to be rendered and in the method of assigning, distributing or allocating costs of such services as specified in Appendix 1, subject to the requirements of Section 2.3, as may become necessary to achieve a fair and equitable assignment, distribution, or allocation of Service Company costs among all associate companies.

Section 5.3 In the event Client Company changes the scope of services that it takes from Service Company (as provided in Section 1.2 and subject to Section 1.3) or terminates this Agreement (pursuant to Section 3.1), the Service Company may bill such Client Company a charge that reflects a proportionate share of any significant residual fixed costs (i.e. incurred costs or commitments to incur costs) that were incurred or committed to incur in contemplation of providing such Client Company service prior to the notice of termination. Examples of fixed costs include, but are not limited to, costs to upgrade computer hardware and software systems to meet Client Company's specifications.

Section 5.4 Service Company shall permit Client Company access to its accounts and records, including the basis and computation of allocations; provided that the scope of access and inspection is limited to accounts and records that are related to Service Company's transactions with Client Company.

Section 5.5 Appendix 1 is expressly incorporated herein and made a part hereof.

Section 5.6 It is the intent of the parties hereto that the determination of the costs as used in this Agreement shall be consistent with, and in compliance with, the rules and regulations of the SEC, as they are now read or hereafter may be modified by the SEC.

Section 5.7 This Agreement and the rights hereunder may not be assigned without the mutual written consent of all parties hereto.

\* \* \* \* \*

4

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be executed as of the date and year first above written.

**BLACK HILLS SERVICES COMPANY, INC.**

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

**[CUSTOMER]**

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
title: \_\_\_\_\_

APPENDIX 1

DESCRIPTION OF SERVICES TO BE PROVIDED BY BLACK HILLS SERVICES  
COMPANY, INC. AND DETERMINATION OF CHARGES FOR SUCH SERVICES TO THE  
UTILITY OPERATING COMPANIES AND OTHER AFFILIATES

### Description of Services Provided

A description of the services provided by Black Hills Services Company, Inc. is detailed below. Identifiable costs will be directly assigned to the utility company subsidiaries (the “**Operating Companies**”) and other affiliates of Black Hills. For costs that are for services of a general nature and cannot be directly assigned, the method of allocation is described below for each service provided. If specific conditions are met (as outlined in the [Black Hills Energy Services Policies and Procedures Manual]), an alternative Labor Dollars Ratio may be used to allocate non-labor costs for any service.

#### *hh) Executive Management Services*

Description – Represents charges for Black Hills executive management and services, including, but not limited to, officers of Black Hills.

Methods of Allocation – Executive Management indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Asset Ratio with 15 percent of Assets assigned to Black Hills.

#### *ii) Investor Relations*

Description – Provides communications to investors and the financial community. Coordinates the transfer agent and shareholder record keeping functions and plans the annual shareholder meeting.

Methods of Allocation – Investor Relations indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Asset Ratio with 15 percent of Assets assigned to Black Hills.

#### *jj) Internal Audit*

Description – Reviews internal controls and procedures to ensure assets are safeguarded and transactions are properly authorized and recorded. Evaluates contract risks.

Method of Allocation – Internal Audit indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

#### *kk) Legal*

Description – Provides legal services related to labor and employment law, litigation, contracts, rates and regulation, environmental matters, real estate and other legal matters.

1

Method of Allocation – Legal indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

#### *ll) Claims Services*

Description– Provides claims services related to casualty, public and company claims.

Method of Allocation – Claims Services costs will be direct charged, and administrative support functions that cannot be direct charged will be allocated using the Labor Dollars Ratio.

#### *mm) Corporate Communications*

Description – Provides corporate communications, speech writing and coordinates media services. Provides advertising and branding development for the companies within Black Hills. Manages and tracks all contributions made on behalf of Black Hills and its subsidiaries.

Method of Allocation – Corporate Communications indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

#### *nn) Employee Communications*

Description– Develops and distributes communications to employees.

Method of Allocation – Employee Communications indirect costs will be allocated based on the Employee Ratio.

#### *oo) Corporate Strategy & Business Development*

Description – Facilitates development of corporate strategy and prepares strategic plans, monitors corporate performance and evaluates business

opportunities. Develops and facilitates process improvements.

Method of Allocation – Corporate Strategy & Business Development indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

2

*pp) Government Affairs*

Description– Monitors, reviews and researches government legislation.

Method of Allocation – Government Affairs indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

*qq) Facilities & Real Estate*

Description – Operates and maintains office buildings and service centers. Procures real estate and administers real estate leases. Administers contracts to provide security, housekeeping and maintenance services for such facilities. Procures office furniture and equipment.

Method of Allocation – Facilities & Real Estate indirect costs will be allocated to the Operating Companies based on the Square Footage Ratio.

*rr) Facilities Administrative Services*

Description – Includes but is not limited to the functions of Mail Delivery, Duplicating and Records Management.

Method of Allocation – Facilities Administrative Services indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

*ss) Supply Chain*

Description – Includes contract negotiations, development and management of supplier relationships and acquisition of goods and services. Also includes inventory, planning and forecasting, ordering, accounting and database management. Warehousing services includes receiving, storing, issuing, shipping, returns, and distribution of material and parts.

Method of Allocation – Supply Chain will be direct charged, and administrative support functions that cannot be direct charged will be allocated using the Labor Dollars Ratio.

*tt) Supply Chain Special Programs*

Description – Develops and implements special programs utilized across the company such as procurement cards, travel services and compliance with corporate MWBE (minority women business expenditures) program goals.

Method of Allocation – Supply Chain Special Programs indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio.

3

*uu) Human Resources*

Description – Establishes and administers policies related to employment, compensation and benefits. Maintains HR computer system, the tuition reimbursement plan, and diversity program. Coordinates the bargaining strategy and labor agreements with union employees. Provides technical and professional development training and general HR support services.

Methods of Allocation – Human Resources indirect costs will be allocated based on the Employee Ratio.

*vv) Finance & Treasury*

Description – Coordinates activities related to securities issuance, including maintaining relationships with financial institutions, cash management, investing activities and monitoring the capital markets. Performs financial and economic analysis.

Method of Allocation – Finance & Treasury indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

*ww) Accounting, Financial Reporting & Taxes*

Description – Maintains the books and records. Prepares financial and statistical reports, tax filings and ensures compliance with applicable laws and regulations. Maintains the accounting systems. Coordinates the budgeting process.

Method of Allocation – Accounting, Financial Reporting & Taxes indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio with 15 percent of Assets assigned to Black Hills.

*xx) Business Unit Accounting and Budgeting*

Description– Provides financial analysis, budgeting and administrative support for the business units.

Method of Allocation – Business Unit Accounting and Budgeting indirect costs will be allocated based on a three-factor formula that is comprised of the average of the Revenue Ratio, the Employee Ratio and the Total Asset Ratio.

*yy) Payment & Reporting*

Description– Processes payments to vendors and prepares statistical reports.

Method of Allocation – Payment & Reporting indirect costs will be allocated to the Operating Companies based on the Invoice Transaction Ratio.

4

*zz) Receipts Processing*

Description– Processes payments received from customers of the Operating Companies and affiliates.

Method of Allocation – Receipts Processing indirect costs will be allocated based on the Customer Bills Ratio.

*aaa) Payroll*

Description – Processes payroll including but not limited to time reporting, calculation of salaries and wages, payroll tax reporting and compliance reports.

Method of Allocation – Payroll indirect costs will be allocated based on the Employee Ratio.

*bbb) Rates & Regulation*

Description – Determines the Operating Companies' regulatory strategy, revenue requirements and rates for electric and gas customers. Coordinates the regulatory compliance requirements and maintains relationships with the regulatory bodies.

Method of Allocation – Rates & Regulation indirect costs will be allocated to the Operating Companies based on the Revenue Ratio or the Labor Dollars Ratio.

*ccc) Energy Supply Engineering and Environmental*

Description – Provides engineering services to the generation business. Establishes policies and procedures for compliance with environmental laws and regulations. Researches emerging environmental issues and monitors compliance with environmental requirements. Oversees environmental clean up projects.

Method of Allocation – Energy Supply Engineering and Environmental services will be direct charged, and administrative support functions that cannot be direct charged will be allocated using the Labor Dollars Ratio.

*ddd) Energy Supply Business Resources*

Description – Provides performance, specialists and analytical services to the Operating Companies' generation facilities.

Method of Allocation – Energy Supply Business Resources indirect costs will be allocated using the MWh Generation Ratio.

5

*eee) Energy Markets Regulated Trading & Marketing*

Description – Provides electric trading services to the Operating Companies' electric generation systems including load management, system optimization and resource acquisition.

Method of Allocation – Energy Markets Regulated Trading & Marketing indirect costs will be allocated to the Operating Companies based on the Total MWh Sales Ratio.

*fff) Energy Markets – Fuel Procurement*

Description– Purchases fuel for Operating Companies electric generation systems (excluding nuclear).

Method of Allocation – Energy Markets Fuel Procurement indirect costs will be allocated based on the MWh Generation Ratio.

*ggg) Energy Delivery Marketing*

Description – Develops new business opportunities and markets the products and services of the [Delivery Business Unit].

Method of Allocation – Energy Delivery Marketing will be direct charged.

*hhh) Energy Delivery Construction, Operations & Maintenance (COM)*

Description– Constructs, maintains and operates electric and gas delivery systems.

Method of Allocation – Energy Delivery COM indirect costs will be allocated based on the Delivery Services Gross Plant Ratio.

*iii) Energy Delivery Engineering/Design*

Description – Provides engineering and design services in support of capacity planning, construction, operations and material standards.

Method of Allocation – Energy Delivery Engineering/Design services will be direct charged, and administrative support functions that cannot be direct charged will be allocated using the Labor Dollars Ratio.

*jjj) Marketing & Sales*

Description – Provides marketing and sales services for the electric and natural gas customers of the Operating Companies and affiliates, including strategic planning, segment identification, business analysis, sales planning and customer services.

Method of Allocation – Marketing & Sales indirect costs will be allocated based on the Revenue Ratio.

6

*kkk) Customer Service*

Description – Provides service activities to retail and wholesale customers. These services include meter reading, customer billing, call center and credit and collections.

Method of Allocation – Customer Service indirect costs will be allocated based on the Customers Ratio.

*lll) Information Technology*

Description – Provides various communications and electronic data processing services including but not limited to, development and support of mainframe computer software applications, procurement and support of personal computers, operation of a data center and installation and operation of a communications system. Also administers the IBM contract that may provide for the services listed above.

Method of Allocation – Information Technology will be direct charged.

*mmm) Aviation Services*

Description– Provides aviation and travel services to employees.

Method of Allocation – Aviation Services will be direct charged.

*nnn) Fleet*

Description– Oversees the Operating Companies' Fleet Services Group.

Method of Allocation – Fleet will be direct charged.

## **Allocation Ratios**

The following ratios will be utilized as outlined above.

*Customer Bills Ratio* – Based on the average of the monthly total number of customer bills issued during the prior year ending December 31, the numerator of which is for an applicable Operating Company or affiliate company and the denominator of which is for all applicable Operating Companies and affiliate companies. This ratio will be determined annually, or at such a time as may be required due to significant changes.

*Customers Ratio* – Based on the average of the monthly total electric customers (and/or gas customers, or residential, business and large commercial and industrial customers where applicable) for the prior year ending December 31, the numerator of which is for an applicable Operating Company or affiliate company and the denominator of which is for all applicable Operating Companies and affiliate companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Delivery Services Gross Plant Ratio* – Based on transmission and distribution gross plant for the [Delivery Business Unit], both electric and gas for the prior year ending December 31, the numerator of which is an applicable Operating Company and the denominator of which is for all applicable Operating Companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

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*Employee Ratio* – Based on the number of employees at the end of the prior year ending December 31, the numerator of which is for an applicable Operating Company or affiliates company and the denominator of which is for all applicable Operating Companies and affiliates companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Invoice Transaction Ratio* – Based on the sum of the monthly number of invoice transactions processed for the prior year ending December 31, the numerator of which is for an applicable Operating Company or affiliate company and the denominator of which is for all applicable Operating Companies and affiliate companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Labor Dollars Ratio* – Based on the [ ] department (performing center) labor dollars charged to Operating Companies and other affiliates for the month. The numerator of which is the labor dollars charged to an Operating Company or affiliate company and the denominator of which is for all Operating Companies and affiliate companies charged by the department for the month.

*MWh Generation Ratio* – Based on the sum of the monthly electric MWh generated during the prior year ending December 31, the numerator of which is for an applicable Operating Company and the denominator of which is for all applicable Operating Companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Revenue Ratio* – Based on the sum of the monthly revenue amounts for the prior year ending December 31, the numerator of which is for an applicable Operating Company or affiliates company and the denominator of which is for all applicable Operating Companies and affiliates companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Square Footage Ratio* – Based on the total square footage as of December 31 for the prior year, the numerator of which is for an applicable Operating Company or affiliate company and the denominator of which is for all applicable Operating Companies and affiliate companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Total Assets Ratio* – Based on the total assets as of December 31 for the prior year, the numerator of which is for an applicable Operating Company or affiliate company and the denominator of which is for all applicable Operating Companies and affiliate companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

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*Total Assets Ratio, with 15 Percent of Assets assigned to Black Hills* – Based on the total assets as of December 31 for the prior year, the numerator of which is for an applicable Operating Company or affiliates company and the denominator of which is for all applicable Operating Companies and affiliate companies. Black Hills will be assigned fifteen percent of the total assets. This ratio will be determined annually, or at such time as may be required due to significant changes.

*Total MWh Sales Ratio* – Based on the sum of monthly electric MWh sold through the [Energy Trading Division] unit, for the prior year ending December 31, the numerator of which is an applicable Operating Company and the denominator of which is for all applicable Operating Companies. This ratio will be determined annually, or at such time as may be required due to significant changes.

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# BLACK HILLS CORPORATION

## DESCRIPTION OF NON-UTILITY BUSINESS SUBSIDIARIES AND BASES FOR RETENTION

### I. INTRODUCTION

Black Hills Corporation (“Black Hills”) is a South Dakota corporation headquartered in Rapid City, South Dakota. Black Hills is an integrated energy company with three principal wholly owned subsidiaries (“Subsidiaries”):

- (i) Black Hills Power, Inc. (“Black Hills Power”), a regulated electric utility company;
- (ii) Black Hills Energy, Inc. (“Black Hills Energy”), an unregulated Subsidiary engaged through its Subsidiaries in the development, ownership, and operation of exempt wholesale generators (“EWGs”) and qualifying facilities (“QFs”), the production, transportation and marketing of natural gas, oil, coal, and other energy commodities, power marketing and other energy-related activities; and
- (iii) Black Hills FiberCom, LLC (“Black Hills FiberCom”), an unregulated Subsidiary engaged in telecommunications activities.

Black Hills engages in various non-utility businesses through its Subsidiaries. Set forth below is a list of all of Black Hills’ direct and indirect Subsidiaries, a brief description of the business of each of these Subsidiaries, and the bases for the retention of each business upon Black Hills’ becoming a registered holding company, with appropriate citations to relevant authority.

### II. NON-UTILITY BUSINESSES OF PRINCIPAL SUBSIDIARIES

#### A. NON-UTILITY BUSINESS OF BLACK HILLS POWER, INC.

Black Hills Power, a direct wholly owned Subsidiary of Black Hills, is a South Dakota corporation headquartered in Rapid City, South Dakota. Black Hills Power is a public utility engaged in the generation, transmission, distribution and sale of electricity to approximately 60,000 customers in eleven counties in western South Dakota, eastern Wyoming, and southwestern Montana. Black Hills Power is currently the only regulated public utility Subsidiary of Black Hills.

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Black Hills Power engages in various “energy-related” activities which are permissible under Rule 58, including the sale of products and services providing for protection from electrical surges resulting from lightning strikes and other surge anomalies<sup>1</sup> and the sale and servicing of home appliances and home heating and cooling devices.

#### B. BLACK HILLS ENERGY, INC.

Black Hills Energy, a direct wholly owned Subsidiary of Black Hills, is a South Dakota corporation headquartered in Golden, Colorado. Black Hills Energy is an intermediate holding company for Subsidiaries primarily engaged in the generation and sale of electricity through EWGs and QFs, the production, marketing, and transportation of natural gas, oil, and coal, and other “energy-related” activities.<sup>2</sup> The businesses of these Subsidiaries of Black Hills Energy, both direct and indirect, are described in greater detail below.<sup>3</sup>

##### 1. Black Hills Exploration and Production, Inc.

Black Hills Exploration and Production, Inc. (“BHEP”), a direct wholly owned Subsidiary of Black Hills Energy, is a Wyoming corporation headquartered in Golden, Colorado. BHEP engages in oil and natural gas exploration and production in Wyoming, Montana, North Dakota, Nebraska, Colorado, California, Texas, Oklahoma, and Louisiana.<sup>4</sup> BHEP also owns subsidiaries engaged in oil and natural gas and pipeline activities.

###### a. Mallon Resources Corporation

Mallon Resources Corporation (“MRC”), a direct wholly owned Subsidiary of BHEP, is a Colorado corporation. MRC, through its subsidiaries, owns and manages oil and natural gas reserves and owns a natural gas gathering pipeline.

###### a. *Black Hills Cabresto Pipeline, LLC*

Black Hills Cabresto Pipeline, LLC (“BHCP”), a direct wholly owned Subsidiary of MRC, is a Delaware limited liability company. BHCP owns and operates a 12-mile natural gas gathering pipeline located in the San Juan Basin of New Mexico.<sup>5</sup>

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1. The Commission previously has allowed utility subsidiaries to retain their businesses of marketing electrotechnology products and services, including surge protection equipment, pursuant to Rule 58(b)(1)(vii). *See, e.g., CP&L Energies, Inc.*, Holding Company Act Release No. 35-27284 (Nov. 27, 2000) (citing to *New Century Energies, Inc.*, Holding Company Act Release No. 35-26748 (Aug. 1, 1997)).



2. See, e.g., *CP&L Energies, Inc.*, Holding Company Act Release No. 35-27284 (Nov. 27, 2000) (authorizing retention of intermediate holding company involved in similar activities).

3. Black Hills Energy is also the indirect parent company of Black Hills FiberCom. The businesses of Black Hills FiberCom and its Subsidiaries are described in greater detail below.

4. See, e.g., *WGL Holdings, Inc.*, Holding Company Act Release No. 35-26856 (April 14, 1998) (authorizing retention of oil and gas exploration subsidiary).

5. *CP&L Energy, Inc.*, Holding Company Act Release No. 35-27284 (Nov. 27, 2000) (authorizing subsidiary formed to acquire extend an existing intrastate pipeline) (citing to *New Centuries, Inc.*, Holding Company Act Release No. 35-26748 (Aug. 1, 1997) and *SCANA Corporation*, Holding Company Act Release No. 35-27133 (Feb. 9, 2000)).

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b. *Mallon Oil Company*

Mallon Oil Company (“MOC”), a direct wholly owned Subsidiary of MRC, is a Colorado corporation. MOC is the operating and management company for MRC’s oil and natural gas operations located primarily in the San Juan Basin of New Mexico.<sup>6</sup>

**2. Black Hills Generation, Inc.**

Black Hills Generation, Inc. (“BHG”), a direct wholly owned Subsidiary of Black Hills Energy, is a Delaware corporation headquartered in Golden, Colorado. Through its direct and indirect Subsidiaries, BHG holds investments in hydroelectric and natural gas-fired electric generating facilities located in California, Colorado, Massachusetts, and Nevada that are QFs or are owned by EWGs.<sup>7</sup> BHG also owns interests in funds that have investments in QFs and EWGs throughout the United States and elsewhere and interests in other business related to the ownership and operation of QFs and EWGs.

a. California EWG and QF

i. *Black Hills Harbor, LLC*

Black Hills Harbor, LLC (“Black Hills Harbor”), an indirect direct wholly owned Subsidiary of BHG, is a Delaware limited liability company headquartered in Long Beach, California. Black Hills Harbor owns 70% of the partnership interests of Harbor Cogeneration Company, an EWG that owns and operates a natural gas-fired generating facility in Long Beach, California.<sup>8</sup>

ii. *Black Hills Long Beach, Inc.*

Black Hills Long Beach, Inc. (“Black Hills Long Beach”), a direct wholly owned Subsidiary of BHG, is a Delaware corporation. Black Hills Long Beach owns 30% of the partnership interests in Harbor Cogeneration Company, an EWG that owns and operates a natural gas-fired generating facility in Long Beach, California.<sup>9</sup>

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6. See Rule 58(b)(1)(ix).

7. See, e.g., *New Centuries Energy, Inc.*, Holding Company Act Release No. 35-27212 (Aug. 16, 2000) (allowing retention of interests in several businesses holding electric generating EWGs).

8. See, e.g., *New Centuries Energy, Inc.*, Holding Company Act Release No. 35-27212 (allowing retention of interests in businesses holding gas-fired EWGs).

9. See, e.g., *New Centuries Energy, Inc.*, Holding Company Act Release No. 35-27212 (allowing retention of interests in businesses holding gas-fired EWGs).

3

A. Harbor Cogeneration Company

Harbor Cogeneration Company (“Harbor Cogen”), an indirect wholly owned Subsidiary of BHG, is an EWG and a California general partnership that owns a 98 MW generating facility in Los Angeles County, California.<sup>10</sup>

iii. *Black Hills Ontario, LLC*

Black Hills Ontario, LLC, a Subsidiary of BHG, is a Delaware limited liability company with operations in Ontario, California. BHG holds direct and indirect membership interests in the company totaling 50% and manages the company. The company owns and operates a natural gas-fired cogeneration facility that is a QF in Ontario, California.<sup>11</sup>

b. Colorado EWGs

i. *Black Hills Colorado, LLC*

Black Hills Colorado, LLC (“Black Hills Colorado”), a direct wholly owned Subsidiary of BHG, is a Delaware limited liability company headquartered in Golden, Colorado. Black Hills Colorado is an EWG that owns and operates natural gas-fired electric generating facilities located at the Arapahoe Power Station in Denver, Colorado, and the Valmont Power Station in Boulder, Colorado, with a combined generating capacity of 210 MW.<sup>12</sup>

A. Black Hills Valmont Colorado, Inc.

Black Hills Valmont Colorado, Inc., a wholly owned Subsidiary of BHG through Black Hills Colorado, is a Delaware corporation headquartered in Golden, Colorado. The company acted as financing agent during the construction phase of the Black Hills Colorado, LLC expansion project.<sup>13</sup>

ii. *Black Hills Fountain Valley, LLC*

Black Hills Fountain Valley, LLC (“BHFV”), a direct wholly owned Subsidiary of BHG, is a Delaware limited liability company headquartered in Golden, Colorado. BHFV holds the investment of BHG in Fountain Valley Power, LLC, an EWG.<sup>14</sup>

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10. *Harbor Cogeneration Company*, 86 FERC ¶ 62,188 (1999).

11. *See* Rule 58(b)(1)(viii).

12. *See Indeck Colorado, LLC*, 91 FERC ¶ 62,131 (2000).

13. The Commission has previously authorized registered holding companies to create and own intermediate subsidiaries to hold or acquire energy-related companies, EWGs, and QFs. *See, e.g., Energy East Corporation*, Holding Company Act Release No. 35-27228 (Sept. 12, 2000); *Interstate Energy Corporation*, Holding Company Act Release No. 35-27069 (Aug. 26, 1999).

14. *See, e.g., New Centuries Energy, Inc.*, Holding Company Act Release No. 35-27212 (allowing retention of interests in several businesses owning gas-fired EWGs).

A. E-Next A Equipment Leasing Company, LLC

E-Next A Equipment Leasing Company, LLC, an indirect wholly owned Subsidiary of BHG through BHFV, is a Delaware limited liability company. The company owns and leases certain equipment, including gas turbines and transformer packages, used at Fountain Valley Power LLC’s generation facility.<sup>15</sup>

B. Fountain Valley Power, LLC

Fountain Valley Power, LLC (“Fountain Valley Power”), an indirect wholly owned Subsidiary of BHG through BHFV, is a Delaware limited liability company headquartered in Golden, Colorado. Fountain Valley Power is an EWG.<sup>16</sup> Fountain Valley Power owns and operates a 240 MW gas-fired electric generation facility located south of Colorado Springs, Colorado.

iii. *Black Hills Fountain Valley II, LLC*

Black Hills Fountain Valley II, LLC (“BHFVII”), a direct wholly owned Subsidiary of BHG, is a Colorado limited liability company headquartered in Golden, Colorado. BHFVII was formed to purchase real property adjacent to the Fountain Valley Power project.<sup>17</sup>

d. Massachusetts EWG

i. *Indeck Pepperell Power Associates, Inc.*

Indeck Pepperell Power Associates, Inc. (“Indeck Pepperell”), an indirect wholly owned Subsidiary of BHG, is incorporated in Delaware with its principal business in Golden, Colorado. Indeck Pepperell is an EWG that owns a 38 MW generating facility located in Pepperell, Massachusetts, near the James River Pepperell, Inc. paper mill.<sup>18</sup> Black Hills has announced its intention to divest this facility.

e. Nevada QF and EWG

i. *Black Hills Southwest, LLC*

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15. The Commission has authorized the retention of infrastructure services on previous occasions. *See, e.g., Exelon Corporation, Holding Company Act Release No. 35-27256 (Oct. 19, 2000); GPU, Inc., Holding Company Act Release No. 35-27165 (April 14, 2000).*

16. *See Fountain Valley Power, LLC, 95 FERC ¶ 62,099 (2001).*

17. *See Rule 58(b)(1)(viii). See also New Century Energies, Inc., Holding Company Act Release No. 35-27212 (Aug. 16, 2000) (permitting retention of business engaged in ownership of real property adjacent to generating facilities).*

18. *Pepperell Power Associates, LP, 62 FERC ¶ 61,182 (1993).*

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Black Hills Southwest, LLC (“BHS”), a direct wholly owned subsidiary of BHG, is a Delaware limited liability company headquartered in Golden, Colorado. Through its direct and indirect Subsidiaries, the company holds an investment in a 53 MW natural gas-fired cogeneration facility that is a QF and owns an adjacent 224 MW natural gas-fired electric power generation facility, both of which are located in North Las Vegas, Nevada.<sup>19</sup>

A. Black Hills Nevada, LLC

Black Hills Nevada, LLC (“BHN”), an indirect wholly owned Subsidiary of BHG, is a Delaware limited liability company. Through its direct and indirect Subsidiaries, the company holds an investment in a 53 MW natural gas-fired cogeneration facility that is a QF and owns an adjacent 224 MW natural gas-fired electric power generation facility, both of which are located in North Las Vegas, Nevada.<sup>20</sup>

(1) Black Hills Nevada Real Estate Holdings, LLC

Black Hills Nevada Real Estate Holdings, LLC, an indirect wholly owned Subsidiary of BHN, is a Delaware limited liability company. The company owns and leases the land on which Las Vegas Cogeneration Limited Partnership’s 53 MW natural gas-fired cogeneration facility, Las Vegas Cogeneration II, LLC’s 224 MW natural gas-fired electric power generation facility, and Sunco Ltd., LLC’s greenhouse facility are located.<sup>21</sup>

(2) Desert Arc I, LLC

Desert Arc I, LLC, 50%-owned indirectly by BHG, is a Delaware limited liability company. Desert Arc I is an 85% general partner in Las Vegas Cogeneration Limited Partnership, a Nevada limited partnership which owns a 53 MW natural gas-fired cogeneration QF located in North Las Vegas, Nevada.<sup>22</sup>

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19. *See, e.g., New Centuries Energy, Inc., Holding Company Act Release No. 35-27212 (allowing retention of interests in businesses holding gas-fired QFs).*

20. *See, e.g., New Centuries Energy, Inc., Holding Company Act Release No. 35-27212 (allowing retention of interests in businesses holding gas-fired QFs).*

21. *See Rule 58(b)(1)(viii). See also New Century Energies, Inc., Holding Company Act Release No. 35-27212 (Aug. 16, 2000) (permitting retention of business engaged in ownership of real property adjacent to generating facilities).*

22. *See, e.g., New Centuries Energy, Inc., Holding Company Act Release No. 35-27212 (Aug. 16, 2000) (allowing retention of interests in businesses holding gas-fired QFs).*

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(3) Desert Arc II, LLC

Desert Arc II, LLC, a 50%-owned Subsidiary of BHN, a Subsidiary of BHG, is a Delaware limited liability company. Desert Arc II is a 15% limited partner in Las Vegas Cogeneration Limited Partnership, a Nevada limited partnership which owns a 53 MW natural gas-fired cogeneration QF located in North Las Vegas, Nevada.<sup>23</sup>

(a) Las Vegas Cogeneration Limited Partnership

Las Vegas Cogeneration Limited Partnership is a Nevada limited partnership. BHG, a Subsidiary of Black Hills Energy, indirectly owns a 42.5% general partnership interest and a 7.5% limited partnership interest in the partnership. The partnership owns a 53 MW natural gas-fired cogeneration QF located in North Las Vegas, Nevada.<sup>24</sup>

(4) Las Vegas Cogeneration II, LLC

Las Vegas Cogeneration II, LLC (“LVCII”), an indirect wholly owned Subsidiary of BHG, is a Delaware limited liability company. LVCII is an EWG that owns and operates a 224 MW natural gas-fired electric power generation facility in the North Las Vegas, Nevada.<sup>25</sup> LVCII is administered in Golden, Colorado.

LVCII holds a 100% ownership interest in another EWG, Las Vegas Cogeneration Energy Financing, LLC, which owns certain facilities and equipment which it leases to LVCII.

(a) Las Vegas Cogeneration Energy Financing Company, LLC

Las Vegas Cogeneration Energy Financing Company, LLC (“LVCEFC”), an indirect wholly owned Subsidiary of BHG, is a Delaware limited liability company. LVCEFC is an EWG that owns and leases certain equipment used at LVCII’s 224 MW natural gas-fired electric power generation facility in North Las Vegas, Nevada.<sup>26</sup>

ii. *Black Hills Nevada Operations, LLC*

Black Hills Nevada Operations, LLC, a direct wholly owned Subsidiary of BHG, is a Delaware limited liability. The company operates the 53 MW natural gas-fired cogeneration facility owned by Las Vegas Cogeneration Limited Partnership and the 224 MW natural gas-fired electric power generation facility owned by Las Vegas Cogeneration II, LLC, both located in North Las Vegas, Nevada.<sup>27</sup>

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23. See, e.g., *New Centuries Energy, Inc.*, Holding Company Act Release No. 35-27212 (Aug. 16, 2000) (allowing retention of interests in businesses holding gas-fired QFs).

24. See, e.g., *New Centuries Energy, Inc.*, Holding Company Act Release No. 35-27212 (Aug. 16, 2000) (allowing retention of interests in businesses holding gas-fired QFs).

25. *Las Vegas Cogeneration II, LLC*, 99 FERC ¶ 62,182 (2002).

26. *Las Vegas Cogeneration Energy Financing Company, LLC*, 99 FERC ¶ 62,148 (2002).

27. See Rule 58(b)(1)(vi), (viii). See, e.g., *Exelon Corporation*, Holding Company Act Release No.35-27256 (Oct. 19, 2000) (authorizing retention of subsidiary that leases equipment for cogeneration facilities and related activities).

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iii. *Black Hills Ivanpah, LLC*

Black Hills Ivanpah, LLC (“Black Hills Ivanpah”), is a direct wholly owned Subsidiary of BHG, is a Delaware limited liability company headquartered in Golden, Colorado. Black Hills Ivanpah was established to hold BHG’s limited partner interest in a 500 MW generating facility project under development in Southern Nevada. The project partnership will qualify as an EWG. It is contemplated that, when admitted as a partner, Black Hills Ivanpah will hold a 49.5% limited partnership interest in the project partnership.

iv. *Black Hills Ivanpah GP, LLC*

Black Hills Ivanpah GP, LLC (“Black Hills Ivanpah GP”), is a direct wholly owned Subsidiary of BHG, is a Delaware limited liability company headquartered in Golden, Colorado. Black Hills Ivanpah GP was established to hold BHG’s general partner interest in a 500 MW generating facility project under development in Southern Nevada. The project partnership will qualify as an EWG. It is contemplated that, when admitted as a partner, Black Hills Ivanpah GP will hold a 0.5% general partnership interest in the project partnership.

f. Investment Funds

i. *Black Hills North America, Inc.*

Black Hills North America, Inc., a wholly owned Subsidiary of BHG, is a Delaware corporation headquartered in Golden, Colorado. The corporation indirectly holds a 1% general partnership interest in Indeck North American Power Fund, LP, which, through its Subsidiary, is an investor in an electric generating facility in Massachusetts and an electric generating facility in California, both of which are EWGs.<sup>28</sup>

A. *Indeck North American Power Fund, LP*

Indeck North American Power Fund, LP (“INAPF”), an indirect wholly owned Subsidiary of BHG, is a Delaware limited partnership headquartered in Golden, Colorado. BHG holds a 99% limited partnership interest and an indirect 1% general partnership interest in INAPF. BHG also provides management services to INAPF. INAPF holds investments in an electric generating facility in Massachusetts and an electric generating facility in California, both of which are EWGs.<sup>29</sup>

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28. See, e.g., *New Century Energies, Inc.*, Holding Company Act Release No. 35-27212 (Aug. 16, 2002) (citing to *Interstate Energy Corporation*, Holding Company Act Release No. 35-27069 (Aug. 26, 1999)).

29. See, e.g., *New Centuries Energy, Inc.*, Holding Company Act Release No. 35-27212 (Aug. 16, 2000) (allowing retention of interests in several businesses holding electric generating EWGs).

B. Indeck North American Power Partners, LP

Indeck North American Power Partners, LP (“INAPP”), a Subsidiary of BHG, is a Delaware limited partnership headquartered in Golden, Colorado. BHG holds an indirect 1% general partnership interest and a 99% limited partnership interest in INAPP. BHG also provides management services to INAPP. INAPP is the sole general partner of INAPP.<sup>30</sup>

ii. *North American Funding, LLC*

North American Funding, LLC, a direct wholly owned Subsidiary of BHG, is a Delaware limited liability company headquartered in Golden, Colorado. The company is an investor in an electric generating facility in Massachusetts owned by an EWG and an electric generating facility in California, which is a QF.<sup>31</sup>

iii. *EIF Investors, Inc.*

EIF Investors, Inc., a direct wholly owned Subsidiary of BHG, is a Delaware corporation headquartered in Golden, Colorado. The corporation holds BHG’s investments in Energy Investors Fund, LP, Energy Investors Fund II, LP, and Energy Investors Fund III, LP, which in turn hold investments in numerous electric generating facilities that are either QFs or are owned by EWGs in the United States and elsewhere.<sup>32</sup>

g. Other Businesses Related to QFs and EWGs

i. *Black Hills Idaho Operations, LLC*

Black Hills Idaho Operations, LLC, an indirect wholly owned Subsidiary of BHG, is a Delaware limited liability company headquartered in Golden, Colorado. The company is engaged in the business of providing plant operating services to two natural gas-fired QFs located in the cities of Rupert and Glenns Ferry, Idaho.<sup>33</sup>

ii. *Sunco Ltd., LLC*

Sunco Ltd., LLC (“Sunco”), an indirect wholly owned Subsidiary of BHG, is a Nevada limited liability company. The company owns and operates a 12-acre greenhouse facility used to grow organic tomatoes. The greenhouse facility serves as the thermal host required by Las Vegas Cogeneration Limited Partnership to maintain its QF status.<sup>34</sup> Las Vegas Cogeneration Limited Partnership supplies the greenhouse with thermal energy produced by the QF.

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30. See, e.g., *New Centuries Energy, Inc.*, Holding Company Act Release No. 35-27212 (Aug. 16, 2000) (allowing retention of interests in several businesses holding electric generating EWGs).

31. See, e.g., *New Centuries Energy, Inc.*, Holding Company Act Release No. 35-27212 (Aug. 16, 2000) (allowing retention of interests in several businesses holding electric generating EWGs).

32. See, e.g., *New Centuries Energy, Inc.*, Holding Company Act Release No. 35-27212 (Aug. 16, 2000) (allowing retention of interests in businesses holding gas-fired QFs and EWGs).

33. See, e.g., *CP&L Energies, Inc.*, Holding Company Act Release No. 35-27284 (Nov. 27, 2000) (allowing retention of various businesses engaged in maintenance and repair services).

34. See Rule 58(b)(1)(viii).

iii. *West Cascade Energy, LLC*

West Cascade Energy, LLC, a 50%-owned indirect Subsidiary of BHG, is a Delaware limited liability company. West Cascade Energy, LLC, is currently exploring the development of an EWG facility in Oregon.<sup>35</sup>

### 3. Wyodak Resources Development Corporation

Wyodak Resources Development Corporation (“Wyodak”), a direct wholly owned Subsidiary of Black Hills Energy, is a Delaware corporation headquartered in Rapid City, South Dakota. Its principal place of business is in Gillette, Wyoming. Wyodak owns and operates a surface coal mine in the Powder River Basin of Wyoming and produces and markets coal to several unrelated third parties. Wyodak also supplies coal to Black Hills Power.<sup>36</sup>

The following direct and indirect Subsidiaries of Wyodak are engaged in the businesses of generating and selling electricity, producing and marketing coal, oil, and natural gas, and other energy-related activities. Through additional direct and indirect Subsidiaries described below, Wyodak is engaged in telecommunications and related businesses which qualify for exempt telecommunications company (“ETC”) status.

a. Black Hills Energy Resources, Inc.

Black Hills Energy Resources, Inc. (“BHER”), a wholly owned Subsidiary of Wyodak, is a South Dakota corporation headquartered in Houston, Texas. BHER engages, directly and through its subsidiaries, in the marketing and transportation of oil in Texas.<sup>37</sup>

i. *Black Hills Energy Pipeline, LLC*

Black Hills Energy Pipeline, LLC, a direct wholly owned Subsidiary of BHER, is a Delaware limited liability company headquartered in Houston, Texas. The company is a 99% limited partner in Millennium Pipeline Company, LP, a Texas limited partnership which owns and operates an oil pipeline in the eastern and Gulf Coast regions of Texas.<sup>38</sup>

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35. See, e.g., *New Century Energies, Inc.*, Holding Company Act Release No. 35-27212 (Aug. 16, 2002) (citing to *Interstate Energy Corporation*, Holding Company Act Release No. 35-27069 (Aug. 26, 1999)).

36. See, e.g., *E. ON AG*, Holding Company Act Release No. 35-27539 (June 14, 2002) (citing to *Vectren Corporation*, Holding Company Act Release No. 35-27150 (March 8, 2000)); *Progress Energy*, Holding Company Act Release No. 35-27442 (Sept. 21, 2001) (permitting retention of acquired coal mining subsidiaries).

37. See Rule 58(b)(1)(v).

38. See Rule 58(b)(1)(ix).

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ii. *Black Hills Millennium Pipeline, Inc.*

Black Hills Millennium Pipeline, Inc., a direct wholly owned Subsidiary of BHER, is a South Dakota corporation headquartered in Houston, Texas. The company is a 1% general partner in Millennium Pipeline Company, LP a Texas limited partnership which owns and operates an oil pipeline in the eastern and Gulf Coast regions of Texas.<sup>39</sup>

A. Millennium Pipeline Company, LP

Millennium Pipeline Company, LP, an indirect Subsidiary of BHER, is a Texas limited partnership which owns and operates an oil pipeline in the eastern and Gulf Coast regions of Texas.<sup>40</sup>

iii. *Black Hills Energy Terminal, LLC*

Black Hills Energy Terminal, LLC, a direct wholly owned Subsidiary of BHER, is a South Dakota limited liability company headquartered in Houston, Texas. The company is a 99% limited partner in Millennium Terminal Company, LP, a Texas limited partnership which owns and operates an oil terminal and storage facility.<sup>41</sup>

iv. *Black Hills Millennium Terminal, Inc.*

Black Hills Millennium Terminal, Inc., a direct wholly owned Subsidiary of BHER, is a South Dakota corporation headquartered in Houston, Texas. The company is a 1% general partner in Millennium Terminal Company, LP, a Texas limited partnership which owns and operates an oil terminal and storage facility.<sup>42</sup>

A. Millennium Terminal Company, LP

Millennium Terminal Company, LP, an indirect wholly owned Subsidiary of BHER, is a Texas limited partnership which owns and operates an oil terminal and storage facility.<sup>43</sup>

v. *Black Hills Kilgore Energy Pipeline, LLC*

Black Hills Kilgore Energy Pipeline, LLC (“BHKEP”), a direct wholly owned Subsidiary of BHER, is a Delaware limited liability company. BHKEP is a 99% limited partner in Black Hills Kilgore Pipeline Company, LP, a Texas limited partnership which owns and operates an oil pipeline in the eastern and Gulf

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39. See Rule 58(b)(1)(ix).
  40. See Rule 58(b)(1)(ix).
  41. See Rule 58(b)(1)(ix).
  42. See Rule 58(b)(1)(ix).
  43. See Rule 58(b)(1)(ix).
  44. See Rule 58(b)(1)(ix).

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vi. *Black Hills Kilgore Pipeline, Inc.*

Black Hills Kilgore Pipeline, Inc. (“BHKP”), a direct wholly owned Subsidiary of BHER, is a Delaware corporation. BHKP is a 1% general partner in BHKPC, a Texas limited partnership which owns and operates an oil pipeline in the eastern and Gulf Coast regions of Texas.<sup>45</sup>

A. Black Hills Kilgore Pipeline, LP

Black Hills Kilgore Pipeline Company, LP (“BHKPC”), an indirect wholly owned Subsidiary of BHER, is a Texas limited partnership which owns and operates an oil pipeline in the eastern and Gulf Coast regions of Texas.

vii. *Black Hills Operating Company, LLC*

Black Hills Operating Company, LLC (“BHOC”), a direct wholly owned Subsidiary of BHER, is a Delaware limited liability company headquartered in Houston, Texas. BHOC is an operating and management company for oil terminals and pipelines in the eastern and Gulf Coast regions of Texas.<sup>46</sup>

b. Black Hills Fiber Systems, Inc.

Black Hills Fiber Systems, Inc. (“Black Hills Fiber”), a direct wholly owned Subsidiary of Wyodak, is headquartered in Rapid City, South Dakota. Through its Subsidiaries, Black Hills Fiber is engaged telecommunications and related businesses which qualify for exempt telecommunications company (“ETC”) status.

i. *Black Hills FiberCom, LLC*

Black Hills FiberCom, LLC (“Black Hills FiberCom”), a direct wholly owned Subsidiary of Black Hills Fiber, is a South Dakota limited liability company headquartered in Rapid City, South Dakota. Black Hills FiberCom is engaged in providing cable television, Internet, broadband, and other communications services in the Black Hills region of western South Dakota. Black Hills FiberCom qualifies for ETC status.<sup>47</sup>

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45. See Rule 58(b)(1)(ix).
  46. See Rule 58(b)(1)(ix).

47. See Section 34 of the Act. Black Hills FiberCom plans to file an application with the Federal Communications Commission (“FCC”) on or before July 31, 2004 requesting a determination of Exempt Telecommunications Company (“ETC”) status, which will be deemed granted following the expiration of the 60-day notice period if the FCC does not act on the application prior the expiration of such period. See also *CP&L Energies, Inc.*, Holding Company Act Release No. 35-27284 (Nov. 27, 2000).

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ii. *BHFC Publishing, LLC*

BHFC Publishing LLC (“BHFC Publishing”), a direct wholly owned Subsidiary of Black Hills Fiber, is a Delaware limited liability company headquartered in Rapid City, South Dakota. BHFC Publishing is engaged in the business of publishing a telephone directory for the Black Hills region of western South Dakota. BHFC Publishing qualifies for ETC status.<sup>48</sup>

Black Hills Publishing Montana, LLC (“Black Hills Publishing Montana”), a direct wholly owned Subsidiary of Black Hills Fiber, is a Delaware limited liability company headquartered in Rapid City, South Dakota. Black Hills Publishing Montana is engaged in the business of publishing a telephone directory for the Billings, Montana, region. Black Hills Publishing Montana qualifies for ETC status.<sup>49</sup>

c. Black Hills Wyoming, Inc.

Black Hills Wyoming, Inc. (“Black Hills Wyoming”), a direct wholly owned Subsidiary of Wyodak, is a Wyoming corporation headquartered in Golden, Colorado. Black Hills Wyoming is an EWG.<sup>50</sup> Black Hills Wyoming operates a 90 MW coal-fired electric generation facility located near Gillette, Wyoming, at the Wyodak coal mine (the “Wygen Plant”). The company leases the facility from Wygen Funding, LLC, an unaffiliated Delaware limited partnership owned by the project’s financiers. Black Hills Wyoming also owns and operates a 40 MW combustion turbine (the Neil Simpson Complex CT #2) near Gillette, Wyoming.

d. Daksoft, Inc.

Daksoft, Inc. (“Daksoft”), a direct wholly owned Subsidiary of Wyodak, is a South Dakota company headquartered in Rapid City, South Dakota. Daksoft is the internal information technology service provider to Black Hills.

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48. See Section 34 of the Act. BHFCC Publishing LLC plans to file an application with the FCC on or before July 31, 2004 requesting a determination of ETC status, which will be deemed granted following the expiration of the 60-day notice period if the FCC does not act on the application prior to the expiration of such period. See also *CP&L Energies, Inc.*, Holding Company Act Release No. 35-27284 (Nov. 27, 2000).

49. See Section 34 of the Act. Black Hills Publishing Montana, LLC plans to file an application with the FCC on or before July 31, 2004 requesting a determination of ETC status, which will be deemed granted following the expiration of the 60-day notice period if the FCC does not act on the application prior to the expiration of such period. See also *CP&L Energies, Inc.*, Holding Company Act Release No. 35-27284 (Nov. 27, 2000).

50. *Black Hills Generation, Inc.*, 95 FERC ¶ 62,025 (2001).

e. Enserco Energy Inc.

Enserco Energy Inc. (“Enserco”), a direct wholly owned Subsidiary of Wyodak, is a South Dakota corporation. Enserco is headquartered in Golden, Colorado. Enserco is engaged in the business of marketing natural gas on a wholesale basis in the Mid-Continent, Rocky Mountain and Pacific Coast regions of the United States and in Canada.<sup>51</sup>

### III. INACTIVE SUBSIDIARIES

Black Hills indirectly owns interests in a number of subsidiaries that remain in existence but no longer are active. Black Hills identifies those inactive subsidiaries below.

Subsidiary	Corporate Form/Place of Organization
Adirondack Hydro Development Corporation	Delaware corporation
Adirondack Operating Services, LLC	New York limited liability company
Acquisition Partners, LP	New York limited partnership
Black Hills Berkshire, LLC	Delaware limited liability company
Black Hills Capital Development, Inc.	Illinois corporation
Black Hills High Desert, Inc.	Delaware corporation
Black Hills Independent Power Fund, Inc.	Texas corporation
Black Hills Independent Power Fund II, Inc.	Illinois corporation
ICPM, Inc.	Delaware corporation
Indeck Auburndale, LLC	Delaware limited liability company
Indeck Gordonsville, LLC	Delaware limited liability company
Middle Falls II, LLC	New York limited liability company
Middle Falls Corporation	New York corporation
NHP, LP	New York limited partnership
Sissonville Corporation	New York corporation
State Dam Corporation	New York corporation
VariFuel, LLC	South Dakota limited liability company
Warrensburg Corporation	New York corporation





**Black Hills Corporation and Subsidiaries  
Existing Debt Financing, Guarantees  
and Intra-System Loans**

**Balances at March 31, 2004**

**Utility Debt Financing Arrangements**

Description	Amount (\$000)	Maturity Date
Black Hills Power, Inc., First Mortgage Bonds		
Series Y @ 9.49%	\$ 4,260	2018
Series Z @ 9.35%	29,970	2021
Series AB @ 8.30%	45,000	2024
Series AC @ 8.06%	30,000	2010
Series AE @ 7.23%	75,000	2032
Black Hills Power, Inc., Pollution Control Revenue Bonds		
Pollution Control Revenue Bonds @ 6.7%	12,300	2010
Pollution Control Revenue Bonds @ 7.5%	12,200	2024
Pollution Control Revenue Bonds @ 2.92% <sup>1</sup>	2,855	2024
Black Hills Power, Inc. Note Payable to Bear Paw Energy	449	2012
TOTAL:	\$ 212,034	

**Non-Utility Debt Financing Arrangements**

Description	Amount (\$000)	Maturity Date
Black Hills Corp., Senior Unsecured Notes @ 6.5%	\$ 249,704	2013
Black Hills Generation, Inc., Project Financing Debt		
Fountain Valley Project Debt @ 2.65% <sup>1</sup>	86,186	2006
Valmont and Arapahoe Project Debt @ 2.67% <sup>1</sup>	129,176	2007
Wygen Project @ 1.57% <sup>1</sup>	111,100	2006
Wygen Project @ 1.57% <sup>1</sup>	17,165	2008
Black Hills Wyoming, Inc., Credit Financing		
General Electric Credit Corp. Financing @ 3.16% <sup>1</sup>	29,714	2010
Black Hills Wyoming, Inc. Note Payable to Bear Paw Energy	449	2012
Las Vegas Cogeneration II, LLC, Note Payable to City of North Las Vegas for Sewer Connection Fee	2,484	2006
TOTAL:	\$ 625,978	

1. Indicates a floating rate; notional amounts of certain of these debt arrangements have been swapped for fixed rates.

**Short-Term Debt**

Description	Amount (\$000)	Expiration
Black Hills Corp. Revolving Credit Facility - One Year <sup>2</sup>	\$ 125,000 <sup>3</sup>	2005
Black Hills Corp. Revolving Credit Facility - Multi-Year <sup>2</sup>	225,000 <sup>4</sup>	2006
TOTAL:	\$ 350,000	

**Intra-System Loans<sup>5</sup>**

Description	Amount (\$000)	Expiration
Note Receivable from Black Hills Corporation payable to Black Hills Power, Inc. @ LIBOR plus 1.25%	\$ 36,127	Demand Note
Note Receivable from Las Vegas Cogeneration II, LLC payable to Black Hills Generation, Inc. @ Prime	50,000	Demand Note

Loans by and among Black Hills Corporation and its  
Non-Utility Subsidiaries  
TOTAL:

Varies Demand

\$ 86,127

### **Third-Party Credit Support**

Description	Amount (\$000)	Expiration
Black Hills Energy Resources, Inc., Revolving Credit Facility <sup>2</sup>	\$40,000 <sup>6</sup>	2005
Enserco Energy Inc., Revolving Credit Facility	150,000 <sup>7</sup>	2004
TOTAL:	\$ 190,000	

2. Interest at either (1) 4.0%, or (2) LIBOR plus 0.75% to 1.25%, at borrower's option.

3. Facility amount. Amount was reduced from \$200 million as of May 13, 2004. As of May 31, 2004, Black Hills Corporation had no borrowings and no letters of credit issued against facility.

4. Facility amount. As of May 31, 2004, Black Hills Corporation had no borrowings and \$48.3 million in letters of credit issued against facility.

5. Because these intra-system loans are internal to the Black Hills Corporation system, they net to zero in Black Hills Corporation's consolidated financial statements.

6. Facility amount. As of May 31, 2004, Black Hills Energy Resources had no borrowings and \$8.6 million in letters of credit issued against facility.

7. Facility amount. Amount was increased from \$135 million as of May 14, 2004. As of May 31, 2004, Enserco Energy had no borrowings and \$67.3 million in letters of credit issued against facility.

### **Intra-System Guarantees<sup>8</sup>**

Description	Amount (\$000)	Expiration
Guarantee payments under Las Vegas Cogeneration Limited Partnership Power Purchase and Sales Agreement with Sempra Energy Solutions by Black Hills Southwest, LLC	\$ 10,000	5 days notice
Guarantee of Enserco Energy Inc. for potential liabilities under class action litigation	3,000	Ongoing
Guarantee of obligations of Las Vegas Cogeneration II, LLC, under interconnection and operating agreement with Nevada Power Company	750	2005
Guarantee payments of Black Hills Power, Inc., under various transactions with Idaho Power Company	500	2005
Guarantee obligations under Wygen Project	111,100	2008
Guarantee payment and performance of Black Hills Wyoming, Inc., and Black Hills Generation, Inc., under credit agreements for two combustion turbine units	29,714	2010
Indemnification for subsidiary reclamation/surety bonds	29,759	Ongoing
Guarantee obligations of Las Vegas Cogeneration II, LLC under Power Purchase Agreement with Nevada Power Company by Black Hills Nevada, LLC	5,000	Ongoing
Guarantees obligations of Black Hills Power, Inc. for purchases and sales with Southern California Edison Company <sup>9</sup>	750	2005 (or upon 30 days prior notice)
TOTAL:	\$190,573	

8. Omits guarantees that have expired prior to the date of this filing.

9. Executed April 13, 2004.

## Black Hills Corporation and Subsidiaries

### Existing Contractual Arrangements Among Associate Companies

Provider	Recipient/Beneficiary	Services	Pricing	Transition Plan
Black Hills Corporation	All subsidiaries	Corporate services (e.g., labor relations, employee relations, training and development, policy development and interpretation, compensation, benefits, organizational design, employment and staffing activities, safety and health administration, human resource, information systems, performance management, lease and tenant services for general office building and grounds, employee assistance program administration, relocation services, affirmative action plan and diversity program management, etc.)	Cost-based allocation	Transfer appropriate functions and personnel to Black Hills Services, Inc., and provide at cost-based rate under service agreement
Black Hills Energy, Inc.	Various non-regulated subsidiaries	Administrative support services (e.g., employee relations, training and development, policy development and interpretation, compensation, benefits, organizational design, employment and staffing activities, safety and health administration, human resource, information systems, performance management, lease and tenant services for general office building and grounds, employee assistance program administration, relocation services, affirmative action plan and diversity program management, etc.)	Cost-based allocation	Transfer appropriate functions and personnel to Black Hills Services, Inc., and provide at cost-based rate
Black Hills Energy Resources, Inc.	Various non-regulated subsidiaries of Black Hills Energy Resources, Inc.	Administrative and operational support services (e.g., employee relations, training and development, policy development and interpretation, compensation, benefits, organizational design, employment and staffing activities, safety and health administration, human resource, information systems, performance management, lease and tenant services, etc.)	Cost-based allocation	No change
Black Hills Exploration and Production, Inc.	Various non-regulated subsidiaries of Black Hills Exploration and Production, Inc.	Administrative support services (e.g., employee relations, training and development, policy development and interpretation, compensation, benefits, organizational design, employment and staffing activities, safety and health administration, information systems, performance management, lease and tenant services, etc.)	Cost-based allocation	No change
Black Hills FiberCom, LLC	Black Hills Power, Inc.	Retail telecommunications services	Cost-based rate under regulated retail rate schedule (S. Dakota)	No change
Black Hills FiberCom, LLC	Black Hills Power, Inc.	Fiber optic services	Market rate	No change
Black Hills FiberCom, LLC	Black Hills Power, Inc.	Power marketing and gas procurement	Cost-based allocation	Transfer appropriate functions and personnel to new power marketing subsidiary and provide services at cost-based rate
Black Hills Generation, Inc.	Black Hills Wyoming, Inc.	Power marketing and replacement power procurement	Cost-based allocation	Transfer appropriate functions and personnel to new power marketing subsidiary and provide services at cost-based rate
Black Hills Generation, Inc.	Various non-utility subsidiaries of Black Hills Generation, Inc.	Administrative support services related to development and operation of non-regulated subsidiaries of Black Hills Generation, Inc. (e.g., employee relations, training and development, policy development and interpretation, compensation, benefits, organizational design, employment and staffing	Cost-based allocation	No change
Black Hills Generation, Inc.				

Inc.		activities, safety and health administration, human resource, information systems, performance management, lease and tenant services, etc.)		
	Various affiliates	Retail electric service	Cost-based rates under regulated retail rate schedules (South Dakota, Wyoming, and Montana)	No change
Black Hills Power, Inc.	Black Hills Power, Inc. (marketing function) and various affiliates	Transmission and interconnection service	Cost-based rates under regulated transmission tariff and rate schedules (FERC)	No change
Black Hills Power, Inc.	Various affiliates	Office space leases	Market rate	Transfer functions to Black Hills Services, Inc., and provide at cost-based rate, or retain function and convert to cost-based rate
Black Hills Power, Inc.	Various affiliates	Administrative and operational support services associated with unique utility-related expertise and capabilities of Black Hills Power, Inc. (e.g., property management and maintenance services, HVAC services, electrical support services, safety management, inventory management, environmental services, generation and transmission engineering services, facility construction, operation and maintenance services, coal transportation services, facility operational support services, voltage and reactive capacity support, marketing and sales support, etc.)	Cost-based allocation	No change
Black Hills Power, Inc.	Various affiliates	Incidental specialty services (construction services, pole attachment services, mapping services)	Market rate	Convert to cost-based rate
Black Hills Power, Inc.	Black Hills Wyoming, Inc.	Wholesale power sales service	Market-based rate under regulated power sales tariff (FERC)	No change
Black Hills Power, Inc.	Black Hills Power, Inc.	Operational support services (coal handling, voltage and reactive capacity support) in support of activities at Gillette, Wyoming, facilities (coal mines and power generating facilities)	Cost-based	No change
Black Hills Wyoming, Inc.	Black Hills Power, Inc.	Wholesale power sales service	Market-based rate under regulated power sales tariff (FERC)	No change
Black Hills Wyoming, Inc.	Black Hills Power, Inc.	General IT maintenance, tech support, programming, and other IT and communications services	Market rate	Transfer functions to Black Hills Services, Inc., and provide at cost-based rate, or retain and convert to cost-based rate
Daksoft, Inc.	Black Hills Power, Inc.	Gas portfolio management and gas procurement and supply (e.g., gas scheduling, imbalance management, storage account management, commodity procurement, real time logistics, forward natural gas pricing information, financial risk management execution, etc.)	Market rate	No change
Enserco Energy Inc.	Affiliated EWGs, QFs, and other non-utility subsidiaries which do not sell power or provide goods or services to	Gas portfolio management and gas procurement and supply (e.g., gas scheduling, imbalance management, storage account management, commodity procurement, real time logistics, forward natural gas pricing information, financial risk management execution, etc.)	Market rate	No change
Enserco Energy Inc.	Black Hills Power, Inc.	Coal mining and coal supply for generating facilities located at Gillette, Wyoming	Formula rate approved by state regulators (S. Dakota)	No change
	Black Hills Power, Inc.	Routine facility maintenance services at Gillette, Wyoming, energy facilities (e.g.,	Cost-based allocation	

Wyodak Resources Development Corporation	Black Hills Power, Inc.	snow removal, noxious weed control/mowing, junk removal (refractory waste), crane service for ash pumps, and conveyor maintenance, vacuum truck services, dust control, fire extinguishing, conveyor maintenance and repair, use of bucket truck, etc.)		No change
Wyodak Resources Development Corporation	Black Hills Power, Inc.	Administrative and operational support services in support of Black Hills Power, Inc., Gillette, Wyoming campus (e.g., human resources, environmental services, real estate support services, communications services, water services, etc.)	Cost-based allocation	No change
Wyodak Resources Development Corporation	Black Hills Wyoming, Inc.	Coal mining and coal supply	Market rate	No change
Wyodak Resources Development Corporation	Various non-regulated QF and EWG subsidiaries	Incidental goods, services, or construction services	Market	
Various non-regulated subsidiaries				

## FORM OF UTILITY MONEY POOL AGREEMENT

This Utility Money Pool Agreement (the "Agreement"), dated as of \_\_\_\_\_, 2004, is made and entered into by and among Black Hills Corporation ("Black Hills"), a South Dakota corporation and a registered holding company under the Public Utility Holding Company Act of 1935, as amended (the "Act"); Black Hills Services Company ("Black Hills Services"), a South Dakota corporation and a non-utility subsidiary of Black Hills (in its role as administrator of the money pool and as a participant in the money pool); and Black Hills Power, Inc. ("Black Hills Power"), a South Dakota corporation and a utility subsidiary of Black Hills (each a "Party" and collectively, the "Parties").

WITNESSETH:

WHEREAS, the Parties desire to establish a Money Pool (the "Utility Money Pool") to coordinate and provide for certain of their short-term cash and working capital requirements; and

WHEREAS, the utility subsidiaries that will participate in the Utility Money Pool (each a "Subsidiary" and collectively, the "Subsidiaries") will from time to time have need to borrow funds on a short-term basis, and certain of the Parties will from time to time have funds available to loan on a short-term basis;

NOW, THEREFORE, in consideration of the premises and the mutual agreements, covenants and provisions contained herein, and intending to be legally bound hereby, the Parties hereto agree as follows:

### ARTICLE I CONTRIBUTIONS AND BORROWINGS

#### 1.1 Contributions to Utility Money Pool

Each Party will determine each day, on the basis of cash flow projections and other relevant factors, in such Party's sole discretion, the amount of funds it has available for contribution to the Utility Money Pool, and will contribute such funds to the Utility Money Pool. The determination of whether a Party at any time has surplus funds to lend to the Utility Money Pool or shall lend funds to the Utility Money Pool will be made by such Party's chief financial officer or treasurer, or by a designee thereof, on the basis of cash flow projections and other relevant factors, in such Party's sole discretion. Each Party may withdraw any of its funds at any time upon notice to Black Hills Services as administrative agent of the Utility Money Pool.

#### 1.2 Rights to Borrow

Subject to the provisions of Section 1.4(c) of this Agreement, short-term borrowing needs of the Parties, with the exception of Black Hills, will be met by funds in the Utility Money Pool to the extent such funds are available. Each Party (other than Black Hills) shall have the right to make short-term borrowings from the Utility Money Pool from time to time, subject to the availability of funds and the limitations and conditions set forth herein and in the applicable orders of the Securities and Exchange Commission ("SEC"). Each Party (other than Black Hills) may request loans from the Utility Money Pool from time to time during the period from the date hereof until this Agreement is terminated by written agreement of the Parties; provided, however, that the aggregate amount of all loans requested by any Party hereunder shall not exceed the applicable borrowing limits set forth in applicable orders of the SEC and other regulatory authorities, resolutions of such Party's Board of Directors, such Party's governing corporate documents, and agreements binding upon such Party. No loans through the Utility Money Pool will be made to, and no borrowings through the Utility Money Pool will be made by, Black Hills.

#### 1.3 Source of Funds

(a) Funds will be available through the Utility Money Pool from the following sources for use by the Parties from time to time: (1) surplus funds in the treasuries of Parties other than Black Hills, (2) surplus funds in the treasury of Black Hills, and (3) proceeds from bank borrowings by Parties and the sale of commercial paper by Black Hills and each other Party ("External Funds"), in each case to the extent permitted by applicable laws and regulatory orders. Funds will be made available from such sources in such order as Black Hills Services, as administrator of the Utility Money Pool, may determine will result in a lower cost of borrowing to companies borrowing from the Utility Money Pool, consistent with the individual borrowing needs and financial standing of the Parties providing funds to the Utility Money Pool.

(b) Borrowing Parties will borrow pro rata from each lending Party in the proportion that the total amount loaned by such lending Party bears to the total amount then loaned through the Utility Money Pool. On any day when more than one fund source (e.g., surplus treasury funds of Black Hills and other Utility Money Pool participants ("Internal Funds") and External Funds), with different rates of interest, is used to fund loans through the Utility Money Pool, each borrowing Party will borrow pro rata from each fund source Utility Money Pool in the same proportion that the amount of funds provided by that fund source bears to the total amount of short-term funds available to the Utility Money Pool.

#### 1.4 Authorization

(a) Each loan shall be authorized by the lending Party's chief financial officer or treasurer, or by a designee thereof.

(b) Black Hills Services, as administrator of the Utility Money Pool, will provide each Party with periodic activity and cash accounting reports that include, among other things, reports of cash activity, the daily balance of loans outstanding and the calculation of interest charged.

(c) All borrowings from the Utility Money Pool shall be authorized by the borrowing Party's chief financial officer or treasurer, or by a designee thereof. No Party shall be required to effect a borrowing through the Utility Money Pool if such Party determines that it can (and is authorized to) effect such borrowing at lower cost directly from banks or through the sale of its own commercial paper.

#### 1.5 Interest

The daily outstanding balance of all loans to any Subsidiary shall accrue interest as follows:

(a) If only Internal Funds comprise the daily outstanding balance of all loans outstanding during a calendar month, the interest rate applicable to such daily balances shall be the rates for high-grade unsecured 30-day commercial paper of major corporations sold through dealers as quoted in The Wall Street Journal (the "Average Composite").

(b) If only External Funds comprise the daily outstanding balance of all loans outstanding during a calendar month, the interest rate applicable to such daily outstanding balance shall be the lender's cost for such External Funds or, if more than one Party had made available External Funds at any time during the month, the applicable interest rate shall be a composite rate, equal to the weighted average of the costs incurred by the respective Parties for such External Funds.

(c) In cases where the daily outstanding balances of all loans outstanding at any time during the month include both Internal Funds and External Funds, the interest rate applicable to the daily outstanding balances for the month shall be equal to the weighted average of (i) the cost of all Internal Funds contributed by Parties, as determined pursuant to Section 1.5(a) of this Agreement, and (ii) the cost of all such External Funds, as determined pursuant to Section 1.5(b) of this Agreement.

(d) The interest rate applicable to Loans made by a Subsidiary to the Utility Money Pool under Section 1.1 of this Agreement shall be the Average Composite as determined pursuant to Section 1.5(a) of this Agreement.

#### 1.6 Certain Costs

The cost of compensating balances and fees paid to banks to maintain credit lines by Parties lending External Funds to the Utility Money Pool shall initially be paid by the Party maintaining such line. A portion of such costs shall be retroactively allocated every month to the Subsidiaries borrowing such External Funds through the Utility Money Pool in proportion to their respective daily outstanding borrowings of such External Funds.

#### 1.7 Repayment

Each Subsidiary receiving a loan from the Utility Money Pool hereunder shall repay the principal amount of such loan, together with all interest accrued thereon, on demand and in any event within 365 days of the date on which such loan was made. All loans made through the Utility Money Pool may be prepaid by the borrower without premium or penalty.

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#### 1.8 Form of Loans to Subsidiaries

Loans to the Subsidiaries from the Utility Money Pool shall be made as open-account advances, pursuant to the terms of this Agreement. A separate promissory note will not be required for each individual transaction. Instead, a promissory grid note evidencing the terms of the transactions shall be signed by the Parties to the transaction. Any such note shall: (a) be in substantially the form of the note appended as Attachment A to this Agreement; (b) be dated as of the date of the initial borrowing; (c) mature on demand or on a date agreed by the Parties to the transaction, but in any event not later than one year after the date of the applicable borrowing; and (d) be repayable in whole at any time or in part from time to time, without premium or penalty.

## **ARTICLE II OPERATION OF UTILITY MONEY POOL**

#### 2.1 Operation

Operation of the Utility Money Pool, including record keeping and coordination of loans, will be handled by Black Hills Services under the authority of the appropriate officers of the Parties. Black Hills Services shall be responsible for the determination of all applicable interest rates and charges to be applied to advances outstanding at any time hereunder, shall maintain records of all advances, interest charges and accruals and interest and principal payments for purposes hereof, and shall prepare periodic reports thereof for the Parties. Black Hills Services will administer the Utility Money Pool on an "at cost" basis. Separate records shall be kept by Black Hills Services for the Utility Money Pool established by this Agreement and any other money pool administered by Black Hills Services.

#### 2.2 Investment of Surplus Funds in the Utility Money Pool

Funds not required for the Utility Money Pool loans (with the exception of funds required to satisfy the Utility Money Pool's liquidity requirements) will ordinarily be invested in one or more short-term investments, including (i) interest-bearing accounts with banks; (ii) obligations issued or guaranteed by the U.S. government and/or its agencies and instrumentalities, including obligations under repurchase agreements; (iii) obligations issued or guaranteed by any state or political subdivision thereof, provided that such obligations are rated not less than A by a nationally recognized rating agency; (iv) commercial paper rated not less than A-1 by S&P or P-1 by Moody's, or their equivalent by a nationally recognized rating agency; (v) money market funds; (vi) bank certificates of deposit; (vii) Eurodollar funds; and (viii) such other investments as are permitted by Section 9(c) of the Act and Rule 40 thereunder.

#### 2.3 Allocation of Interest Income and Investment Earnings

The interest income and other investment income earned by the Utility Money Pool on loans and investment of surplus funds will be allocated among the Parties in accordance with the proportion each Party's contribution of funds in the Utility Money Pool bears to the total amount of funds in the Utility Money Pool and the cost of any External Funds provided to the Utility Money Pool by such Party. Interest and other investment earnings will be computed on a daily basis and settled once per month.

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#### 2.4 Event of Default

If any Subsidiary shall generally not pay its debts as such debts become due, or shall admit in writing its inability to pay its debts generally, or shall make a general assignment for the benefit of creditors, or any proceeding shall be instituted by or against any Party seeking to adjudicate it bankrupt or insolvent, then Black Hills Services, on behalf of the Utility Money Pool, may, by notice to the Subsidiary, terminate the Utility Money Pool's commitment to the Subsidiary and/or declare the principal amount then outstanding of, and the accrued interest on, the loans and all other amounts payable to the Utility Money Pool by the



Subsidiary hereunder to be forthwith due and payable, whereupon such amounts shall be immediately due and payable without presentment, demand, protest or other formalities of any kind, all of which are hereby expressly waived by each Subsidiary.

### ARTICLE III MISCELLANEOUS

3.1 Amendments

No amendment to this Agreement shall be adopted except in a writing executed by Parties and subject to all applicable approvals by the SEC and the applicable state utility regulatory commission.

3.2 Legal Responsibility

Nothing herein contained shall render any Party liable for the obligations of any other Party hereunder and the rights, obligations and liabilities of the Parties are several in accordance with their respective obligations, and not joint.

3.3 Rules for Implementation

The Parties may develop a set of guidelines for implementing the provisions of this Agreement, provided that the guidelines are consistent with all of the provisions of this Agreement.

3.4 Governing Law

This Agreement shall be governed by and construed in accordance with, the laws of the State of South Dakota.

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IN WITNESS WHEREOF, this Agreement has been duly executed and delivered by the duly authorized officer of each Party hereto as of the date first above written.

**BLACK HILLS CORPORATION**

By: \_\_\_\_\_  
Name:  
Title:

**BLACK HILLS SERVICES, INC.**

By: \_\_\_\_\_  
Name:  
Title:

**BLACK HILLS POWER, INC.**

By: \_\_\_\_\_  
Name:  
Title:

Date: \_\_\_\_\_, 2004

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**Exhibit No. M-1**

**Attachment A**

### FORM OF PROMISSORY NOTE

FOR VALUE RECEIVED, the undersigned, \_\_\_\_\_ (“Borrower”), hereby promises to pay to the order of Black Hills Corporation (“Lender”) at its principal office in Black Hills, South Dakota, on demand but in any event not later than one year after the date of such loan, the principal sum set forth on the grid below as “Principal Amount Outstanding.” This note may be prepaid in full at any time or in part from time to time without premium or penalty. The Principal Amount Outstanding shall bear interest, calculated daily, at a rate stated in the grid below. Interest will be calculated on the daily Principal Amount Outstanding as indicated on the grid below.

**[BORROWER]**

By: \_\_\_\_\_  
Name:  
Title:  
Date:

Date	Loan (Repayment)	Principal Loan Outstanding	Rate	Interest
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## FORM OF NON-UTILITY MONEY POOL AGREEMENT

This Non-Utility Money Pool Agreement (the "Agreement"), dated as of \_\_\_\_\_, 2004, is made and entered into by and among Black Hills Corporation ("Black Hills"), a South Dakota corporation and a registered holding company under the Public Utility Holding Company Act of 1935, as amended (the "Act"); Black Hills Services Company ("Black Hills Services"), a South Dakota corporation and a non-utility subsidiary of Black Hills (in its role as administrator of the money pool and as a participant in the money pool); and each of the non-utility subsidiaries of Black Hills whose name appears on the signature pages hereof (each a "Party" and collectively, the "Parties").

WITNESSETH:

WHEREAS, the Parties desire to establish a Money Pool (the "Non-Utility Money Pool") to coordinate and provide for certain of their short-term cash and working capital requirements; and

WHEREAS, the non-utility subsidiaries that will participate in the Non-Utility Money Pool (each a "Subsidiary" and collectively, the "Subsidiaries") will from time to time have need to borrow funds on a short-term basis, and certain of the Parties will from time to time have funds available to loan on a short-term basis;

NOW, THEREFORE, in consideration of the premises and the mutual agreements, covenants and provisions contained herein, and intending to be legally bound hereby, the Parties hereto agree as follows:

### ARTICLE I CONTRIBUTIONS AND BORROWINGS

#### 1.1 Contributions to Non-Utility Money Pool

Each Party will determine each day, on the basis of cash flow projections and other relevant factors, in such Party's sole discretion, the amount of funds it has available for contribution to the Non-Utility Money Pool, and will contribute such funds to the Non-Utility Money Pool. The determination of whether a Party at any time has surplus funds to lend to the Non-Utility Money Pool or shall lend funds to the Non-Utility Money Pool will be made by an appropriate officer of such Party, or by a designee thereof, on the basis of cash flow projections and other relevant factors, in such Party's sole discretion. Each Party may withdraw any of its funds at any time upon notice to Black Hills Services as administrative agent of the Non-Utility Money Pool.

#### 1.2 Rights to Borrow

Subject to the provisions of Section 1.4(c) of this Agreement, short-term borrowing needs of the Parties, with the exception of Black Hills, will be met by funds in the Non-Utility Money Pool to the extent such funds are available. Each Party (other than Black Hills) shall have the right to make short-term borrowings from the Non-Utility Money Pool from time to time, subject to the availability of funds and the limitations and conditions set forth herein and in the applicable orders of the Securities and Exchange Commission ("SEC"). Each Party (other than Black Hills) may request loans from the Non-Utility Money Pool from time to time during the period from the date hereof until this Agreement is terminated by written agreement of the Parties; provided, however, that the aggregate amount of all loans requested by any Party hereunder shall not exceed the applicable borrowing limits set forth in applicable orders of the SEC and other regulatory authorities, resolutions of such Party's Board of Directors or similar governing body, such Party's governing corporate documents, and agreements binding upon such Party. No loans through the Non-Utility Money Pool will be made to, and no borrowings through the Non-Utility Money Pool will be made by, Black Hills.

#### 1.3 Source of Funds

(a) Funds will be available through the Non-Utility Money Pool from the following sources for use by the Parties from time to time: (1) surplus funds in the treasuries of Parties other than Black Hills, (2) surplus funds in the treasury of Black Hills, and (3) proceeds from bank borrowings by Parties and the sale of commercial paper by Black Hills ("External Funds") to the extent permitted by applicable laws and regulatory orders. Funds will be made available from such sources in such order as Black Hills Services, as administrator of the Non-Utility Money Pool, may determine will result in a lower cost of borrowing to companies borrowing from the Non-Utility Money Pool, consistent with the individual borrowing needs and financial standing of the Parties providing funds to the Non-Utility Money Pool.

(b) Borrowing Parties will borrow pro rata from each lending Party in the proportion that the total amount loaned by such lending Party bears to the total amount then loaned through the Non-Utility Money Pool. On any day when more than one fund source (e.g., surplus treasury funds of Black Hills and other Non-Utility Money Pool participants ("Internal Funds") and External Funds), with different rates of interest, is used to fund loans through the Non-Utility Money Pool, each borrowing Party will borrow pro rata from each fund source in the Non-Utility Money Pool in the same proportion that the amount of funds provided by that fund source bears to the total amount of short-term funds available to the Non-Utility Money Pool.

#### 1.4 Authorization

(a) Each loan shall be authorized by the lending Party's chief financial officer or treasurer, or by a designee thereof.

(b) Black Hills Services, as administrator of the Non-Utility Money Pool, will provide each Party with periodic activity and cash accounting reports that include, among other things, reports of cash activity, the daily balance of loans outstanding and the calculation of interest charged.

(c) All borrowings from the Non-Utility Money Pool shall be authorized by the borrowing Party's chief financial officer or treasurer, or by a designee thereof. No Party shall be required to effect a borrowing through the Non-Utility Money Pool if such Party determines that it can (and is authorized to) effect such borrowing at lower cost directly from banks or through the sale of its own commercial paper.

#### 1.5 Interest

The daily outstanding balance of all loans to any Subsidiary shall accrue interest as follows:

(a) If only Internal Funds comprise the daily outstanding balance of all loans outstanding during a calendar month, the interest rate applicable to such daily balances shall be the rates for high-grade unsecured 30-day commercial paper of major corporations sold through dealers as quoted in The Wall Street Journal (the "Average Composite").

(b) If only External Funds comprise the daily outstanding balance of all loans outstanding during a calendar month, the interest rate applicable to such daily outstanding balance shall be the lender's cost for such External Funds or, if more than one Party had made available External Funds at any time during the month, the applicable interest rate shall be a composite rate, equal to the weighted average of the costs incurred by the respective Parties for such External Funds.

(c) In cases where the daily outstanding balances of all loans outstanding at any time during the month include both Internal Funds and External Funds, the interest rate applicable to the daily outstanding balances for the month shall be equal to the weighted average of (i) the cost of all Internal Funds contributed by Parties, as determined pursuant to Section 1.5(a) of this Agreement, and (ii) the cost of all such External Funds, as determined pursuant to Section 1.5(b) of this Agreement.

(d) The interest rate applicable to Loans made by a Subsidiary to the Non-Utility Money Pool under Section 1.1 of this Agreement shall be the Average Composite as determined pursuant to Section 1.5(a) of this Agreement.

#### 1.6 Certain Costs

The cost of compensating balances and fees paid to banks to maintain credit lines by Parties lending External Funds to the Non-Utility Money Pool shall initially be paid by the Party maintaining such line. A portion of such costs shall be retroactively allocated every month to the Subsidiaries borrowing such External Funds through the Non-Utility Money Pool in proportion to their respective daily outstanding borrowings of such External Funds.

#### 1.7 Repayment

Each Subsidiary receiving a loan from the Non-Utility Money Pool hereunder shall repay the principal amount of such loan, together with all interest accrued thereon, on demand and in any event within 365 days of the date on which such loan was made. All loans made through the Non-Utility Money Pool may be prepaid by the borrower without premium or penalty.

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#### 1.8 Form of Loans to Subsidiaries

Loans to the Subsidiaries from the Non-Utility Money Pool shall be made as open-account advances, pursuant to the terms of this Agreement. A separate promissory note will not be required for each individual transaction. Instead, a promissory grid note evidencing the terms of the transactions shall be signed by the Parties to the transaction. Any such note shall: (a) be in substantially the form of the note appended as Attachment A to this Agreement; (b) be dated as of the date of the initial borrowing; (c) mature on demand or on a date agreed by the Parties to the transaction, but in any event not later than one year after the date of the applicable borrowing; and (d) be repayable in whole at any time or in part from time to time, without premium or penalty.

## **ARTICLE II OPERATION OF NON-UTILITY MONEY POOL**

#### 2.1 Operation

Operation of the Non-Utility Money Pool, including record keeping and coordination of loans, will be handled by Black Hills Services under the authority of the appropriate officers of the Parties. Black Hills Services shall be responsible for the determination of all applicable interest rates and charges to be applied to advances outstanding at any time hereunder, shall maintain records of all advances, interest charges and accruals and interest and principal payments for purposes hereof, and shall prepare periodic reports thereof for the Parties. Black Hills Services will administer the Non-Utility Money Pool. Separate records shall be kept by Black Hills Services for the Non-Utility Money Pool established by this Agreement and any other money pool administered by Black Hills Services.

#### 2.2 Investment of Surplus Funds in the Non-Utility Money Pool

Funds not required for the Non-Utility Money Pool loans (with the exception of funds required to satisfy the Non-Utility Money Pool's liquidity requirements) will ordinarily be invested in one or more short-term investments, including (i) interest-bearing accounts with banks; (ii) obligations issued or guaranteed by the U.S. government and/or its agencies and instrumentalities, including obligations under repurchase agreements; (iii) obligations issued or guaranteed by any state or political subdivision thereof, provided that such obligations are rated not less than A by a nationally recognized rating agency; (iv) commercial paper rated not less than A-1 by S&P or P-1 by Moody's, or their equivalent by a nationally recognized rating agency; (v) money market funds; (vi) bank certificates of deposit; (vii) Eurodollar funds; and (viii) such other investments as are permitted by Section 9(c) of the Act and Rule 40 thereunder.

#### 2.3 Allocation of Interest Income and Investment Earnings

The interest income and other investment income earned by the Non-Utility Money Pool on loans and investment of surplus funds will be allocated among the Parties in accordance with the proportion each Party's contribution of funds in the Non-Utility Money Pool bears to the total amount of funds in the Non-Utility Money Pool and the cost of any External Funds provided to the Non-Utility Money Pool by such Party. Interest and other investment earnings will be computed on a daily basis and settled once per month.

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#### 2.4 Event of Default

If any Subsidiary shall generally not pay its debts as such debts become due, or shall admit in writing its inability to pay its debts generally, or shall make a general assignment for the benefit of creditors, or any proceeding shall be instituted by or against any Party seeking to adjudicate it bankrupt or insolvent, then Black Hills Services, on behalf of the Non-Utility Money Pool, may, by notice to the Subsidiary, terminate the Non-Utility Money Pool's commitment to the Subsidiary and/or declare the principal amount then outstanding of, and the accrued interest on, the loans and all other amounts payable to the Non-Utility Money

Pool by the Subsidiary hereunder to be forthwith due and payable, whereupon such amounts shall be immediately due and payable without presentment, demand, protest or other formalities of any kind, all of which are hereby expressly waived by each Subsidiary.

### ARTICLE III MISCELLANEOUS

3.1 Amendments

No amendment to this Agreement shall be adopted except in a writing executed by Parties and subject to all applicable approvals by the SEC and the applicable state utility regulatory commission.

3.2 Legal Responsibility

Nothing herein contained shall render any Party liable for the obligations of any other Party hereunder and the rights, obligations and liabilities of the Parties are several in accordance with their respective obligations, and not joint.

3.3 Rules for Implementation

The Parties may develop a set of guidelines for implementing the provisions of this Agreement, provided that the guidelines are consistent with all of the provisions of this Agreement.

3.4 Governing Law

This Agreement shall be governed by and construed in accordance with, the laws of the State of South Dakota.

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IN WITNESS WHEREOF, this Agreement has been duly executed and delivered by the duly authorized officer of each Party hereto as of the date first above written.

**BLACK HILLS CORPORATION**

By: \_\_\_\_\_  
Name:  
Title:

**BLACK HILLS SERVICES, INC.**

By: \_\_\_\_\_  
Name:  
Title:

**BLACK HILLS POWER, INC.**

By: \_\_\_\_\_  
Name:  
Title:

Date: \_\_\_\_\_, 2004

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**Exhibit No. M-2**

**Attachment A**

### FORM OF PROMISSORY NOTE

FOR VALUE RECEIVED, the undersigned, \_\_\_\_\_ (“Borrower”), hereby promises to pay to the order of Black Hills Corporation (“Lender”) at its principal office in Black Hills, South Dakota, on demand but in any event not later than one year after the date of such loan, the principal sum set forth on the grid below as “Principal Amount Outstanding.” This note may be prepaid in full at any time or in part from time to time without premium or penalty. The Principal Amount Outstanding shall bear interest, calculated daily, at a rate stated in the grid below. Interest will be calculated on the daily Principal Amount Outstanding as indicated on the grid below.

**[BORROWER]**

By: \_\_\_\_\_

Name:

Title:

Date:

<b>Date</b>	<b>Loan (Repayment)</b>	<b>Principal Loan Outstanding</b>	<b>Rate</b>	<b>Interest</b>
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UNITED STATES OF AMERICA  
BEFORE THE  
SECURITIES AND EXCHANGE COMMISSION

PUBLIC UTILITY HOLDING COMPANY ACT OF 1935, AS AMENDED ("ACT")  
[Release No. 35-\_\_\_\_\_]

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In the Matter of  
Black Hills Corporation  
625 Ninth Street  
Rapid City, SD 57701  
(70-\_\_\_\_\_)

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Black Hills Corporation ("Black Hills" or "Applicant") has filed an Application-Declaration on Form U-1 requesting authorization and approval for the ongoing financing and investment activities, intrasystem services, and other transactions, in which Applicant will engage following an internal restructuring of various functions and activities which will enable Black Hills to become a registered holding company under the Act. Black Hills states that it is undertaking this internal restructuring because of the dramatic changes that are occurring in the electric utility industry in the western United States, the growth of its subsidiaries' wholesale power marketing activities in the western United States, and the unique opportunities that currently exist to expand Black Hills' utility business in South Dakota and neighboring states. Upon completion of the internal restructuring, Black Hills will register as a holding company under Section 5 of the Act.

The Application-Declaration seeks authorization for Black Hills to issue and sell from time to time common stock and, directly or indirectly, short-term and long-term debt securities and other forms of preferred or equity-linked securities for the period through December 31, 2007 (the "Authorization Period"). The aggregate amount of all such securities issued during the Authorization Period will not exceed \$1 billion.

The Application-Declaration also seeks authorization for the Applicants to have an aggregate to up to \$350 million in short term debt outstanding at any one time under existing revolving credit facilities, provide additional guarantees up to an aggregate amount of \$400 million, engage in certain hedging transactions, establish money pools and financing subsidiaries and issue up to 2.7 million additional shares of Black Hills common stock under its existing dividend reinvestment plan and various employee benefit and incentive plans during the Authorization Period, as well as other related financing matters.

The Application-Declaration also seeks authorization for Black Hills to issue and sell securities for the purpose of funding investments in Exempt Wholesale Generators ("EWGs") and Foreign Utility Companies ("FUCOs") in an aggregate amount not to exceed \$1.4 billion, an amount in excess of 50% of Black Hills' current consolidated retained earnings, pursuant to a Modified Rule 53 Test, engage in certain development and administrative activities, acquire up to \$300 million in additional energy-related assets, establish new intermediate subsidiaries for internal corporate restructuring, engage in internal corporate reorganizations, and acquire certain energy-related businesses outside the United States.

The Application-Declaration also seeks approval of the designation of Black Hills Services Company ("Black Hills Services") as the service company for the Black Hills System in accordance with Section 13 and the Rules under the Act, approval of a standard form of services agreement, authorization for certain subsidiaries to provide certain services to each other and Black Hills at cost, authorization for certain subsidiaries to continue to provide goods and services to Black Hills Power at market prices for a limited period of time, and authorization for the phase-in of full implementation of all the intrasystem service requirements.

To the extent necessary, Black Hills also requests that the Commission make findings under Section 11(b)(1) of the Act that the electric utility system of Black Hills constitutes an "integrated" electric utility system within the meaning of Section 2(a)(20) of the Act, and that the existing nonutility operations of Black Hills and its subsidiaries may be retained.

The Application-Declaration and any amendments thereto are available for public inspection through the Commission's Office of Public Reference. Interested persons wishing to comment or request a hearing should submit their views in writing by September 3, 2004, to the Secretary, Securities and Exchange Commission, Washington, D.C. 20549, and serve a copy on Black Hills at the address specified above. Proof of service (by affidavit or, in case of an attorney at law, by certificate) should be filed with the request. Any request for hearing shall identify specifically the issues of fact or law that are disputed. A person who so requests will be notified of any hearing, if ordered, and will receive a copy of any notice or order issued in the matter. After said date, the Application-Declaration, as filed or as amended, may be granted and/or permitted to become effective.

For the Commission, by the Division of Investment Management, pursuant to delegated authority.